



LEPELLE-NKUMPI LOCAL MUNICIPALITY

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ANNUAL BUDGET OF LEPELLE-NKUMPI LOCAL MUNICIPALITY

EXECUTIVE SUMMARY

Table of Contents

PART 1 – ANNUAL BUDGET

BUDGET	1
1.1 MAYOR’S REPORT	5
1.2 COUNCIL RESOLUTIONS	17
1.3 EXECUTIVE SUMMARY.....	42
1.4 OPERATING REVENUE FRAMEWORK	52
1.5 OPERATING EXPENDITURE FRAMEWORK.....	54
1.6 CAPITAL EXPENDITURE	64
1.7 ANNUAL BUDGET TABLES.....	80

2 PART 2 – SUPPORTING DOCUMENTATION.....

2.1 OVERVIEW OF THE ANNUAL BUDGET PROCESS.....	124
2.2 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP	139
2.3 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS.....	148
2.5 OVERVIEW OF BUDGET ASSUMPTIONS.....	161
2.6 OVERVIEW OF BUDGET FUNDING.....	168
2.7 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS	179
2.8 COUNCILLOR AND EMPLOYEE BENEFITS.....	182
2.9 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW.	187
2.10 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS.....	208
2.11 CAPITAL EXPENDITURE DETAILS.....	210
2.13 LEGISLATION COMPLIANCE STATUS.....	262
2.14 OTHER SUPPORTING DOCUMENTS.....	263
13.1 MUNICIPAL MANAGER’S QUALITY CERTIFICATE.....	306

List of Tables

Consolidated Overview of the 2020/21 MTREF.....	43
Summary of revenue classified by main revenue source.....	44
Percentage growth in revenue by main revenue source.....	45
Operating Transfers and Grant Receipts.....	
Comparison of proposed rated levies for the 2020/21 financial year.....	48
2020/21 Medium-term capital budget per vote.....	64
MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)	91
MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source	97
Table 9 MBRR Table A10 - Basic Service Delivery Measurement.....	
MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue.....	142
MBRR Table SA7 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure	146

Lepelle-Nkumpi Local Municipality MTREF 2020/2021

MBRR Table SA8 - Performance indicators and benchmarks.....	
Breakdown of the operating revenue over the medium-term.....	
Proposed tariff increases over the medium-term.....	
MBRR SA16 – Investment particulars by maturity.....	
Sources of capital revenue over the MTREF	
MBRR Table SA 17 - Detail of borrowings.....	
MBRR SA22 - Summary of councillor and staff benefits.....	
MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)	
MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote).....	
MBRR SA28 - Budgeted monthly capital expenditure (municipal vote).....	
MBRR SA30 - Budgeted monthly cash flow.....	
MBRR SA36 - Detailed capital budget per municipal vote.....	
MBRR Table SA1 - Supporting detail to budgeted financial performance.....	
MBRR Table SA3 – Supporting detail to Statement of Financial Positions.....	

List of Figures

Figure 1 Main operational expenditure categories for the 2020/21 financial year....	
Figure 2 Capital Infrastructure Programme.....	
Figure 3 Expenditure by major type.....	
Figure 4 Depreciation in relation to repairs and maintenance over the MTREF.....	
Figure 5 Planning, budgeting and reporting cycle.....	
Figure 6 Definition of performance information concepts.....	
Figure 7 Breakdown of operating revenue over the 2018/19 MTREF.....	
Figure 8 Sources of capital revenue for the 2018/19 financial year.....	
Figure 9 Growth in outstanding borrowing (long-term liabilities).....	
Figure 10 Cash and cash equivalents/ Cash back reserves and accumulated funds.....	

Abbreviations and Acronyms

ASGISA Accelerated and Shared Growth Initiative

CFO Chief Financial Officer

MM Municipality Manager

CPI Consumer Price Index

DORA Division of Revenue Act

FBS Free basic services

GAMAP Generally Accepted Municipal Accounting Practice

GRAP General Recognised Accounting Practice

HR Human Resources

IDP Integrated Development Plan

IT Information Technology

KPA Key Performance Area

KPI Key Performance Indicator

LED Local Economic Development

MFMA Municipal Financial Management Act
Programme

MIG Municipal Infrastructure Grant

MPRA Municipal Properties Rates Act

MSA Municipal Systems Act

MTEF Medium-term Expenditure Framework

MTREF Medium-term Revenue and Expenditure Framework

PPE Property Plant and Equipment Lepelle-Nkumpi Local Municipality MTREF

SALGA South African Local Government Association

SDBIP Service Delivery Budget Implementation Plan

PGD Provincial Growth and Development

NPSDP National and Provincial Spatial Development Perspectives;

NKPIs National Key Performance Indicators

NSD National Spatial Development

Part 1 – Annual Budget

1.1 Mayor’s Report

VIRTUAL 2020/2021 BUDGET SPEECH DELIVERED BY HER WORSHIP, MAYOR OF LEPELLE-NKUMPI LOCAL MUNICIPALITY COUNCILLOR MERIAM MOLALA ON THE 25th JUNE 2020, 11h00

Honourable Speaker, Cllr Barnard Ntsoane;

Honourable Chief Whip, Cllr Tswaledi Thobejane;

Colleagues in the Executive Committee;

Chairpersons of Section 79 Committees;

Fellow Councillors;

Our Traditional Leadership;

Leaders of Political Parties in Council, ANC, EFF, DA, LEBCO and LNDP;

Acting Municipal Manager, Ntate Gafane, Executive Managers and all Municipal Officials;

Members of Ward Committees;

Comrades and Compatriots;

Good Morning, Dumelang, Re a lotsha, Thobela, Lotshani;

The Coronavirus (COVID-19) pandemic has ushered in a new normal, resulting from restrictions on physical meetings. Even under the circumstances, the leadership collective of the municipality managed to steer towards sustainable provision of basic services and good governance. We commend those who are on grounds assisting in the fight against the pandemic. We also thank the leadership of the District, Province and National who coordinate the Command Councils to monitor and mitigate the impact of the pandemic. We note the generosity of our private sector partners who

contributed in provision of emergency food supplies to poor households through District Food Bank in particular.

However, we are concerned about what happened over the past few weeks and days. We have been deeply traumatised by the acts of extreme violence perpetrated against women and children. These acts of violence have made us doubt the very foundation of our democratic society, our commitment to human rights and dignity, to peace and to justice.

As we have done before in times of great difficulty and strife, this is the time to come together and confront our problems directly. Let us once again work together to end the violence against women and children.

Honourable Speaker, today we are tabling this final 2020/2021 Final IDP and Budget that can only make our municipality a better place to live, work and play. Our people will today, like every year, hear how we are going to spend their money on turning their lives better. After all, our budget as always is people driven. We have solicited the views of our community through the IDP and Budget consultation processes.

POLICY DIRECTIVE

The policy directives are very clear, what we are presenting this in compliance with the following:

1. Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003), Section 16 (2) requires the Mayor to table IDP/Budget 90 days before start of the new financial year. Section 22 (a) (ii) further prescribes that a Municipality must consult with the local community on the tabled budget.
2. Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000), Section 16 (1) (a) (ii) read with Section 29 (1) (b) (ii) prescribes that there must be community participation in the preparation of the IDP.
3. Disaster Management Act, 2002 (Act No. 57 of 2002): Amendment of Regulations issued in terms of Section 27 (2) compel Municipalities to use media platforms and not public meetings for IDP/Budget consultations. We are further guided by Cooperative Governance and Traditional Affairs (COGTA) COVID-19 Guidelines on Adoption of IDPs and Public Consultation Mechanisms.

PROCESS PLAN

Our process plan was adopted in May 2020 defining steps to be followed for the review of the **2020/21 IDP** and compilation of the MTEF budget for **2020/21-2022/23**. We have used various media platforms for Public Participation in our Draft IDP/Budget and related policies. We want to thank members of the public for their constructive inputs. Indeed this IDP/Budget is a product of community and various stakeholders' involvement and as such a people's budget.

FINANCIAL VIABILITY, LED AND AUDIT PERFORMANE

Honourable Speaker, we need to acknowledge the fact that our Municipality has consistently attained a Qualified audit opinion for three consecutive financial years. Measures are in place in order to improve our Audit Opinion.

PRIORITY AREA	PROJECT
Financial Viability	Financial Recovery Plan
Land Use	Land Use Scheme Enforcement and Business Registration
Economic Recovery	Transaction Advisor

Our key economic sectors are:

- ✓ Agriculture (citrus fruits, cop farming and livestock farming)
- ✓ Government and Community Services
- ✓ Retail
- ✓ Mining (platinum, chrome, gold and diamond) and
- ✓ Construction

We also see potential in

- ✓ ICT and 4IR
- ✓ Tourism (Iron Crown Hiking Adventures, Eastern Adventures, Bewaarskloof, Tourism Development Route) and
- ✓ Property Development (middle class)

BUDGET

Fellow Councillors, we are tabling the 2020/21 final budget totalling to an amount of **TOTAL - R445 million.**

OPEX - R309 million and

CAPEX - R135 million.

There is an increase of **R33 million** as compared to the **2019/20** financial budget.

This increase is due to the provision which was made from accumulated surplus of **R35 million** from previous financial years to cater for the rollovers of the capital projects which will be unspent at the end of the financial year.

This budget will be funded through our own revenue and government grants.

Own Revenue is **R86.9 million** and composed of the following:

- Trading services - **R49.79 million**
- Agency Services - **R17.44 million**
- Sale of sites - **R6.5 million**
- 80/20 Agreement with the CDM and the Limpopo Department of Transport- **R13.25 million**
- Surplus from previous financial year - **R35 million**

Government grants of **R323.6 million** is composed of the following:

- Equitable share - **R265.95 million**
- Municipal Infrastructure Grant (MIG) - **R53.72 million**
- Finance Management Grant (FMG) - **R2 million**
- Expanded Public Works Programme (EPWP) - **R1.9 million.**

The ratio between grants and own revenue is **73%** against **27%**, which is evident that the Municipality is still grant dependent.

Summary of the Total Operational Expenditure

Expenditure by Vote	2020/21 Budget
Salaries and Wages	R114.8 million
Remuneration of Councillors	R23.6 million
Debt Impairment	R29.8 million
Depreciation & asset impairment	R32.3 million
Finance charges	R141 075.00
Other materials (e.g. cleaning, stores items, printing and stationery)	R9.3 million
Contracted Services (Electrification projects, Consultants and professional services like MsCOA, supplementary evaluation roll)	R59.9 million
Other expenditure (e.g. accommodation and meals, protective clothing and Training)	R39.4 million
TOTAL EXPENDITURE	R309.3 million

Included in the operational expenditure budget for the **2020/2021** is the provision for bad debts amounting to **R29.8 million**, depreciation amounting to **R32.3 million** and an Electricity project of **R6.7 million**.

The capital budget will be increased from **R115.3 million** to **R135.2 million** due to the provision which was made for the rollover projects which will remain unspent at the end of the financial year.

The roll over projects are as follows:

- ✓ Tarring of internal Streets Zone S to BA Phase 2
- ✓ Extension of Municipal Offices
- ✓ 12 Public Lights
- ✓ Construction of Stadium
- ✓ Construction of Maralaleng Community Hall
- ✓ Rakgwatha Community Hall
- ✓ Madisha Ditoro Community Hall

Additional new projects amounting to **R4.5 million** were budgeted for after the submissions were made through public consultations. Those projects are as follows:

- ✓ Resealing of streets in Zone A in Ward 18 at **R1.125 million** and construction of highmast light in zone A Ward 18.
- ✓ Lebowakgomo market stores at **R3 million**.
- ✓ The budget of **R2.2 million** for Construction of community crèche at Ga-Mampa to be replaced with completion of electrification in Mahlatjane for **R550 000.00**, The balance of **R1.150 million** will go to Upgrading of Hweleshaneng access road from gravel to tar.
- ✓ Construction of Magatle Vehicle Testing Station(VTS) for **R500 000.00** (Planning)
- ✓ **TARIFF**

Fellow Councillors, the tariff structure for **2019/2020; 2020/2021** and **2021/2022** financial years was approved by Council and implemented. The following macro-economic forecasts were considered for the **2020/21 MTREF** budget:

- ✓ **4.5% for 2020/21** and
- ✓ **4.6% for 2021/2022** and **2022/2023** respectively.

Priority Projects

Our capital budget will be focussing amongst others on the following projects for implementation and those which are registered with MIG for budget purposes:

- Access roads
- Internal networks
- Storm water drainage
- Electrification of households
- Street lights and high mast
- Construction of grade A VTS
- Planning for Construction VTS in Magatle.
- Community Halls

Honourable Speaker, going forward, the pre-planning for registration of MIG projects and the inclusion of operation and maintenance will be very critical. We must categorise projects per cluster and implement them as per our mandate and budget. All pre-planned projects must be implemented utilizing both MIG and own funds. Critical success to all these is revenue enhancement. We need to gear our resources and ourselves towards participating in revenue enhancement activities.

CAPITAL

As we continue with our course to enhance the economy of our Municipality amongst others, we are deliberately allocating funds to strategic key projects including the following:

- Upgrading of internal street from gravel to block paving in Zone B (Ward 15) - **R 8.5 million**
- Tarring of Internal Streets in Zone S to BA phase 2 (Ward 16 & 17) - **R3 million**
- Upgrading of internal street from gravel to Tar Mamaolo, Ward 22 (2km) - **R6 million**
- Upgrading of internal street from gravel to block paving Zone S ward 16 (2km) - **R6 million**
- Construction of Storm water drainage- Mathibela (Ward 08) - **R3.750 million**
- Construction of Community crèche at Ga-Mampa - **R2.200 million**

- Upgrading of Mashite Road from gravel to tar and storm water control: Multi Year (Ward 25) - **R8 million**
- Upgrading of Rakgoatha access road from gravel to Tar and storm water control (Multi-year) (Ward 9 and 11) - **R8 million**
- Upgrading of Mogoto to Moshongo access road from gravel to Tar and storm water control (Multi-year) (Ward 9 and 11) - **R8 million**
- Upgrading of Parks in Lebowakgomo Zone A ward 18 - **R1.5 million**
- Paving of open market area Lebowakgomo CBD (Ward 17) - **R3 million**
- Extension of Municipal Offices (Ward 17) - **R9.6 million**
- Construction of grade A VTS (Lebowakgomo) (Ward 18) - **R12.5 million**
- Public Lights - Ga Seloane- Ward 1 - **R750 000**
- 12 Public Lights - at (Ward 6 Mamogwasha,9,11,15,16,17,19,22,23,25,27, & 28) - **R3 million**
- Construction of highmast light at ward 13, 10,29, 07, 01, 02, 03, 21, 30, 20 and 14 – **R4.125 million**
- Township establishment (Provision of services unit H) (Ward 17) **R8 million**
- Development of recreational Facilities Lekurung (ward 30) - **R6.243 million**
- Construction of Stadium: Grant Funded (Sports arts and culture) (Ward 17) - **R5.137million**
- Construction of Community Hall at Maralaleng (Ward 19) - **R3.5 million**
- Rakgoatha community Hall (Ward 14) - **R200 000**
- Madisha ditoro community Hall (Ward 05) - **R800 000**
- Dublin Community Hall - **R500 000**
- Construction of Road and Stormwater: Kliphuiwel (Ward 01) - **R8.500 million**
- Upgrading of Gravel to Tar of Maijane/Makaung/ Makaepa Access Road (Ward 24 & 19) 4.8km multi-year funded - **R8 million**

Fellow Councillors, all **2020/21-2022/23** projects for implementation and budget are attached in the Council documents.

SPECIAL FOCUS AND INDIGENTS SUPPORT PROJECTS

Project	Budget
Special Focus (Aged, Children, Youth, Gender, Persons with Disability and HIV/AIDS)	R825 000
Free Basic Electricity (50 kilowatts per households per month)	R3.4 million

BUDGET RELATED POLICIES

Honourable Speaker and fellow Councillors, in order to successfully implement the budget, policies are critical. All budget policies were reviewed and no changes have been effected except the **Tariff Structure Policy; Cash and Investment Management Policy, Budget and Virement Policy and Indigent Policy.**

Honourable Speaker, all budget policies need to be reviewed on an annual basis and as part of this submission, the following are key documents being tabled for Council perusal and approval:

- The Final IDP 2020/21;
- The Annual Budget for 2020/21 Medium Term Revenue and Expenditure Framework (MTREF);
- The Tariff Policy and tariff structure (No Changes);
- Credit Control and Debt Collection Policy (No Changes);
- Assets Management Policy (No Changes);
- Supply Chain Management Policy (No Changes);
- Model SCM Policy Infrastructure Procurement and Delivery Management (No Changes);
- Cash and Investment Management Policy (With Changes);
- Budget and Virement Policy (With Changes);
- Bad Debts and Write off Policy (No Changes);
- Property Rates (No Change); and
- Indigent Policy (With Changes).

SERVICES PAYMENTS

We express our sincere gratitude to all individual residents and businesses who continue to pay their Municipal accounts. It is out of these contributions that we are able to expand and sustain service delivery. We further remind those who are neglecting their responsibility of paying, we will intensify the application of credit control measures as well as legal action. For those who cannot afford to pay and qualify for indigent support, they must take it upon themselves to come forward and register.

INSTITUTIONAL DEVELOPMENT

Honourable Speaker

The extent to which we, as an institution, can be able to rise to the challenge to serve and meet the socio-economic development of our municipality is bound with our capacity and ability to build, re-invent and nurture our administrative machinery. We must promote the Principle of Batho Pele and assemble a team of men and women who are willing and capable of driving the municipality forward. In this regard the issue of ethics is very critical.

All employees at all times are required to act honestly and with integrity and to safeguard the public resources. Fraud and corruption are ever-present threats to these resources and hence all employees must be concerned.

WATER SUPPLY

The construction of the Groothoek water supply project started last year and progress is at **39%**, residents of Lebowakgomo Zone B will benefit from this project. The Lebowakgomo and Makotse water scheme will be refurbished for the benefit of **17,046** households. Bolatjane, Phalakwane, Makurung and Dithabaneng villages will benefit from the Mphahlele regional water scheme which is at **30%** in terms of construction progress.

In the next financial year, CDM will spend **R25m** from Water Services Infrastructure Grant (WSIG) for the refurbishment of a water scheme in Mafefe-Mahlatjane, which will benefit **399** households. The Earlydawn refurbishment project will also benefit

1,000 households; as well as **200** households at Ga-Rafiri. In total, CDM will allocate an amount of **R144 million** for water provision in our municipality.

Importance of clean drinking water cannot be overemphasised and Kofi Annan, late former Secretary-General of the United Nations (UN) and Nobel Peace Prize laureate, reminds us that “***We shall not defeat any of the infectious diseases that plague the developing world until we have also won the battle for safe drinking water, sanitation, and basic health care.***”

Summary of the projects to be implemented by other stakeholders

PROJECT NAME	BUDGET	IMPLEMENTING AGENT
Vegetable Production	R6.5 million	Dept. of Agriculture
Construction of Seleteng Library	R15 million	Department of Sports, Arts and Culture
Mafefe to Lekgalameetse to Ofocolaco to Lydsdorp (Feasibility Study)	R318 500.00	Public Works, Roads and Infrastructure
1030 Households with sanitation projects	R8.9 million	CDM
Construction of Water Supply Projects	R144.6 million	CDM
170 Households Electricity Connection	R3.8 million	ESKOM

In conclusion Honourable Speaker,

Former Liberian President, Ellen Johnson Sirleaf said I quote “***Future generations will judge us not by what we say, but what we do.***” Close quote.

In response I would like to attest to the artist Beyonce on his lyrics, “**I was here**”

We would like to send our special thanks to the political leadership from both the governing party and opposition parties, our traditional leadership, the people of Lepelle-Nkumpi and all stakeholders.

The Acting Municipal Manager and his team, we have come this far and there is a lot more to do ahead. We therefore call upon all of us to take extra-ordinary efforts to bring relief to our people. We assure you that as Council, we shall not rest together with our partners until all households in our Municipality live in dignity and obtain basic services. In the spirit of President Cyril Ramaphosa #Thuma Mina clarion call, a new era has dawned in our Municipality. Let us give hope to the electorate and #Khawuleza in delivering basic services. We will continue to create a conducive atmosphere for the growth of the local economy.

Honourable Speaker, I therefore, in terms of Section 16 (2) of the Municipal Finance Management Act, accordingly table the IDP Review **2019/20**, the Annual Budget for **2020/21 MTREF**, the proposed tariffs and tariff increases for **2020/21-2022/2023** and Budget related policies for approval.

Council Resolutions

On the 25th of June 2020 the Council of Lepelle-Nkumpi Local Municipality via Virtual tabled the draft annual budget of the municipality for the financial year 2020/21 due to COVID-19 as The President of South Africa declared a nationwide lockdown, where all citizens, except those that form part of essential services, were ordered to stay home for a period of 21 days. Those working in essential services, as defined in the latter announcement, were exempted from the nationwide lockdown declaration. The nationwide lockdown commenced at midnight on Thursday.

The Exemption provided enabled a relaxation of all those provisions that would have compromised amongst others, the social distancing and the prohibition of gatherings of more than 100 people measures that was introduced as part of the national state of disaster declaration.

Due to that the municipality was unable to comply with MFMA Section 16.2 and its approved process plan when tabling the 2020/21 final IDP/Budget

The Council approved and adopted the following resolutions:

1. Council resolved:

1.1 To approve the 2020/2021 Final Draft Integrated Development Plan and 2020/2021 MTREF Budget as in Tables A1-A10.

- a) MBRR Table A1 – Monthly Budget Summary
- b) MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard
- c) MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)
- d) MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)
- e) MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source
- f) MBRR Table A6 - Budgeted Financial Position
- g) MBRR Table A7 - Budgeted Cash Flow
- h) MBRR Table A8- Budgeted cash back reserve/ accumulated surplus/deficit
- i) MBRR Table A9- Budgeted Assets Management
- j) MBRR Table A10-budgeted Service delivery measurement

1.2. To approved the following Budget Related Policies

- ✓ Supply Chain Management Policy.
- ✓ Asset Management Policy
- ✓ Bad debts and write off Policy
- ✓ Tariff Policy
- ✓ Tariff Structure
- ✓ Credit Control and Debt Collection Policy
- ✓ Budget and Virement policy
- ✓ Cash and Investment Management Policy.
- ✓ Indigent Policy
- ✓ Property Rates Policy

1.3 To approve the procurement plan as per the 2020/21 MTREF

1.4 That Due to National State of Disaster of Covid 19 pandemic: Council approved the 2020-2021 MTREF draft budget after the date stipulated in the Municipal Finance Management Act no 56 of 2003 (Sec 34) (1) which requires that the Municipal Council must at least 30 days before the start of the budget year consider the approval of the annual budget.

1.5 That the council approves the property rates reviewed charges as reflected below:-

REVIEWED TARIFF STRUCTURE - 2020/2021				
BUDGET AND TREASURY	2019/2020	2020/2021	2021/2022	2022/2023
<u>CATEGORY OF PROPERTY</u>				
Increments	5.6%	4.5%	4.6%	4.6%
Residential stands (Improved)	0.0044	0.0046	0.0049	0.0051
Residential stands (Vacant)	0.0222	0.0232	0.0243	0.0254
Business stands /Industrial (Improved)	0.0066	0.0069	0.0072	0.0075
Business stands/ Industrial (Vacant)	0.0077	0.0080	0.0084	0.0088
Farming and Agricultural properties	0.0011	0.0012	0.0012	0.0013
Mining properties	0.0066	0.0069	0.0072	0.0075
All Government properties. (Improved)	0.0066	0.0069	0.0072	0.0075
All Government properties. (Vacant)	0.0077	0.0080	0.0084	0.0088
Flat Rate per Property in villages				
Businesses (commercial - in villages)				
Government Buildings				
Consumer Deposits : Domestic	800.00	800.00	800.00	800.00
Businesses	2,000.00	2,000.00	2,000.00	2,000.00

Contractors	5,000.00	5,000.00	5,000.00	5,000.00
Interest on Arrear Accounts	10%	10%	10%	10%
R/D Cheque				
Copy of the Valuation Roll	500.00	500.00	500.00	500.00
Proof of Residents(Township)	15.00	15.00	15.00	15.00
Proof of Residents(Rural)-Letter from Tribal authority required				

1.6 Council further to approve property rates rebates and exemption as follows,

- ✓ The first R15 000,00 (fifteen thousand rand) of the market value of a residential property must not be taxable. The impermissible rates contemplated in terms of section 17(1) (h) of the Property Rates Act is included in the amount referred to above as annually determined by the municipality. This is an important part of the council's indigent policy and is aimed primarily at alleviating poverty.

CATEGORY OF PROPERTY OWNERS	REBATE
<p>REGISTERED INDIGENTS.</p> <p>Residential property owners who are both the permanent occupants and the sole owners of the property concerned and who are registered indigents in terms of the Councils indigent management policy.</p>	<p>100 % of the rates based on the rateable value up to R100 000 and</p> <p>50 % of the rates based on the rateable value above 100 000 but below R150 000 and</p> <p>75% of the rates based on the rateable value above R150 000.</p>
<p>AGED RESIDENTS-LOW INCOME</p> <p>Residential property owners who are over 60 years of age, who are both the permanent occupants and the sole owners of the property concerned and whose aggregate joint household income is proved to be to the satisfaction of the municipal manager not to exceed R3 500 per month, or such other amount as the Council may from time to time determine. The applicants must apply to the Municipality on a prescribed form</p>	<p>100 % of the rates based on the rateable value up to R100 000,</p> <p>50 % of the rates based on the rateable value above 100 000 but below R150 000 and</p> <p>40% of the rates based on the rateable value above R150 000.</p>

provided by the Municipality.	
<p>MEDICALLY UNFIT RESIDENTS</p> <p>Applicants who are:</p> <p>Medically unfit, disabled and retired due to medical reasons</p> <ul style="list-style-type: none"> • Applicants qualify irrespective the age on condition that a medical certificate be produced to Council. • The maximum income must not exceed the perk laid down by Council from time to time. • The Applicant must be a registered owner of the property, living on the property and have occupied it for at least 5 years. • The Applicant cannot be a registered owner of more than one property in the Municipal area. <p>A rebate as determined on the above mentioned rates shall apply for residential applicants who qualify in terms of these criteria.</p>	<p>100 % of the rates based on the rateable value up to R100 000,</p> <p>50 % of the rates based on the rateable value above 100 000 but below R150 000</p> <p>and</p> <p>40% of the rates based on the rateable value above R150 000.</p>

**1.7 Council Approves Tariff Structure
as follows:-**

	2019/2020	2020/2021	2021/2022	2022/2023
Increments	5.6%	4.5%	4.6%	4.6%
COMMUNITY SERVICES				
REFUSE				
Residential	40.52	42.34	44.29	46.33
Business	770.18	804.84	841.86	880.59
Churches	162.15	169.45	177.24	185.39
Hostels/Boarding houses	810.72	847.20	886.17	926.94
Schools	162.15	169.45	177.24	185.39
Government Institutions	4,361.97	4,558.26	4,767.94	4,987.26
Industrial	4,361.97	4,558.26	4,767.94	4,987.26
Shopping Complex	8,647.73	9,036.88	9,452.57	9,887.39
Flats	1,351.20	1,412.00	1,476.96	1,544.90
Hospitals	4,431.96	4,631.40	4,844.44	5,067.29

Indigents(Self targeting-Urban)	30.79	32.18	33.66	35.20
Indigents(Self targeting- Rural)	24.55	25.65	26.83	28.07
Environmental Affairs	2019/2020	2020/2021	2021/2022	2022/2023
Cutting of unwanted trees	802.56	838.68	877.25	917.61
Debushing(Per Site)	2,640.00	2,758.80	2,885.70	3,018.45
Penalty for Illegal Dumping	5,280.00	5,517.60	5,771.41	6,036.89
Penalty for Illegal Dumping(Health Care Risk Waste and Hazardous waste)	5,280.00	5,517.60	5,771.41	6,036.89
Dust bins(Mass Containers)				
	2019/2020	2020/2021	2021/2022	2022/2023
Commercial Refuse(6m3 per bin)	528.00	551.76	577.14	603.69
Rubble removal (6m3 per bin)	739.20	772.46	808.00	845.17
Distance to be charged as per tariffs approved by Dept. of Transport				
Disposal of food waste	1,584.00	1,655.28	1,731.42	1,811.07
Rental of Skip Bins (per Day)	264.00	275.88	288.57	301.84
MUNICIPAL POUND FEES				
	2019/2020	2020/2021	2021/2022	2022/2023
Impoundment of goods per day	60.00	62.70	65.58	68.60

Admin fee : Goods	300.00	313.50	327.92	343.01
Salvaging of containers	3,000.00	3,135.00	3,279.21	3,430.05
Impounded Animal on the Public Road				
	2019/2020	2020/2021	2021/2022	2022/2023
Large Stock eg cattle, donkey	20.00	20.00	20.00	20.00
Small Stock eg goat,sheep	10.00	10.00	10.00	10.00
Transport of impounded animals				
Admin fee : Animals	10.00	10.00	10.00	10.00
Noise Abatement and Prevention of Nuisance By-Law				
	2019/2020	2020/2021	2021/2022	2022/2023
Application fee in terms of the by-law	N/A	N/A	N/A	N/A
Application for closure of street(per day)	N/A	N/A	N/A	N/A
Security for Street Closure(Refundable)	N/A	N/A	N/A	N/A
Penalty in terms of contravention of by-law	N/A	N/A	N/A	N/A
Land Fill Sites				
	2019/2020	2020/2021	2021/2022	2022/2023
General waste in excess of 1ton	Free	Free		
General waste above 800kg (per ton)	100.32	104.83	109.66	114.70
Businesss Waste	100.32	104.83	109.66	114.70

Clean Compost material in excess of 1000kg	Free	Free	Free	Free
Clean Compost material above1000kg	Free	Free	Free	Free
Mixed waste(General and Garden)	Free	Free	Free	Free
Clean Rubble and soil	Free	Free	Free	Free
Sorted Recyclables	Free	Free	Free	Free
CEMETRIES				
LEBOWAKGOMO CEMETRY	2019/2020	2020/2021	2021/2022	2022/2023
Single grave(Resident)	633.60	662.11	692.57	724.43
Double grave-Interment(8ft)	844.80	882.82	923.43	965.90
Single grave non residential	1,056.00	1,103.52	1,154.28	1,207.38
Paupers Grave	1,267.20	1,324.22	1,385.14	1,448.85
Children grave (As per the Children's act)	316.80	331.06	346.28	362.21
Reservation of grave	9,504.00	9,931.68	10,388.54	10,866.41
Exhumation	528.00	551.76	577.14	603.69
Opening for the purpose of new burial in case of interment	739.20	772.46	808.00	845.17
Unknown Burials				
FACILITIES				
Civic Hall Lebowakgomo				
Rental (N.B Per Day not per function)				
	2019/2020	2020/2021	2021/2022	2022/2023

The use of Civic Centre Hall for parties and weddings	4,000.00	4,000.00	4,000.00	4,000.00
The use of Civic CentreHall for any function except parties and weddings	1,900.00	1,900.00	1,900.00	1,900.00
The use of Civic Centre Hall for profit making function(festival, consert, Drama,etc)	4,500.00	4,500.00	4,500.00	4,500.00
Security Fee(Overnight) -	3,500.00	3,500.00	3,500.00	3,500.00
Security fee(During the Day)	1,500.00	1,500.00	1,500.00	1,500.00
Cultural Centre				
Rental (N.B Per Day not per function)				
	2019/2020	2020/2021	2021/2022	2022/2023
The use of Cultural Centre for cultural activities	750.00	750.00	750.00	750.00
The use of Cultural Centre for social gatherings	600.00	600.00	600.00	600.00
Security Fee(For overnight)	750.00	750.00	750.00	750.00
Security Fee(During the day)	600.00	600.00	600.00	600.00
Community Halls(Rural)				
	2019/2020	2020/2021	2021/2022	2022/2023
Mamaolo, Mahlatsane, Lesetse, Dithabaneng, Mogodi commuity halls (Daily)	600.00	600.00	600.00	600.00
	600.00	600.00	600.00	600.00

Use of community halls (During the night)	600.00	600.00	600.00	600.00
	600.00	600.00	600.00	600.00
Hlakano, Maijane and Mehlaeng, Mogoto, Rafiri, Seloane, Mathabatha	600.00	600.00	600.00	600.00
	600.00	600.00	600.00	600.00
The use of the community halls by Business Per Day.	600.00	600.00	600.00	600.00
Deposit Security Fee	600.00	600.00	600.00	600.00
Use of Halls for weddings and festivals	600.00	600.00	600.00	600.00
Club House (Lebowakgomo)				
Rental				
	2019/2020	2020/2021	2021/2022	2022/2023
Club house for overnight functions	2,000.00	2,000.00	2,000.00	2,000.00
	2,200.00	2,200.00	2,200.00	2,200.00
Club house for any other event(Daily)	900.00	900.00	900.00	900.00
	800.00	800.00	800.00	800.00
The use by Businesses Per Day.				
The use for Aerobics(per month)	560.00	560.00	560.00	560.00
Deposit Security Fee				
The use for Profit making	2,800.00	2,800.00	2,800.00	2,800.00
N.B. Above Tarrifs Exclude Festivals and any other paying events				
B. Sports Facilities				
	2019/2020	2020/2021	2021/2022	2022/2023
Lebowakgomo Stadium				

Rental				
Professional Sports (i.e PSL & Other Leagues) and Music Festivals.				
Music Festivals	7,000.00	7,000.00	7,000.00	7,000.00
Security Fee	3,500.00	3,500.00	3,500.00	3,500.00
Prayer Service(Night)	3,000.00	3,000.00	3,000.00	3,000.00
Security Fee	3,000.00	3,000.00	3,000.00	3,000.00
Prayer Service(Daily)	1,500.00	1,500.00	1,500.00	1,500.00
Security Fee	1,500.00	1,500.00	1,500.00	1,500.00
Use for Non-professional soccer tournaments and Athletics	1,000.00	1,000.00	1,000.00	1,000.00
Security Fee	700.00	700.00	700.00	700.00
Use for any other Game/Event	N/A	N/A	N/A	N/A
Deposit Security Fee	1,400.00	1,400.00	1,400.00	1,400.00
Use of stadium for training per month	Free	Free	Free	Free
Use of gardens for photos	N/A	N/A	N/A	N/A
Soccer Practise (Per Two(2) hours	200.00	200.00	200.00	200.00
Athletics practise	N/A	N/A	N/A	N/A
Use of tennis Court and other Sports Facilities(per month)	N/A	N/A	N/A	N/A
Use of tennis and Volley ball court-per tournament	N/A	N/A	N/A	N/A
Use of tennis and Volley ball court-per month(practice)	N/A	N/A	N/A	N/A
All Affiliated Sports Bodies	N/A	N/A	N/A	N/A
Professional Soccer Club(per annum)- For games	N/A	N/A	N/A	N/A

NB: OVERNIGHT REFERS TO 18H00 TO 06H00					
MAFEFE TOURISM CAMP					
		2019/2020	2020/2021	2021/2022	2022/2023
Main Building(During the week)	700.00 per day		N/A	N/A	N/A
Main Building(Week-end)	800.00 per day		N/A	N/A	N/A
Conference centre(per day)	400.00 per day		N/A	N/A	N/A
Roundavels(During the week)	200.00 per day		N/A	N/A	N/A
Roundavels(Week-end)	500.00 per day		N/A	N/A	N/A
REVIEWED TARIFF STRUCTURE - 2020/2021					
		2019/2020	2020/2021	2021/2022	2022/2023
PLANNING AND LAND USE					
HAWKING					
Increments		5.6%	4.5%	4.6%	4.6%
Hawkers licence-new		432.96	452.44	473.26	495.03
Lost copy of hawkers licence		190.08	198.63	207.77	217.33
Trading of animal along the road		1,372.80	1,434.58	1,500.57	1,569.59

Mobile Hawker (License)		110.88	115.87	121.20	126.77
Monthly payment of hawkers' stalls		73.92	77.25	80.80	84.52
Temporary hawking in service points(Seasonal)		1,003.20	1,048.34	1,096.57	1,147.01
Hawkers (Stadium) per day					
Inside stadium		242.88	253.81	265.48	277.70
Outside stadium		132.00	137.94	144.29	150.92
Car display municipal wide (per day)		5,596.80	5,848.66	6,117.69	6,399.11
Car display Permit(per day)		2,217.60	2,317.39	2,423.99	2,535.50
LAND USE AND TRANSFER OF PROPERTY					
		2019/2020	2020/2021	2021/2022	2022/2023
Application for consent		1,267.20	1,324.22	1,385.14	1,448.85
Application for consolidation		834.24	871.78	911.88	953.83
Application for PTO-residential		369.60	386.23	404.00	422.58
Application for PTO-business		591.36	617.97	646.40	676.13

Zoning certificate		211.20	220.70	230.86	241.48
Relocation of beacons		792.00	827.64	865.71	905.53
Application for Clearance Figures		100.32	104.83	109.66	114.70
Clearance certificate		211.20	220.70	230.86	241.48
Transfer of ownership		549.12	573.83	600.23	627.84
Application for Subdivision		897.60	937.99	981.14	1,026.27
Application for Subdivision for Agricultural land(New)		1,056.00	1,103.52	1,154.28	1,207.38
Approval of site development plan		422.40	441.41	461.71	482.95
Application for Rezoning		2,112.00	2,207.04	2,308.56	2,414.76
BUILDING INSPECTORATE		2019/2020	2020/2021	2021/2022	2022/2023
Plan approval fee per sqm-residential		11.79	12.32	12.88	13.48
Plan approval fee per sqm-business		23.57	24.63	25.77	26.95
Occupation certificate		422.40	441.41	461.71	482.95
Internal Layout(NEW)		2,323.20	2,427.74	2,539.42	2,656.23

Fine for not submitting building plan(per day)		52.80	55.18	57.71	60.37
Inspection fee - Building Control		422.40	441.41	461.71	482.95
Application for relaxation of buildings (per sqm)		8.98	9.38	9.81	10.26
GENERAL		2019/2020	2020/2021	2021/2022	2022/2023
Extension for Approvals - Building plans & PTO		528.00	551.76	577.14	603.69
Government Gazette Notices					
Printing of general plan		10.56	11.04	11.54	12.07
Printing of Deeds Search		52.80	55.18	57.71	60.37
Additional New Tariffs		2019/2020	2020/2021	2021/2022	2022/2023
LAND USE AND TRANSFER OF PROPERTY					
TYPE OF APPLICATION					
Establishment of a township		5,808.00	6,069.36	6,348.55	6,640.58
Extension of the boundaries of a township:		2,851.20	2,979.50	3,116.56	3,259.92

Amendment of a township establishment application:					
If already approved by the Municipality		2,851.20	2,979.50	3,116.56	3,259.92
If not already approved by the Municipality		2,323.20	2,427.74	2,539.42	2,656.23
Division of township		2,323.20	2,427.74	2,539.42	2,656.23
Phasing/cancellation of approved layout plan		2,323.20	2,427.74	2,539.42	2,656.23
		-	-	-	-
Rezoning:		-	-	-	-
One erf		2,851.20	2,979.50	3,116.56	3,259.92
Every erf Additional to the First Erf Per Erf		3,590.40	3,751.97	3,924.56	4,105.09
Removal, amendment, suspension of a restrictive or obsolete condition, servitude or reservation against the title of the land		2,851.20	2,979.50	3,116.56	3,259.92

Amendment or cancellation of a general plan of a township		2,323.20	2,427.74	2,539.42	2,656.23
Division of farm land		5,808.00	6,069.36	6,348.55	6,640.58
		-	-	-	-
Subdivision of land:		-	-	-	-
For first five erven		2,323.20	2,427.74	2,539.42	2,656.23
Every erf additional to the first five erven Per erf		2,323.20	2,427.74	2,539.42	2,656.23
Consolidation of land		2,323.20	2,427.74	2,539.42	2,656.23
Simultaneous subdivision and consolidation of land		2,323.20	2,427.74	2,539.42	2,656.23
Permanent closure of a public place (per closure)		2,851.20	2,979.50	3,116.56	3,259.92
Development on communal land (per sqm)		5.89	6.15	6.44	6.73
Consent use (per sqm)		8.24	8.61	9.01	9.42

The removal, amendment or suspension of a restrictive title condition relating to the density of residential development		2,323.20	2,427.74	2,539.42	2,656.23
MISCELLANEOUS FEES					
Erection of a second dwelling		580.80	606.94	634.86	664.06
Relaxation of height restriction		580.80	606.94	634.86	664.06
Relaxation of building line		580.80	606.94	634.86	664.06
Consideration of site development plan		580.80	606.94	634.86	664.06
Extension of validity period of approval		126.72	132.42	138.51	144.89
Reason for decision of municipal planning tribunal, land development officer or appeal authority		179.52	187.60	196.23	205.25
Re-issuing of any notice of approval of any application		73.92	77.25	80.80	84.52

Application of lost copy of deed of grant		221.76	231.74	242.40	253.55
Copy of Deeds search		15.84	16.55	17.31	18.11
Valuation Letter		15.84	16.55	17.31	18.11
Public Notice:					
Public Notice and advertisements in the legal section of the paper		1,689.60	1,765.63	1,846.85	1,931.81
Public Notice and advertisements in the body of the paper		3,379.20	3,531.26	3,693.70	3,863.61
LAND USE APPLICATIONS FROM TRADITIONAL AUTHORITIES					
		2019/2020	2020/2021	2021/2022	2022/2023
Residential	R188 settlement	120.00	120.00	125.52	131.29
Residential	R293 settlement	320.00	320.00	334.72	350.12
Church	R188 settlement	210.00	210.00	219.66	229.76
Church	R293 settlement	420.00	420.00	439.32	459.53

Liquor Restaurant/Tavern	R188 settlement	260.00	260.00	271.96	284.47
Bottlestore	R293 settlement	370.00	370.00	387.02	404.82
Institutional	R188 settlement	210.00	210.00	219.66	229.76
Institutional	R293 settlement	320.00	320.00	334.72	350.12
Motor Spares/Scrap Yard	R188 settlement	210.00	210.00	219.66	229.76
Motor Spares/Scrap Yard	R293 settlement	320.00	320.00	334.72	350.12
Driving School	R188 settlement	320.00	320.00	334.72	350.12
Driving School	R293 settlement	420.00	420.00	439.32	459.53
Car Wash	R188 settlement	160.00	160.00	167.36	175.06
Car Wash	R293 settlement	210.00	210.00	219.66	229.76
Filling Station	R188 settlement	740.00	740.00	774.04	809.65
Guest House/ B & B	R188 settlement	420.00	420.00	439.32	459.53
Guest House/ B & B	R293 settlement	595.51	631.24	660.28	690.65
General Dealer	R188 settlement	210.00	210.00	219.66	229.76
General Dealer	R293 settlement	370.00	370.00	387.02	404.82
Bakery	R188 settlement	220.00	220.00	230.12	240.71

Bakery	R293 settlement	320.00	320.00	334.72	350.12
Restaurant	R188 settlement	260.00	260.00	271.96	284.47
Restaurant	R293 settlement	320.00	320.00	334.72	350.12
Butchery	R188 settlement	210.00	210.00	219.66	229.76
Butchery	R293 settlement	370.00	370.00	387.02	404.82
Tuckshop	R188 settlement	110.00	110.00	115.06	120.35
Industrial	R188 settlement	600.00	600.00	627.60	656.47
Mortuary/Funeral Parlour	R188 settlement	595.51	631.24	660.28	690.65
Mortuary/Funeral Parlour	R293 settlement	740.00	740.00	774.04	809.65
Salon/ Dress making	R188 settlement	160.00	160.00	167.36	175.06
Salon/ Dress making	R293 settlement	210.00	210.00	219.66	229.76
Other Business	R188 settlement	210.00	210.00	219.66	229.76
Other Business	R293 settlement	320.00	320.00	334.72	350.12
Agricultural	R188 settlement	210.00	210.00	219.66	229.76
Change of Ownership	R188 settlement	160.00	160.00	167.36	175.06
Change of Ownership	R293 settlement	210.00	210.00	219.66	229.76

Lodge/Conference and Accomodation	R188 settlement	370.00	370.00	387.02	404.82
Lodge/Conference and Accomodation	R293 settlement	470.00	470.00	491.62	514.23
Shopping Complex		590.00	590.00	617.14	645.53
Home Office	R188 settlement	160.00	160.00	167.36	175.06
Home Office	R293 settlement	210.00	210.00	219.66	229.76
Building Plans		260.00	260.00	271.96	284.47
Inspection fee and 4 Visits (per visit)		110.00	110.00	115.06	120.35
Gymnasium	R188 settlement	160.00	160.00	167.36	175.06
Gymnasium	R293 settlement	320.00	320.00	334.72	350.12
Recreational/Cultural	R188 settlement	320.00	320.00	334.72	350.12
Recreational/Cultural	R293 settlement	470.00	470.00	491.62	514.23
Cell phone Mast Station		595.51	631.24	660.28	690.65

TARIFF STRUCTURE 2019-2020					
OUTDOOR ADVERTISING		2019/2020	2020/2021	2021/2022	2022/2023
	DESCRIPTION				
Billboards	Application fee: (Non-refundable)	2,000.00	2,000.00	2,000.00	2,000.00
	2x3 Non-Illuminated (Revenue generating Billboards)	R100 per sqm	R100 per sqm	R100 per sqm	R100 per sqm
	Monthly Fee				
	Site Rental				
	2x3 Illuminated(Revenue Generating Billboards)				
	Monthly Fee	R200 per sqm	R200 per sqm	R200 per sqm	R200 per sqm
Banners And Flags	Application fee: (Non-Refundable)	1,250.00	1,250.00	1,250.00	1,250.00
		R100 pr Banner for ten Days	R100 pr Banner for 10Days	R100 pr Banner for 10Days	R100 pr Banner for 10Days
	Penalty for non-removal of banner/flag	R200 per banner/flag	R200 per banner/flag	R200 per banner/flag	R200 per banner/flag
	Estate Agent Registration fee / annum for display of 'on show' boards	R1000 per display for three months	R1000 per display for three months	R1000 per display for three months	R1000 per display for three months

	Extension for rental	R1000 for three months	R1000 for three months	R1000 for three months	R1000 for three months
	Administration fee: Seizing and Confiscation of signs (excluding removal/dismantling costs, excluding any fines or penalties Billboards – any size				
		R2000 per estate agent display board	R2000 per estate agent display board	R2000 per estate agent display board	R2000 per estate agent display board
	Trailer advertising:				
	Application fee: (Non-Refundable)				
	o Application fee per trailer	1,500.00	1,500.00	1,500.00	1,500.00
	o Daily fee to advertise	R200 per trailer for ten days	R200 per trailer for ten days	R200 per trailer-10 days	R200 per trailer-10 days
Posters	Application fee: (Non-Refundable)	2,000.00	2,000.00	2,000.00	2,000.00
	NPO- Subject to submission of NPO certificate	R16 per poster for ten(10) Days	R16 per poster for ten(10) Days	R16 per poster for ten(10) Days	R16 per poster for ten(10) Days
	Awareness campaigns by Government				

	Departments and School events				
	FOR COMMERCIAL PURPOSES	R100 per poster for ten(10) Days	R100 per poster for ten(10) Days	R100 per poster for ten(10) Days	R100 per poster for ten(10) Days
	ELECTION/ CAMPAIGN POSTERS FOR POLITICAL PARTIES	R100 per poster for ten(10) Days	R100 per poster for ten(10) Days	R100 per poster for ten(10) Days	R100 per poster for ten(10) Days

7. Council notes the final total budget of both operating and capital for the amount of R444, 474,128.36

1.3 EXECUTIVE SUMMARY

1.3.1 BUDGET PREPARATIONS

The budget has been prepared in terms of guidelines as contained in Circular 99 of the MFMA. The contents and format of the budget are in line with the requirements of the Municipal Budget and Reporting Regulations and any applicable legislation

1.3.2 METHOD OF PREPARATION

The application of sound financial management principles for the compilation of the Lepelle-Nkumpi financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The municipality's business and service delivery priorities were reviewed as part of this year's planning and budget process. Where appropriate, funds were transferred from low- to high-priority programmes so as to maintain sound financial management.

The Budget was prepared according to the performance based method. In terms of the method the previous year budget 2018/19 and the mid-year performance of the current year 2019/20 of the all votes and line items were analysed, reviewed and every amount allocated had to be motivated.

Executive Managers were requested to hand their requests to the Chief Financial Officer for inclusion on the budget. All departments gave input and they are deliberated during IDP/Budget Meetings.

In terms of Section 16(2) of the Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003), hereafter called the MFMA, the Mayor must table the Annual Budget at least 90 days before the start of the budget year, that is 31 March. Council must therefore consider any views of the community on the tabled budget (Section 22 of the MFMA) and approve the budget before the start of the financial year which is 1 July (Section 16(1) of the MFMA).

Due to Covid-19 pandemic the Council was unable to comply with MFMA Section 16.2 and its approved process plan when preparing the 2020/21 Draft IDP/Budget

Operating Budget

In terms of GRAP format Capital Grants receivable are included in the Operating Budget. Capital Expenditure is not included in the Operating Budget.

Operating expenditure is the day to day management items of the Municipality, i.e.:

Salaries and Wages, Repairs and Maintenance, Debt Servicing, Depreciation on Assets, Insurance, Electricity, Telephone, Subsistence and Travelling Allowances, Fuel etc

The total revenue budget amounts to R444, 474,127.00. Table 1 hereunder summarizes the budget per department. Executive Managers must manage their own budgets.

Allocations per line item are done by the departments themselves, as long as they don't exceed the amounts allocated per Table 1, which is Consolidated Overview of the 2020/21 Medium Term Revenue Expenditure Forecast

Table 1: Consolidated overview of the 2020/2021 Final Budget

	Adjusted Budget 2019-20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Total Revenue (Including capital transfers and contributions)	411,936,123.40	444,474,127.00	426,989,583.00	455,597,047.00
Total Expenditure	296,608,223.00	309,825,877.00	322,361,630.00	326,844,644.00
Surplus/(Deficit)	115,327,903.00	134,648,250.00	104,627,953.00	128,752,403.00
Total Capital Expenditure	115,327,903.00	134,648,250.00	104,627,953.00	128,752,403.00

OPERATING BUDGET.

The operating budget deals with day to day operations of the municipality to ensure that service delivery is sustained. The final operating budget has increased to R309.2 million compared to the current adjusted budget of R296.6 million. The trend is that the operating expenditure has been increasing over the years driven by:

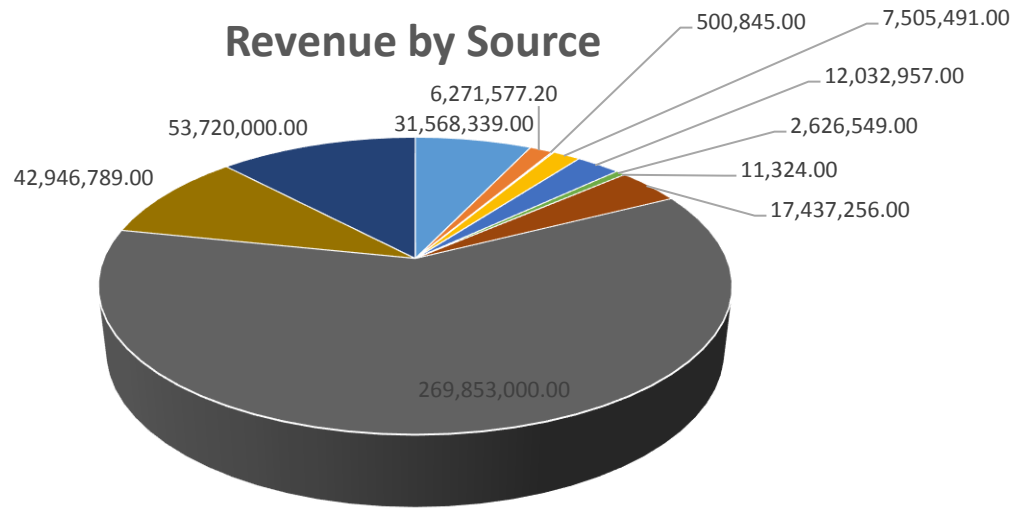
- + salary increments
- + the need to repair infrastructure
- + the need to adequately budget for debt impairment and depreciation,
- + Inflation

Total Revenue by source 2020-21

Income	Amount	Percentage %
Property rates	31,568,339.00	7.10
Service charges - refuse revenue	6,271,577.20	1.41
Rental of facilities and equipment	500,845.00	0.11
Interest earned - external investments	7,505,491.00	1.69
Interest earned - outstanding debtors	12,032,957.00	2.71
Fines, penalties and forfeits	2,626,549.00	0.59
Licences and permits	11,324.00	0.00

Agency services	17,437,256.00	3.92
Transfers and subsidies -Operating Grants	269,853,000.00	60.71
Other revenue	42,946,789.00	9.66
Transfers and subsidies -Capital Grants	53,720,000.00	12.09
TOTAL BUDGET	444,474,127.20	100.00

Revenue by Source



- Property rates
- Rental of facilities and equipment
- Interest earned - outstanding debtors
- Licences and permits
- Transfers and subsidies -Operating Grants
- Transfers and subsidies -Capital Grants
- Service charges - refuse revenue
- Interest earned - external investments
- Fines, penalties and forfeits
- Agency services
- Other revenue

Table 2 Summary of revenue classified by main revenue source

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	24,042	24,415	26,928	30,209	30,209	30,209	–	31,568	33,020	34,539
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	6,340	6,735	5,843	7,711	6,020	6,020	–	6,272	6,560	6,862
Rental of facilities and equipment		592	516	523	849	479	479	–	501	524	548
Interest earned - external investments		12,517	6,910	5,315	5,336	7,182	7,182	–	7,505	7,851	8,212
Interest earned - outstanding debtors		14,261	5,135	15,854	10,191	11,515	11,515	–	12,033	12,586	13,165
Dividends received											
Fines, penalties and forfeits		3,011	941	513	1,461	2,513	2,513	–	2,627	2,747	2,874
Licences and permits				–	8	8	8	–	11	12	12
Agency services		36,670	29,172	32,183	13,092	16,686	16,686	–	17,437	18,239	19,078
Transfers and subsidies		208,671	217,593	234,972	283,358	278,874	278,874	–	269,853	285,650	307,095

Other revenue	2	3,575	406,315	18,109	2,151	4,069	4,069	-	42,947	1,513	1,583
Gains		-	-	167	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		309,679	697,732	340,407	354,367	357,556	357,556	-	390,754	368,704	393,969

The budget will be funded as follows:-

Total revenue budget of R444.5 Council generates R120.9 (27.20%) and from Grant R323.6 (72.80%). The Council is 78.9 % grant dependant.

Property Rates

- ✓ Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is an essential part of the municipality's budgeting process.
- ✓ National Treasury's MFMA Circular No.51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009

Proposed rated levies for the 2020/2021 financial year

REVIEWED TARIFF STRUCTURE - 2020/2021				
BUDGET AND TREASURY	2019/2020	2020/2021	2021/2022	2022/2023
CATEGORY OF PROPERTY				
Increments	5.6%	4.5%	4.6%	4.6%
Residential stands (Improved)	0.0044	0.0046	0.0049	0.0051
Residential stands (Vacant)	0.0222	0.0232	0.0243	0.0254
Business stands /Industrial (Improved)	0.0066	0.0069	0.0072	0.0075
Business stands/ Industrial (Vacant)	0.0077	0.0080	0.0084	0.0088
Farming and Agricultural properties	0.0011	0.0012	0.0012	0.0013
Mining properties	0.0066	0.0069	0.0072	0.0075
All Government properties. (Improved)	0.0066	0.0069	0.0072	0.0075
All Government properties. (Vacant)	0.0077	0.0080	0.0084	0.0088
Flat Rate per Property in villages				
Businesses (commercial - in villages)				
Government Buildings				
Consumer Deposits : Domestic	800.00	800.00	800.00	800.00
Businesses	2,000.00	2,000.00	2,000.00	2,000.00
Contractors	5,000.00	5,000.00	5,000.00	5,000.00
Interest on Arrear Accounts	10%	10%	10%	10%

Copy of the Valuation Roll	500.00	500.00	500.00	500.00
Proof of Residents(Township)	15.00	15.00	15.00	15.00
Proof of Residents(Rural)- Letter from Tribal authority required				

Waste Removal and Impact of Tariff Increases

Lepelle- Nkumpi Local Municipality waste management services comprise of only one landfill sites within its jurisdiction. Solid waste management is a major cause for concern as (Lenting) landfill sites is not fully used to its fully capacity. We are still experiencing high number of illegal dumping. The other landfill site does not have the necessary licences in place, nor does it have the plant and equipment to operate the landfill site. Rates for refuse removal at residential and business stands needs to be confirmed as in line with acceptable tariffs. Private dumping at landfill sites are also not being monitored or charged. Only 11 refuse removal trucks are currently in operation and the municipality is planning to purchase additional one to operate at the Landfil site operation.

Currently solid waste removal is operating at a deficit. It is widely accepted that the rendering of this service should at least break even, which is currently not the case. The Municipality will have to implement a solid waste strategy to ensure that this service can be rendered in a sustainable manner over the medium to long-term i.e Extension of waste collection service to rural villages, currently busy with the feasibility study. The main contributors to this deficit are repairs and maintenance on vehicles, increases in general expenditure such as petrol and diesel and the cost of remuneration.

4.5 per cent increase in the waste tariff is proposed from 1 July 2020 and this is based on the Consumer Price Index.

Comparison between current waste removal fees and increases

REVIEWED TARIFF STRUCTURE - 2020/2021				
	2019/2020	2020/2021	2021/2022	2022/2023
Increments	5.6%	4.5%	4.6%	4.6%
COMMUNITY SERVICES				
REFUSE				
Residential	40.52	42.34	44.29	46.33
Business	770.18	804.84	841.86	880.59
Churches	162.15	169.45	177.24	185.39

Hostels/Boarding houses	810.72	847.20	886.17	926.94
Schools	162.15	169.45	177.24	185.39
Government Institutions	4,361.97	4,558.26	4,767.94	4,987.26
Industrial	4,361.97	4,558.26	4,767.94	4,987.26
Shopping Complex	8,647.73	9,036.88	9,452.57	9,887.39
Flats	1,351.20	1,412.00	1,476.96	1,544.90
Hospitals	4,431.96	4,631.40	4,844.44	5,067.29
Indigents(Self targeting-Urban)	30.79	32.18	33.66	35.20
Indigents(Self targeting-Rural)	24.55	25.65	26.83	28.07
Environmental Affairs	2019/2020	2020/2021	2021/2022	2022/2023
Cutting of unwanted trees	802.56	838.68	877.25	917.61
Debushing(Per Site)	2,640.00	2,758.80	2,885.70	3,018.45
Penalty for Illegal Dumping	5,280.00	5,517.60	5,771.41	6,036.89
Penalty for Illegal Dumping(Health Care Risk Waste and Hazardous waste)	5,280.00	5,517.60	5,771.41	6,036.89
Dust bins(Mass Containers)				
	2019/2020	2020/2021	2021/2022	2022/2023
Commercial Refuse(6m3 per bin)	528.00	551.76	577.14	603.69
Rubble removal (6m3 per bin)	739.20	772.46	808.00	845.17
Distance to be charged as per tariffs approved by Dept. of Transport				
Disposal of food waste	1,584.00	1,655.28	1,731.42	1,811.07
Rental of Skip Bins (per Day)	264.00	275.88	288.57	301.84

Operating Grants and Subsidies are summarised as follows as per the table below:-

Revenue By Source	Adjusted Budget 2019-20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Equitable Share	250,041,000.00	265,947,000.00	283,550,000.00	297,995,000.00
FMG Grant	2,145,000.00	2,000,000.00	2,100,000.00	2,100,000.00

1.4 OPERATING REVENUE FRAMEWORK

Lepelle-Nkumpi Local Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will certainly always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:-

- ✓ It very critical for the municipality to implement the debt management strategy, make sure debt is arrested before they are over 90 days This strategy should include an emphasis on the monitoring of the Top 100 debtors; the pursuance of government debt with possible intervention by Provincial debt forum such as COGHSTA to assist the Municipality in follow-up of the government debt.
- ✓ Implementation of credit and debt collection policy (Handing over of debtors in arrears of more than 90 days.
- ✓ Implementation of Revenue Enhancement Strategy focusing on the short to medium term strategy.

Impact of environmental factors on municipal services tariffs and property rates

- ✓ Land invasion's which negatively affect land development and land use (correct charge for property rates)
- ✓ Environmental degradation (illegal dumping and improper sewerage disposal resulting to poor air quality and human wellbeing)
- ✓ Municipalities also need to attract new businesses and create an environment to increase the rates base, sale of sites at Lebowakgomo unit H.
- ✓ However, the increase in new businesses and development will also lead to an increased demand and cost on infrastructure. To address that the municipality has made a total allocation of R 8,000,000 for year 1 R6,550,000 year 2 R27,500,000 and year 3 respectively for Township establishment (Provision of services unit H) (Ward 17)

REVENUE OPTIMISATION

✚ Completeness of revenue and initiatives to collect debt over 90 days

- ✓ The Municipality has appointed a service provider to assist with the Development and Implementation of revenue enhancement strategy which include a debt recovery strategy.
- ✓ The first step the service provider has done was to develop the revenue enhancement strategy.
- ✓ To assist the municipality with Data cleansing, to ensure that correct information for each consumer is kept on the financial system, that all consumers are charged for property rates and municipal services and for the correct tariff.
- ✓ The strategy will includes the four traditional centers of collection namely: Credit control, Call centre, Debt collection and Legal debt collections.
- ✓ Key to revenue collection is the billing and collecting of all known accounts on time and in full.
- ✓ LNM also embarked on the implementation of credit control on employees and councillors wherein they were forced to make arrangements and the project yielded the following result adequate provision for bad debts.
- ✓ Key to revenue collection is the billing and collecting of all known accounts on time and in full.
- ✓ Adequate provision for bad debts
- ✓ Address the issue of returned mail
- ✓ Using revenue clearance certificates (RCCs) when a property is sold to ensure that all outstanding debt is collected.
- ✓ Implementation of debt and Credit Control Policy and By-Laws to enhance revenue collection.
- ✓ Restriction and termination of water supply to enforce payment services.

✚ Financial impact of proving FBS above the minimum FBS support

- ✓ The municipality has decided to provide FBS within the minimum requirement of R6kl water, 50kw Electricity, R32.18 for refuse removal and for Property rates a discounted rates of 50%, but the provision of the service has major challenges in terms of affordability and the impact on the financial sustainability of municipalities.
- ✓ Whilst the equitable share has been allocated to fund this, there is a funding gap due to high municipal needs.

✚ Additional pressure on property rates

- ✓ Inaccuracy in valuation of property
- ✓ Unregistered properties within the jurisdiction of the municipality
- ✓ Unconfirmed ownership of government properties.
- ✓ Farms properties transfers to traditional authorities which results in unpaid property rates.

✚ To address this challenges the Municipality is currently busy with :-

- ✓ The registration of own properties which are on the valuation roll but not registered.
- ✓ Department of public works is currently registering all their properties.
- ✓ Continuous engagement with the valuers with regard to the updating of the valuation roll through supplementary valuations.
- ✓ Continuous engagement with the department of rural development on payment of property rates on behalf of traditional authorities.

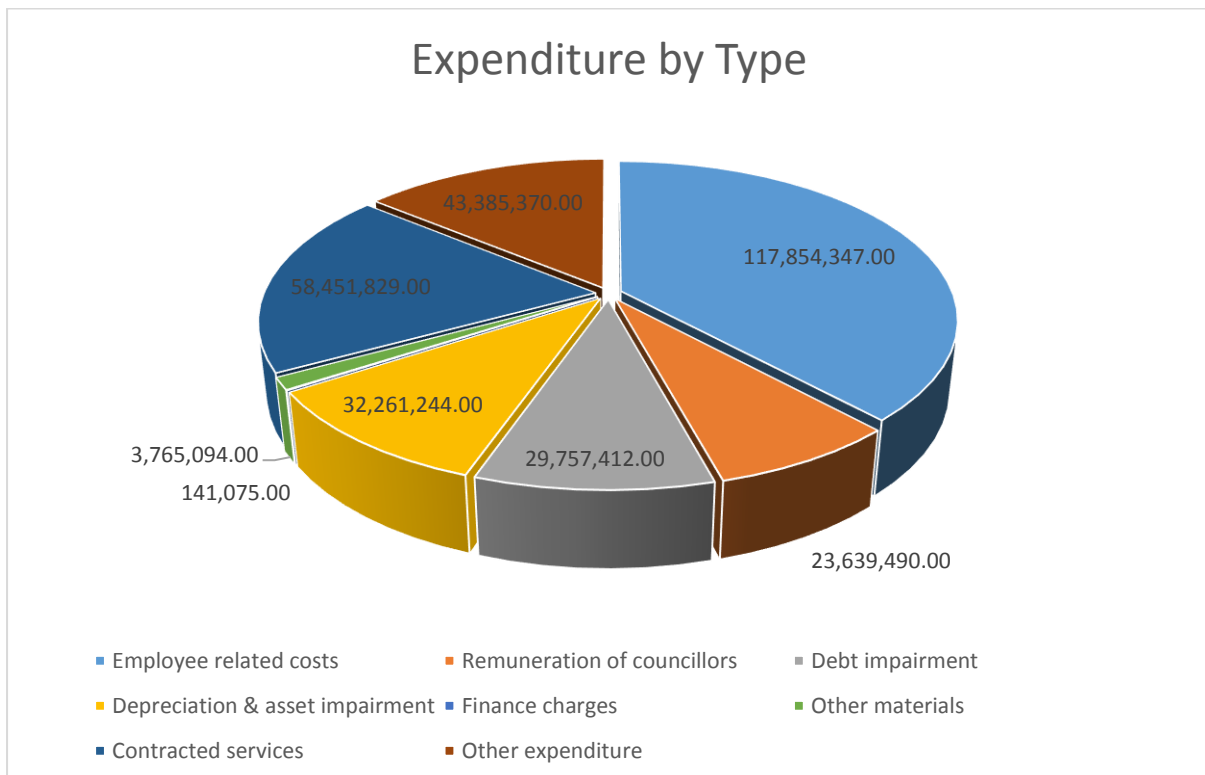
1.5 OPERATING EXPENDITURE FRAMEWORK

- The Municipality's expenditure framework for the 2020/21 budget and MTREF is informed by the following:
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit.
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA.
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit and roll over projects.
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the Infrastructure plan.
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of no project plan no budget. If there is no business plan no funding allocation can be made.

- The departments were encouraged to make feasibility studies so that their projections can be informed and be responsive to the SCM processes to adhere to the procurement plan and speed up service delivery.

Total Expenditure by Type 2020-21

Employee related costs	117,854,347.00	26.52
Remuneration of councillors	23,639,490.00	5.32
Debt impairment	29,757,412.00	6.69
Depreciation & asset impairment	32,261,244.00	7.26
Finance charges	141,075.00	0.03
Other materials	3,765,094.00	0.85
Contracted services	58,451,829.00	13.15
Other expenditure	43,385,370.00	9.76
Sub-total	309,255,861.00	69.58
Capital	135,218,250.00	30.42
TOTAL	444,474,111.00	100.00



Operating Budget per Department

Department	Revenue	Expenditure	Capital
Executive and Council	-	41,370,333.00	-
Municipal Manager	-	16,630,952.00	-
Corporate Services	430,930.00	68,583,673.00	11,493,000.00
Budget and Treasury	332,024,356.00	56,598,436.00	-
Community Services	19,485,789.00	55,356,137.00	26,257,000.00
Planning and Development	38,813,052.00	27,678,901.00	11,000,000.00
Infrastructure Development	53,720,000.00	43,607,445.00	85,918,250.00
			-
TOTAL	444,474,127.00	309,825,877.00	134,668,250.00

CAPITAL EXPENDITURE

Capital expenditure is the expenditure incurred on items used over a period of time longer than 12 months to generate future income.

Capital projects amounting to R134 668 250 have been included in this budget.

All projects presented in this report are the priorities as per the approved Integrated Development Plan which was reviewed annually.

Funding of Capital Budget	
MIG	50,868,250.00
Equitable Share	84,800,000.00
TOTAL	134,668,250.00

Grants and Subsidies allocations

In terms of the draft DoRA Bill published in Government Gazette No. 43025 of 17 February 2020 Lepelle-Nkumpi Local Municipality will receive an Equitable Share of R265,947,000.00 This amount is not sufficient to meet all the community needs on service delivery as is always utilised for the day to day operations of the municipality which some are strategic programs to deal with special programs in improving community welfare like gender, youth, indigent support, sport and recreation and many more as identified and approved by council through operational plans. Other operational grants allocated to Lepelle-Nkumpi Local Municipality for the 2020/2021 includes the following grants:-

Finance Management Grants (FMG)

- An allocation of R2.0m, R2.1m and R2.1m is made in 2021-22, 2022-23 and 2023-24 financial years respectively.

Expanded Public Works Programme Integrated Grant (EPWP).

- An allocation of R1.9m is made in 2021-22 financial year.

Integrated National Electrification Programme Grant (INEP).

- An allocation of R7m is only made in the 2022-2023 financial year. The grant is used to fund the Households electricity reticulation.

The following table is a high level summary of the 2020/21 budget and MTREF (classified per main type of operating expenditure):-

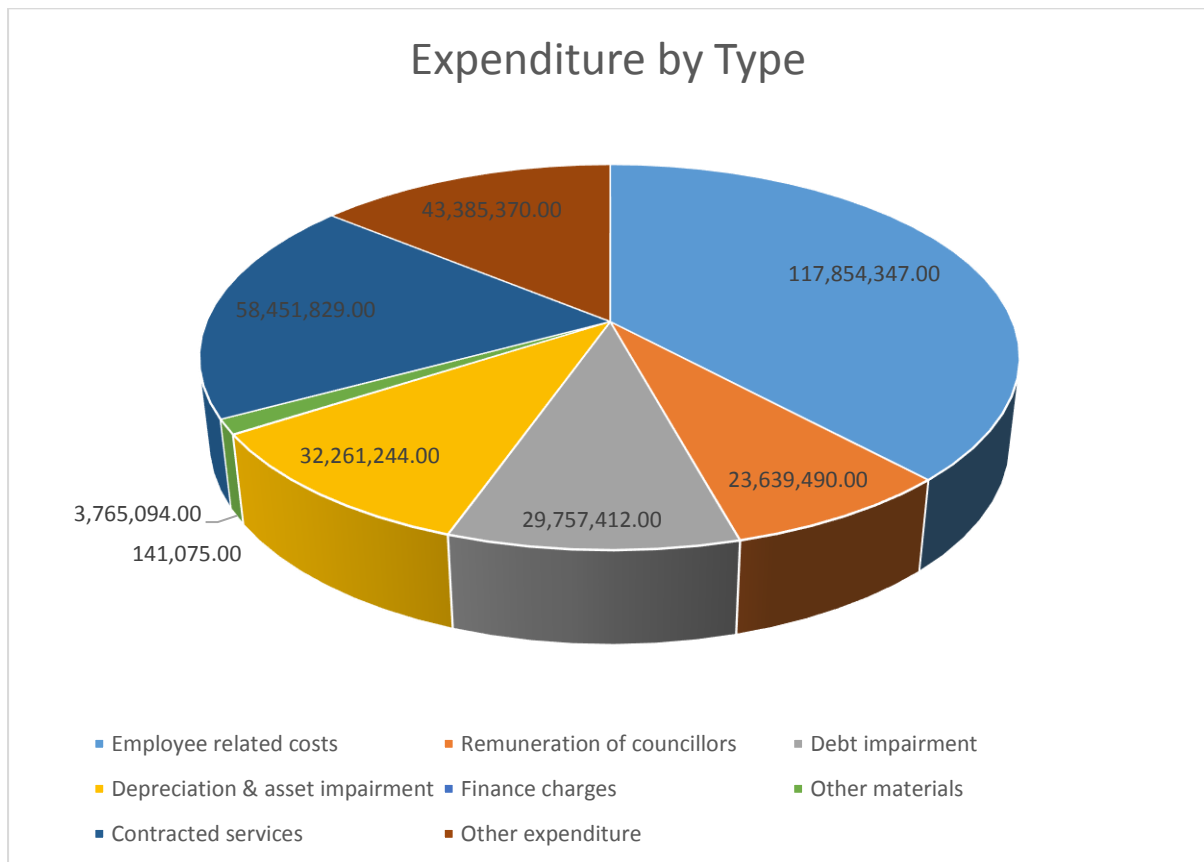
SUMMARY OF OPERATING EXPENDITURE BY STANDARD CLASSIFICATION ITEM

**LIM355 Lepelle-Nkumpi - Table A4 Budgeted Financial Performance
(revenue and expenditure)**

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Expenditure By Type											
Employee related costs	2	83,926	90,051	96,410	110,278	106,077	106,077	-	117,854	120,828	126,361
Remuneration of councillors		18,270	20,883	21,434	27,578	27,578	27,578	-	23,639	24,727	25,864
Debt impairment	3	38,415	192,531	34,341	32,631	28,476	28,476	-	29,757	31,126	32,558
Depreciation & asset impairment	2	54,078	154,232	40,827	37,872	30,872	30,872	-	32,261	33,745	35,298
Finance charges		201	52	6	135	135	135	-	141	148	154
Other materials	8	7,732	6,470	7,227	8,403	3,103	3,103	-	3,765	4,520	4,731
Contracted services		11,642	18,008	19,856	48,155	57,337	57,337	-	59,022	60,920	54,693
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	96,913	85,769	88,629	39,223	43,031	43,031	-	43,385	46,348	47,184
Losses		21,129	91	-	-	-	-	-	-	-	-
Total Expenditure		332,307	568,088	308,729	304,275	296,608	296,608	-	309,826	322,362	326,845

- ✚ The budgeted allocation for employee related costs for the 2020/21 financial year totals R117.8million, which equals 38.11 per cent of the total operating expenditure. Based on the three year collective SALGBC agreement, salary increases have been factored into this budget at a percentage increase of 6.25 per cent for the 2020/21 financial year. An annual increase of 4.6 per cent has been included in the two outer years of the MTREF.
- ✚ The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998).The most recent proclamation in this regard has been taken into account in compiling the Municipality's budget.
- ✚ The provision of debt impairment was determined based on an annual collection rate of 25 per cent and the Debt Write-off Policy of the Municipality. For the 2020/21 financial year this amount equates to R29.8 million and 2021/22 is at R31.13.While this expenditure is considered.
- ✚ To be a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.
- ✚ Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a representation for the measurement of the rate asset consumption. Budget assumptions in this regard is R32.2 million for the 2020/21 financial and equates to 10.47 per cent of the total operating expenditure. Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. This has resulted in a slight increase in depreciation compare to previous years.
- ✚ Other material comprises of amongst others the stock items and cleaning materials and chemicals. For 2020/21 the assumption against this group of expenditure is by 1.22 per cent.
- ✚ Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved through the implementation of Cost Containment Measures as listed in the municipal approved policy.

The following table gives a breakdown of the main expenditure categories for the 2020/21 financial year.



Repairs and maintenance per asset class

LIM355 Lepelle-Nkumpi - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description R thousand	Ref 1	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>										
-										
<u>Infrastructure</u>		4,252	5,486	6,656	6,000	3,762	3,762	1,562	2,237	2,344
Roads Infrastructure		2,908	3,064	2,497	3,000	3,000	3,000	800	838	879
Roads Electrical Infrastructure		2,908	3,064	2,497	3,000	3,000	3,000	800	838	879
MV Networks		1,344	2,422	4,159	3,000	762	762	762	1,399	1,466
		1,344	2,422	4,159	3,000	762	762	762	1,399	1,466
<u>Community Assets</u>		-	3	-	-	6	6	-	-	-

Community Facilities	-	3	-	-	6	6	-	-	-
<i>Halls</i>	-	3			6	6			
<u>Other assets</u>	211	347	56	1,000	700	700	700	324	200
Operational Buildings	211	347	56	1,000	700	700	700	324	200
<i>Municipal Offices</i>	208	347	56	1,000	700	700	700	324	200
<u>Intangible Assets</u>	53	176	57	150	150	150	-	-	-
Servitudes									
Licences and Rights	53	176	57	150	150	150	-	-	-
<i>Computer Software and Applications</i>	53	176	57	150	150	150			
<u>Machinery and Equipment</u>	205	-	-	-	-	-	120	126	132
Machinery and Equipment	205						120	126	132
<u>Transport Assets</u>	3,011	458	458	1,200	400	400	400	419	439
Transport Assets	3,011	458	458	1,200	400	400	400	419	439

Total Repairs and Maintenance Expenditure	1	7,732	6,470	7,227	8,350	5,018	5,018	2,782	3,106	3,115
R&M as a % of PPE		1.0%	1.0%	1.1%	1.4%	0.7%	0.7%	0.0%	0.4%	0.5%
R&M as % Operating Expenditure		2.3%	1.1%	2.3%	2.7%	1.7%	1.7%	0.0%	1.0%	1.0%

- National Treasury Circular 55 has recommended that the allocations to repairs and maintenance should be 8 per cent of PPE.
- According to Table SA34, the municipality's repairs and maintenance as at 0.0%, 1.0% and 1.0% of PPE for the 2020/21, 2021/22 and 2022/23 financial years respectively
- The budget for the current financial year is insufficient with a little bit of an improvement in the outer years.

1.6 CAPITAL EXPENDITURE

The following table provides a breakdown of budgeted capital expenditure by vote

2020/21 Medium-term capital budget per vote

Vote Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Capital expenditure - Vote Multi-year expenditure to be appropriated</u>											
Vote 3 - Corporate Services	2	3,695	4,086	2,535	3,000	2,000	2,000	–	9,600	–	–
Vote 5 - Community Services		–	–	357	4,405	–	–	–	5,200	197	206
Vote 6 - Planning And Development		–	–	–	–	–	–	–	11,000	6,550	27,500
Vote 7 - Infrastructure Development		15,218	42,996	3,064	61,769	28,023	28,023	–	59,750	64,856	24,500
Capital multi-year expenditure sub-total	7	18,913	47,082	5,956	69,174	30,023	30,023	–	85,550	71,603	52,206

Single-year expenditure to be appropriated	2										
Vote 3 - Corporate Services		5,187	15,705	979	300	1,800	1,800	–	1,893	–	–
Vote 5 - Community Services		11,567	13,404	9,322	17,302	14,938	14,938	–	–	–	–
Vote 7 - Infrastructure Development		53,843	10,221	33,574	17,390	68,566	68,566	–	21,057	–	–
Capital single-year expenditure sub-total		70,597	39,329	43,875	34,992	85,305	85,305	–	49,118	33,025	76,547
Total Capital Expenditure - Vote		89,511	86,411	49,832	104,166	115,328	115,328	–	134,668	104,628	128,752

For 2020/21 an amount of R85.5million has been appropriated for the development of infrastructure for Multi-Year and this represents 63.53% of the total capital budget. The appropriated for the development of infrastructure for Single -Year is 49.6. This represents 36.47% of the total capital budget.

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional											
Governance and administration		8,882	19,791	3,514	3,300	18,738	18,738	-	11,493	-	-
Finance and administration		8,882	19,791	3,514	3,300	18,738	18,738		11,493	-	-
Community and public safety		11,567	15,336	9,679	21,707	-	-	-	14,037	-	-
Community and social services		11,567	15,336	9,322	15,502	-	-		10,137	-	-
Sport and recreation			-	357	6,205						
Public safety								200			
Economic and environmental services		69,062	50,905	34,630	74,719	91,010	91,010	-	106,313	98,406	128,547
Planning and development		-	-	-	-	53,816	53,816		62,068	62,271	86,047
Road transport		69,062	50,905	34,630	74,719	37,194	37,194		43,725	36,135	42,500

Environmental protection		–	–	–	–				520		
Trading services		–	379	2,008	4,440	5,580	5,580	–	6,525	6,222	206
Energy sources		–	–	2,008	4,440	5,580	5,580		6,525	6,222	206
Waste management			379						2,400	197	206
Total Capital Expenditure - Functional	3	89,511	86,411	49,832	104,166	115,328	115,328	–	134,668	104,628	128,752
Funded by:											
National Government		31,859	45,865	21,487	51,370	52,316	52,316		51,068	55,721	58,547
Transfers recognised - capital	4	31,859	45,865	21,487	51,370	52,316	52,316	–	51,068	55,721	58,547
Internally generated funds		57,652	40,546	28,345	52,796	63,012	63,012		83,600	48,907	70,206
Total Capital Funding	7	89,511	86,411	49,832	104,166	115,328	115,328	–	134,668	104,628	128,752

LIM355 Lepelle-Nkumpi - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	yhnyuu			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Capital expenditure on new assets by Asset Class/Sub-class</u>										
-										
<u>Infrastructure</u>		41,754	51,931	33,574	79,159	85,403	85,403	81,995	90,078	83,706
Roads Infrastructure		29,702	51,552	31,566	67,969	78,523	78,523	69,275	83,856	46,000
<i>Roads</i>		29,702	51,552	31,566	67,969	78,523	78,523	3,000	83,856	36,000
<i>Road Structures</i>								66,275	–	10,000
<i>Road Furniture</i>									–	
<i>Capital Spares</i>									–	–
Storm water Infrastructure		10,498	–	–	6,750	1,301	1,301	3,750	–	37,500
<i>Drainage Collection</i>										
<i>Storm water</i>										
Conveyance		10,498	–	–	6,750	1,301	1,301	3,750	–	37,500
<i>Attenuation</i>										
Electrical Infrastructure		1,555	–	2,008	4,440	5,580	5,580	8,250	6,025	–

<i>Power Plants</i>									
<i>HV Substations</i>									
<i>HV Switching Station</i>									
<i>HV Transmission</i>									
<i>Conductors</i>									
<i>MV Substations</i>									
<i>MV Switching Stations</i>									
<i>MV Networks</i>	1,555	–	2,008	4,440	5,580	5,580	7,500	4,075	–
<i>LV Networks</i>							750	1,950	–
<i>Capital Spares</i>									
<i>Water Supply</i>									
<i>Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Dams and Weirs</i>									
<i>Boreholes</i>									
<i>Reservoirs</i>									
<i>Pump Stations</i>									
<i>Water Treatment</i>									
<i>Works</i>									
<i>Bulk Mains</i>									
<i>Distribution</i>									
<i>Distribution Points</i>									
<i>PRV Stations</i>									
<i>Capital Spares</i>									
<i>Sanitation Infrastructure</i>	–	–	–	–	–	–	–	–	–
<i>Pump Station</i>									
<i>Reticulation</i>									
<i>Waste Water</i>									
<i>Treatment Works</i>									
<i>Outfall Sewers</i>									

<i>Toilet Facilities</i>									
<i>Capital Spares</i>									
<i>Solid Waste</i>									
<i>Infrastructure</i>	-	379	-	-	-	-	720	197	206
<i>Landfill Sites</i>									
<i>Waste Transfer</i>									
<i>Stations</i>		379							
<i>Waste Processing</i>									
<i>Facilities</i>									
<i>Waste Drop-off Points</i>									
<i>Waste Separation</i>									
<i>Facilities</i>							520	-	-
<i>Electricity Generation</i>									
<i>Facilities</i>									
<i>Capital Spares</i>							200	197	206
<i>Rail Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Rail Lines</i>									
<i>Rail Structures</i>									
<i>Rail Furniture</i>									
<i>Drainage Collection</i>									
<i>Storm water</i>									
<i>Conveyance</i>									
<i>Attenuation</i>									
<i>MV Substations</i>									
<i>LV Networks</i>									
<i>Capital Spares</i>									
<i>Coastal Infrastructure</i>	-	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>									
<i>Piers</i>									

<i>Revetments</i>									
<i>Promenades</i>									
<i>Capital Spares</i>									
Information and Communication Infrastructure	–	–	–	–	–	–	–	–	–
<i>Data Centres</i>									
<i>Core Layers</i>									
<i>Distribution Layers</i>									
<i>Capital Spares</i>									
Community Assets	11,544	13,025	9,322	21,707	25,499	25,499	24,243	–	17,547
Community Facilities	11,544	13,025	9,322	15,707	18,724	18,724	18,000	–	6,000
<i>Halls</i> <i>Centres</i>	2,688	13,025	9,322	11,902	15,166	15,166	5,000	–	6,000
<i>Crèches</i> <i>Clinics/Care Centres</i> <i>Fire/Ambulance</i> <i>Stations</i>				3,600	3,558	3,558		–	–
<i>Testing Stations</i> <i>Museums</i> <i>Galleries</i> <i>Theatres</i> <i>Libraries</i>				–			13,000	–	–
<i>Cemeteries/Crematoria</i> <i>Police</i>	8,856	–							

<i>Parks</i>			205	–	–				
<i>Public Open Space</i>									
<i>Nature Reserves</i>									
<i>Public Ablution</i>									
<i>Facilities</i>									
<i>Markets</i>									
<i>Stalls</i>			–						
<i>Abattoirs</i>									
<i>Airports</i>									
<i>Taxi Ranks/Bus</i>									
<i>Terminals</i>									
<i>Capital Spares</i>									
<i>Sport and Recreation</i>									
<i>Facilities</i>	–	–	–	6,000	6,775	6,775	6,243	–	11,547
<i>Indoor Facilities</i>									
<i>Outdoor Facilities</i>				6,000	6,775	6,775	6,243	–	11,547
<i>Capital Spares</i>									
<u>Heritage assets</u>	–	–	–	–	–	–	–	–	–
<i>Monuments</i>									
<i>Historic Buildings</i>									
<i>Works of Art</i>									
<i>Conservation Areas</i>									
<i>Other Heritage</i>									

<u>Investment properties</u>	-	-	-	-	-	-	8,000	6,550	27,500
Revenue Generating	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>									
<i>Unimproved Property</i>									
Non-revenue Generating	-	-	-	-	-	-	8,000	6,550	27,500
<i>Improved Property</i>									
<i>Unimproved Property</i>							8,000	6,550	27,500
<u>Other assets</u>	-	609	-	-	-	-	-	-	-
Operational Buildings	-	609	-	-	-	-	-	-	-
<i>Municipal Offices</i>		609							
<i>Pay/Enquiry Points</i>									
<i>Building Plan Offices</i>									
<i>Workshops</i>									
<i>Yards</i>									
<i>Stores</i>									
<i>Laboratories</i>									
<i>Training Centres</i>									
<i>Manufacturing Plant</i>									
<i>Depots</i>									
<i>Capital Spares</i>									
Housing	-	-	-	-	-	-	-	-	-
<i>Staff Housing</i>									
<i>Social Housing</i>									
<i>Capital Spares</i>									

<u>Biological or Cultivated Assets</u>	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets									
<u>Intangible Assets</u>	-	-	508	-	-	-	-	-	-
Servitudes									
Licences and Rights	-	-	508	-	-	-	-	-	-
<i>Water Rights</i>									
<i>Effluent Licenses</i>									
<i>Solid Waste Licenses</i>									
<i>Computer Software and Applications</i>			508						
<i>Load Settlement</i>									
<i>Software Applications</i>									
<i>Unspecified</i>									
<u>Computer Equipment</u>	1,352	707	43	200	1,500	1,500	1,543	-	-
Computer Equipment	1,352	707	43	200	1,500	1,500	1,543	-	-
<u>Furniture and Office Equipment</u>	208	60	428	-	-	-	-	-	-
Furniture and Office Equipment	208	60	428						
									-

<u>Machinery and Equipment</u>		123	24	–	100	620	620	1,950	3,000	
Machinery and Equipment		123	24	–	100	620	620	1,950	3,000	–
<u>Transport Assets</u>		3,712	14,305	–	–	–	–	2,200	–	–
Transport Assets		3,712	14,305	–	–	–	–	2,200	–	–
Total Capital Expenditure on new assets	1	58,694	80,661	43,875	101,166	113,023	113,023	119,931	99,628	128,752

LIM355 Lepelle-Nkumpi - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description R thousand	Ref 1	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		-	-	-	-	-	-	-	5,000	-
Roads Infrastructure				-	-	-	-	-	5,000	-
<i>Roads</i>									5,000	
<u>Community Assets</u>		-	-	-	-	-	-	5,137	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	5,137	-	-
<i>Outdoor Facilities</i>								5,137		
Total Capital Expenditure on renewal of existing assets	1	-	-	-	-	-	-	5,137	5,000	-

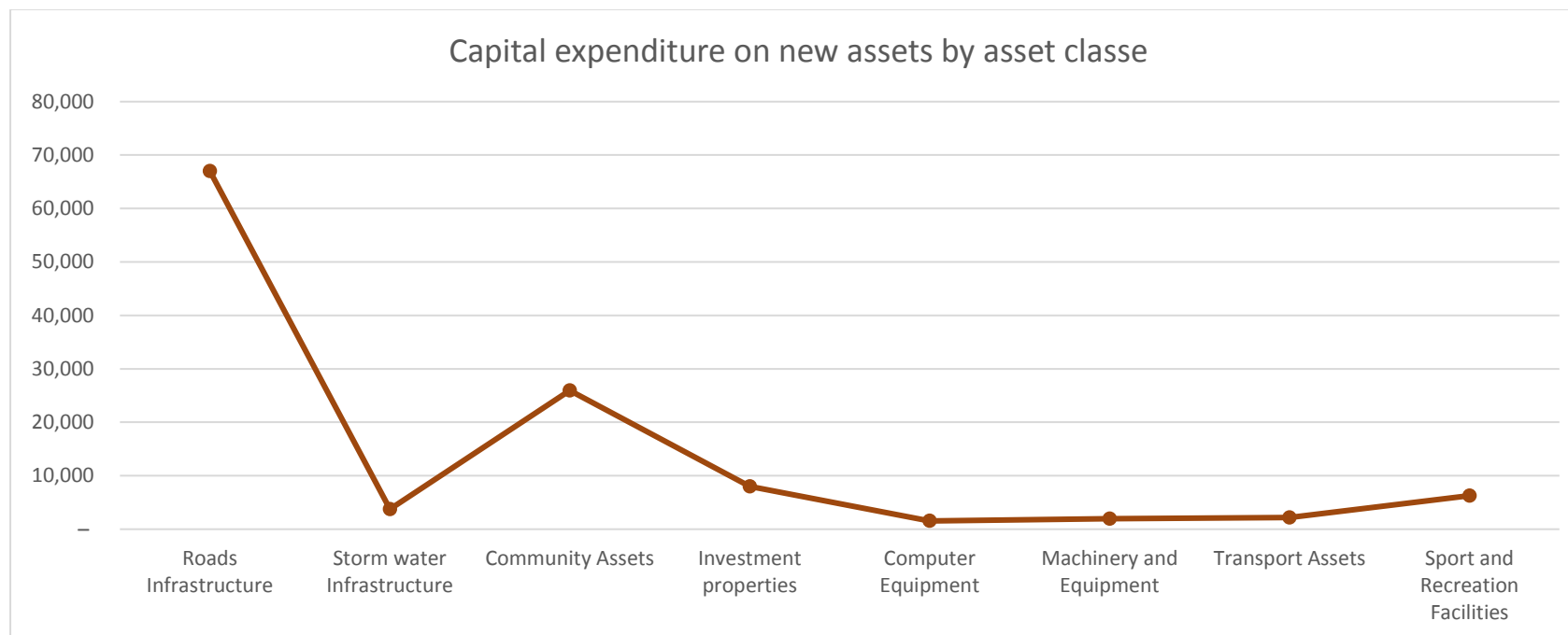
LIM355 Lepelle-Nkumpi - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description R thousand	Ref 1	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		27,122	2,273	3,064	-	-	-	-	-	-
Roads Infrastructure		27,122	2,273	3,064	-	-	-	-	-	-
<i>Roads</i>		27,122	2,273	3,064						
<u>Community Assets</u>		-	-	357	-	305	305	-	-	-
Community Facilities		-	-	-	-	305	305	-	-	-
<i>Halls</i>										
<i>Parks</i>					-	305	305			
Sport and Recreation Facilities		-	-	357	-	-	-	-	-	-
<i>Outdoor Facilities</i>				357						

<u>Other assets</u>		3,695	3,477	2,535	3,000	2,000	2,000	9,600	-	-
Operational Buildings		3,695	3,477	2,535	3,000	2,000	2,000	9,600	-	-
<i>Municipal Offices</i>		3,695	3,477	2,535	3,000	2,000	2,000	9,600	-	-
Total Capital Expenditure on upgrading of existing assets	1	30,817	5,750	5,956	3,000	2,305	2,305	9,600	-	-

Total new assets represents 89.06 per cent or R119million, Renewal 3.81% or R5.14m and total upgrading of 7.13 per cent or R9.6m of the total capital. Further detail relating to asset classes and proposed capital expenditure is contained in Table 26 MBRR A9 (Assets Management). In addition to the A9 MBRR Tables SA34a, b, c and e provides a detailed breakdown of the capital programme relating to new asset construction, capital asset renewal as well as operational repairs and maintenance by asset class.

The following graph provides a breakdown of the capital budget to be spent on infrastructure related projects over the MTREF.



Capital Infrastructure Programme

Future operational cost of new infrastructure

- ✓ The future operational costs and revenues associated with the capital programme have been included in Table MBRR SA35. It needs to be noted that as part of the 2020/21 MTREF, this expenditure has been factored into the two outer years of the operational budget.

Annual Budget Tables

- ✓ The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2020/21 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes on the facing page

LIM355 Lepelle-Nkumpi - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Financial Performance										
Property rates	24,042	24,415	26,928	30,209	30,209	30,209	–	31,568	33,020	34,539
Service charges	6,340	6,735	5,843	7,710	6,020	6,020	–	6,272	6,560	6,862
Investment revenue	12,517	6,932	5,321	5,324	7,182	7,182	–	7,505	7,851	8,212
Transfers recognised - operational	208,671	217,593	234,972	253,358	279,172	279,172	–	269,853	285,650	307,095
Other own revenue	58,109	442,057	67,344	57,766	35,271	35,271	–	75,556	35,622	37,261
Total Revenue (excluding capital transfers and contributions)	309,679	697,732	340,407	354,367	357,854	357,854	–	390,754	368,704	393,969

Employee costs	83,926	90,051	96,410	110,278	106,077	106,077	–	117,854	120,828	126,361
Remuneration of councillors	18,270	20,883	21,434	27,578	27,578	27,578	–	23,639	24,727	25,864
Depreciation & asset impairment	54,078	154,232	40,827	37,872	30,872	30,872	–	32,261	33,745	35,298
Finance charges	201	52	6	135	135	135	–	141	148	154
Materials and bulk purchases	7,732	6,470	7,227	8,160	3,401	3,401	–	3,765	4,520	4,731
Transfers and grants	–	–	–	–	–	–	–	–	–	–
Other expenditure	168,099	296,399	142,826	120,252	128,844	128,844	–	132,145	138,394	134,436
Total Expenditure	332,307	568,088	308,729	304,275	296,906	296,906	–	309,806	322,362	326,845
Surplus/(Deficit)	(22,628)	129,644	31,679	50,092	60,948	60,948	–	80,948	46,342	67,124
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	36,699	54,088	24,881	54,074	54,380	54,380	–	53,720	58,286	61,628
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher	–	–	–	–	–	–	–	–	–	–

Educational Institutions) & Transfers and subsidiaries - capital (in- kind - all)										
Surplus/(Deficit) after capital transfers & contributions	14,071	183,732	56,560	104,166	115,328	115,328	–	134,668	104,628	128,752
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	14,071	183,732	56,560	104,166	115,328	115,328	–	134,668	104,628	128,752
<u>Capital expenditure & funds sources</u>										
Capital expenditure	89,511	86,411	49,832	104,166	115,328	115,328	–	134,668	104,628	128,752
Transfers recognised - capital	31,859	45,865	21,487	51,370	52,316	52,316	–	51,068	55,721	58,547
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	57,652	40,546	28,345	52,796	63,012	63,012	–	83,600	48,907	70,206
Total sources of capital funds	89,511	86,411	49,832	104,166	115,328	115,328	–	134,668	104,628	128,752

<u>Financial position</u>										
Total current assets	274,752	224,734	279,006	443,623	252,810	252,810	–	271,110	348,429	349,052
Total non current assets	770,042	768,985	787,779	747,928	868,006	868,006	–	841,046	765,349	769,820
Total current liabilities	57,758	77,486	93,158	86,017	69,191	69,191	–	69,136	91,085	115,312
Total non current liabilities	7,966	8,345	9,178	9,117	11,247	11,247	–	14,247	17,547	21,177
Community wealth/Equity	979,070	907,888	964,448	1,096,417	1,040,378	1,040,378	–	1,028,774	1,005,146	982,383
<u>Cash flows</u>										
Net cash from (used) operating	19,495	(42,105)	80,938	163,153	163,225	163,225	–	126,793	132,425	157,828
Net cash from (used) investing	(88,200)	(86,347)	(50,138)	(104,166)	(115,328)	(115,328)	–	(134,668)	(104,628)	(128,752)
Net cash from (used) financing	(483)	(534)	68	23	(1,927)	(1,927)	–	(40)	(44)	36
Cash/cash equivalents at the year end	187,415	58,430	89,298	153,643	135,268	135,268	–	(7,463)	20,290	49,402
<u>Cash backing/surplus reconciliation</u>										
Cash and investments available	187,413	58,430	89,297	215,000	78,217	78,217	–	72,901	43,898	65,948
Application of cash and investments	46,663	65,714	70,040	50,474	37,811	37,811	–	40,737	24,494	62,940
Balance - surplus (shortfall)	140,750	(7,285)	19,258	164,526	40,405	40,405	–	32,163	19,405	3,008

<u>Asset management</u>										
Asset register summary (WDV)	770,042	768,985	787,779	759,983	771,145	771,145	771,145	791,665	743,488	748,959
Depreciation	54,078	154,232	40,827	37,872	30,872	30,872	30,872	32,261	33,745	35,298
Renewal and Upgrading of Existing Assets	30,817	5,750	5,956	3,000	2,305	2,305	2,305	14,737	5,000	–
Repairs and Maintenance	7,732	6,470	7,227	8,350	5,018	5,018	5,018	2,782	3,106	3,115

Free services

Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	8,319	8,319	8,319	8,713	8,713	9,114	9,533
<u>Households below minimum service level</u>										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	34	34	34	35	37	37	39	41

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:-
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years.

The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.

4. The Cash backing/surplus reconciliation shows that in previous financial years the municipality was not paying much attention to managing this aspect of its finances, and consequently many of its obligations are not cash-backed. These places the municipality in a very vulnerable financial position, as the recent slow-down in revenue collections highlighted. Consequently Council has taken a deliberate decision to ensure adequate cash-backing for all material obligations in accordance with the recently adopted Funding and Reserves Policy. This cannot be achieved in one financial year. But over the MTREF there is progressive improvement in the level of cash-backing of obligations. It is anticipated that the goal of having all obligations cash-back will be achieved by 2020/21, when a small surplus is reflected.
5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services and the revenue cost of free services provided by the municipality continues to increase. In addition, the municipality continues to make progress in addressing service delivery backlogs.

LIM355 Lepelle-Nkumpi - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional										
<i>Governance and administration</i>		294,483	681,042	312,509	338,738	336,941	336,941	364,554	350,091	367,501
Executive and council		—	—	—	—	—	—	—	—	—
Finance and administration		294,483	681,042	312,509	338,738	336,941	336,941	364,554	350,091	367,501
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		234	292	263	375	2,954	2,954	2,769	2,896	3,029
Community and social services		227	289	263	375	434	434	136	142	148
Sport and recreation		7	3	—	—	—	—	—	—	—
Public safety		—	—	—	—	2,520	2,520	2,633	2,754	2,881
Housing		—	—	—	—	—	—	—	—	—

Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		44,513	63,401	38,403	61,603	66,311	66,311	68,963	67,432	71,194
Planning and development		192	55,771	33,514	55,663	58,227	58,227	60,533	58,613	61,970
Road transport		44,322	5,456	4,889	5,940	8,067	8,067	8,430	8,818	9,224
Environmental protection		–	2,174	–	–	16	16	–	–	–
Trading services		7,147	7,085	14,114	7,721	6,029	6,029	8,188	6,571	13,873
Energy sources		–	–	8,271	–	–	–	–	–	7,000
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		7,147	7,085	5,843	7,721	6,029	6,029	8,188	6,571	6,873
Other	4	–	–	–	4	–	–	–	–	–
Total Revenue - Functional	2	346,378	751,821	365,289	408,441	412,234	412,234	444,474	426,990	455,597
<u>Expenditure - Functional</u>	-									
Governance and administration		290,279	536,776	253,977	230,136	205,599	205,599	208,086	220,092	223,038
Executive and council		29,960	33,441	30,430	36,918	35,731	35,731	33,065	34,272	35,849

Finance and administration	260,319	502,866	220,464	189,654	161,693	161,693	166,892	176,782	177,787
Internal audit	–	469	3,083	3,564	8,175	8,175	8,129	9,038	9,402
Community and public safety	139	2,011	3,736	3,881	19,285	19,285	22,184	23,183	24,250
Community and social services	139	2,011	3,736	3,881	8,517	8,517	10,612	11,080	11,589
Sport and recreation	–	–	–	–	–	–	–	–	–
Public safety	–	–	–	–	10,768	10,768	11,571	12,104	12,660
Housing	–	–	–	–	–	–	–	–	–
Health	–	–	–	–	–	–	–	–	–
Economic and environmental services	10,939	9,659	17,972	42,329	37,696	37,696	41,329	41,204	43,360
Planning and development	1,945	4,174	7,487	11,827	11,578	11,578	12,233	11,489	12,416
Road transport	8,994	3,064	9,582	28,867	24,778	24,778	28,018	28,900	30,092
Environmental protection	–	2,422	903	1,635	1,340	1,340	1,079	814	852
Trading services	30,950	19,643	33,044	27,929	34,327	34,327	38,227	37,882	36,196
Energy sources	25,819	15,084	17,036	14,482	17,097	17,097	20,084	18,588	16,005
Water management	–	–	–	–	–	–	–	–	–

Waste water management		–	–	–	–	–	–	–	–	–
Waste management		5,131	4,558	16,008	13,446	17,230	17,230	18,143	19,294	20,191
Other	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Functional	3	332,307	568,088	308,729	304,275	296,906	296,906	309,826	322,362	326,845
Surplus/(Deficit) for the year		14,071	183,732	56,560	104,166	115,328	115,328	134,648	104,628	128,752

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

- ✓ Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile whole of government reports.
- ✓ Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.
- ✓ Other functions that show a deficit between revenue and expenditure are being financed from rates revenues and other revenue.

LIM355 Lepelle-Nkumpi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	1									
Vote 1 - Executive And Council		–	–	–	–	–	–	–	–	–
Vote 2 - Municipal Manager		–	–	–	–	–	–	–	–	–
Vote 3 - Corporate Services		288	363	402	635	412	412	431	451	471
Vote 4 - Budget And Treasury		294,195	252,668	275,004	307,630	305,511	305,511	332,024	316,065	331,909
Vote 5 - Community Services		15,004	14,829	10,994	14,153	17,462	17,462	19,486	18,388	19,234
Vote 6 - Planning And Development		192	429,853	45,736	31,949	34,775	34,775	38,813	33,799	35,354
Vote 7 - Infrastructure Development		36,699	54,107	33,153	54,074	54,074	54,074	53,720	58,286	68,628
Total Revenue by Vote	2	346,378	751,821	365,289	408,441	412,234	412,234	444,474	426,990	455,597

Expenditure by Vote to be appropriated	1									
Vote 1 - Executive And Council		28,181	33,982	31,215	40,924	40,492	40,492	41,370	42,903	44,875
Vote 2 - Municipal Manager		4,599	6,467	7,967	14,644	15,258	15,258	16,631	18,134	17,028
Vote 3 - Corporate Services		157,379	135,864	129,867	62,703	71,066	71,066	68,584	72,201	73,623
Vote 4 - Budget And Treasury		95,710	334,719	66,300	99,325	56,080	56,080	56,598	59,352	62,060
Vote 5 - Community Services		7,262	17,305	29,243	40,273	53,540	53,540	55,356	57,885	59,857
Vote 6 - Planning And Development		4,501	19,162	15,542	17,074	23,922	23,922	27,679	29,309	28,042
Vote 7 - Infrastructure Development		34,675	20,588	28,595	29,332	36,549	36,549	43,607	42,578	41,360
Total Expenditure by Vote	2	332,307	568,088	308,729	304,275	296,906	296,906	309,826	322,362	326,845
Surplus/(Deficit) for the year	2	14,071	183,732	56,560	104,166	115,328	115,328	134,648	104,628	128,752

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

- ✓ Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the Municipality. This means it is possible to present the operating surplus or deficit of a vote

LIM355 Lepelle-Nkumpi - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1										
<u>Revenue By Source</u>											
Property rates	2	24,042	24,415	26,928	30,209	30,209	30,209	–	31,568	33,020	34,539
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	6,340	6,735	5,843	7,710	6,020	6,020	–	6,272	6,560	6,862
Rental of facilities and equipment		592	516	523	843	479	479	–	501	524	548
Interest earned - external investments		12,517	6,932	5,321	5,324	7,182	7,182	–	7,505	7,851	8,212
Interest earned - outstanding debtors		14,261	5,135	15,854	10,191	11,515	11,515	–	12,033	12,586	13,165

Dividends received		–									
Fines, penalties and forfeits		3,011	941	513	1,461	2,513	2,513	–	2,627	2,747	2,874
Licences and permits		–		–		8	8	–	11	12	12
Agency services		36,670	29,172	32,183	10,784	16,686	16,686	–	17,437	18,239	19,078
Transfers and subsidies		208,671	217,593	234,972	253,358	279,172	279,172	–	269,853	285,650	307,095
Other revenue	2	3,575	406,293	18,104	34,488	4,069	4,069	–	42,947	1,513	1,583
Gains		–	–	167							
Total Revenue (excluding capital transfers and contributions)		309,679	697,732	340,407	354,367	357,854	357,854	–	390,754	368,704	393,969
<u>Expenditure By Type</u>	-										
Employee related costs	2	83,926	90,051	96,410	110,278	106,077	106,077	–	117,854	120,828	126,361
Remuneration of councillors		18,270	20,883	21,434	27,578	27,578	27,578		23,639	24,727	25,864
Debt impairment	3	38,415	192,531	34,341	32,631	28,476	28,476		29,757	31,126	32,558
Depreciation & asset impairment	2	54,078	154,232	40,827	37,872	30,872	30,872	–	32,261	33,745	35,298
Finance charges		201	52	6	135	135	135	–	141	148	154
Bulk purchases	2	–	–	–	–	–	–	–	–	–	–

Other materials	8	7,732	6,470	7,227	8,160	3,401	3,401	–	3,765	4,520	4,731
Contracted services		11,642	18,008	19,856	48,087	57,337	57,337	–	59,002	60,920	54,693
Transfers and subsidies		–	–	–	–	–	–	–	–	–	–
Other expenditure	4, 5	96,913	85,769	88,629	39,535	43,031	43,031	–	43,385	46,348	47,184
Losses		21,129	91	–							
Total Expenditure		332,307	568,088	308,729	304,275	296,906	296,906	–	309,806	322,362	326,845
Surplus/(Deficit)		(22,628)	129,644	31,679	50,092	60,948	60,948	–	80,948	46,342	67,124
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		36,699	54,088	24,881	54,074	54,380	54,380		53,720	58,286	61,628
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)	6	–									
Transfers and subsidies - capital (in-kind - all)											

Surplus/(Deficit) after capital transfers & contributions		14,071	183,732	56,560	104,166	115,328	115,328	-	134,668	104,628	128,752
Taxation											
Surplus/(Deficit) after taxation		14,071	183,732	56,560	104,166	115,328	115,328	-	134,668	104,628	128,752
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		14,071	183,732	56,560	104,166	115,328	115,328	-	134,668	104,628	128,752
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		14,071	183,732	56,560	104,166	115,328	115,328	-	134,668	104,628	128,752

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

- ✓ Total revenue (excluding capital transfers) is R390.8million in 2020/21 and increases to R368.7 million by 2021/22 due to decrease in sale of sites the outer years.
- ✓ Revenue to be generated from property rates is R31.5 million in the 2020/21 financial year and increases to R33.0 million by 2021/22 which represents 8.08 per cent of the operating revenue base of the Municipality and therefore remains a significant funding source for the municipality. It remains relatively constant over the medium-term and tariff increases have been factored in at 4.5 per cent, 4.6 per cent and 4.6 per cent for each of the respective financial years of the MTREF.
- ✓ Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. The percentage share of this revenue source increases.

Vote Description	Ref	2016/17	rec	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1										
<u>Capital expenditure - Vote Multi-year expenditure to be appropriated</u>	2										
Vote 3 - Corporate Services		3,695	4,086	2,535	3,000	2,000	2,000	-	9,600	-	-
Vote 4 - Budget And Treasury		-	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services		-	-	357	4,405	-	-	-	5,200	197	206
Vote 6 - Planning And Development		-	-	-	-	-	-	-	11,000	6,550	27,500
Vote 7 - Infrastructure Development		15,218	42,996	3,064	61,769	28,023	28,023	-	59,750	64,856	24,500

Capital multi-year expenditure sub-total	7	18,913	47,082	5,956	69,174	30,023	30,023	–	85,550	71,603	52,206
<u>Single-year expenditure to be appropriated</u>	2										
Vote 3 - Corporate Services		5,187	15,705	979	300	1,800	1,800	–	1,893	–	–
Vote 5 - Community Services		11,567	13,404	9,322	17,302	14,938	14,938	–	21,057	–	–
Vote 7 - Infrastructure Development		53,843	10,221	33,574	17,390	68,566	68,566	–	26,168	33,025	76,547
Capital single-year expenditure sub-total		70,597	39,329	43,875	34,992	85,305	85,305	–	49,118	33,025	76,547
Total Capital Expenditure - Vote		89,511	86,411	49,832	104,166	115,328	115,328	–	134,668	104,628	128,752
<u>Capital Expenditure - Functional</u>											
<i>Governance and administration</i>		8,882	19,791	3,514	3,300	18,738	18,738	–	11,493	–	–

Executive and council										
Finance and administration	8,882	19,791	3,514	3,300	18,738	18,738		11,493	–	–
Internal audit								–	–	–
Community and public safety	11,567	15,336	9,679	21,707	–	–	–	10,337	–	–
Community and social services	11,567	15,336	9,322	15,502	–	–		10,137	–	–
Sport and recreation		–	357	6,205						
Public safety								200		
Economic and environmental services	69,062	50,905	34,630	74,719	91,010	91,010	–	106,313	98,406	128,547
Planning and development	–	–	–	–	53,816	53,816		62,068	62,271	86,047
Road transport	69,062	50,905	34,630	74,719	37,194	37,194		43,725	36,135	42,500
Environmental protection	–	–	–	–				520		
Trading services	–	379	2,008	4,440	5,580	5,580	–	6,525	6,222	206
Energy sources	–	–	2,008	4,440	5,580	5,580		4,125	6,025	–
Waste management		379						2,400	197	206
Other										

Total Capital Expenditure - Functional	3	89,511	86,411	49,832	104,166	115,328	115,328	-	134,668	104,628	128,752
Funded by:											
National Government Transfers recognised - capital		31,859	45,865	21,487	51,370	52,316	52,316		51,068	55,721	58,547
Borrowing Internally generated funds	6	57,652	40,546	28,345	52,796	63,012	63,012		83,600	48,907	70,206
Total Capital Funding	7	89,511	86,411	49,832	104,166	115,328	115,328	-	134,668	104,628	128,752

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations.

3. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment and the infrastructure projects which will be implemented in a single financial year. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives of the Municipality. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.
4. The capital programme is funded from capital and provincial grants and transfers, public contributions and internally generated funds from current year surpluses.

LIM355 Lepelle-Nkumpi - Table A6 Budgeted Financial Position

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSETS											
Current assets											
Cash		14,262	11,518	5,430	12,000	15,877	15,877		15,876	26,842	38,349
Call investment deposits	1	173,151	46,911	83,868	50,000	62,340	62,340		57,025	17,057	27,599
Consumer debtors	1	19,244	76,487	97,997	85,241	85,241	85,241	–	85,826	160,069	125,358
Other debtors		64,133		–	34,674	(2,359)	(2,359)		(2,359)	(2,364)	(2,369)
Current portion of long-term receivables											
Inventory	2	3,962	89,818	91,712	261,708	91,712	91,712		114,742	146,825	160,115
Total current assets		274,752	224,734	279,006	443,623	252,810	252,810	–	271,110	348,429	349,052

Non current assets											
Long-term receivables		–	–	–	–	–	–	–	–	–	–
Investments		–	–	–	153,000	–	–	–	–	–	–
Investment property		–	99,316	109,414	–	109,414	109,414	–	117,414	115,964	136,914
Investment in Associate											
Property, plant and equipment	3	770,042	669,342	678,067	594,906	758,506	758,506	–	723,547	649,331	632,887
Biological											
Intangible		–	143	115	22	86	86	–	86	54	19
Other non-current assets			184	184	–	–	–	–	–	–	–
Total non current assets		770,042	768,985	787,779	747,928	868,006	868,006	–	841,046	765,349	769,820
TOTAL ASSETS		1,044,794	993,720	1,066,785	1,191,551	1,120,816	1,120,816	–	1,112,157	1,113,778	1,118,872
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	534	238	–	251	–	–	–	–	–	–
Consumer deposits		1,858	1,903	1,927	2,002	1,927	1,927		1,887	1,843	1,878

Trade and other payables	4	55,366	75,345	91,232	82,622	67,264	67,264	–	67,249	89,242	113,434
Provisions		–	–	–	1,143	–	–	–	–	–	–
Total current liabilities		57,758	77,486	93,158	86,017	69,191	69,191	–	69,136	91,085	115,312
Non current liabilities											
Borrowing		238	–	–	264	–	–	–	–	–	–
Provisions		7,728	8,345	9,178	8,853	11,247	11,247	–	14,247	17,547	21,177
Total non current liabilities		7,966	8,345	9,178	9,117	11,247	11,247	–	14,247	17,547	21,177
TOTAL LIABILITIES		65,724	85,831	102,337	95,134	80,438	80,438	–	83,383	108,632	136,489
NET ASSETS	5	979,070	907,888	964,448	1,096,417	1,040,378	1,040,378	–	1,028,774	1,005,146	982,383
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		979,070	907,888	964,448	1,096,417	1,040,378	1,040,378	–	1,028,774	1,005,146	982,383
Reserves	4	–	–	–	–	–	–	–	–	–	–

TOTAL COMMUNITY WEALTH/EQUITY	5	979,070	907,888	964,448	1,096,417	1,040,378	1,040,378	-	1,028,774	1,005,146	982,383
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- ✓ Table A6 is consistent with international standards of good financial management practice, and improves understand ability for councillors and management of the impact of the budget on the statement of financial position (balance sheet).
- ✓ This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as 'accounting' Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
- ✓ Table A6 is supported by an extensive table of notes (SA3) providing a detailed analysis of the major components of a number of items, including:-
 - Call investments deposits.
 - Consumer debtors.
 - Property, plant and equipment.
 - Trade and other payables.
 - Provisions non-current and
 - Changes in net assets.
- ✓ The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
- ✓ Any movement on the Budgeted Financial Performance or the Capital Budget will certainly impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of

ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position

**LIM355 Lepelle-Nkumpi - Table A7
Budgeted Cash Flows**

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES Receipts											
Property rates		2,423	11,004	17,152	5,947	5,947	5,947		7,892	8,255	8,635
Service charges		4,773	3,036	5,843	2,301	2,301	2,301		1,573	1,645	1,721
Other revenue		2,041	9,656	19,258	17,405	17,161	17,161		26,553	20,975	21,940
Transfers and Subsidies - Operational	1	204,615	217,593	229,791	253,358	253,358	253,358		269,853	285,650	307,095
Transfers and Subsidies - Capital	1	36,699	62,196	42,003	54,074	54,074	54,074		53,720	58,286	61,628
Interest		26,778	12,067	5,299	10,278	10,594	10,594		14,440	15,104	15,799

Dividends Payments									–	–	–
Suppliers and employees		(257,632)	(357,604)	(215,407)	(180,074)	(180,074)	(180,074)		(247,096)	(257,343)	(258,835)
Finance charges		(201)	(52)	(6)	(135)	(135)	(135)		(141)	(148)	(154)
Transfers and Grants	1								–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		19,495	(42,105)	103,933	163,153	163,225	163,225	–	126,793	132,425	157,828
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		1,311	64	(306)					–	–	–
Decrease (increase) in non-current receivables									–	–	–
Decrease (increase) in non-current investments									–	–	–
Payments											
Capital assets		(89,511)	(86,411)	(49,832)	(104,166)	(115,328)	(115,328)		(134,668)	(104,628)	(128,752)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(88,200)	(86,347)	(50,138)	(104,166)	(115,328)	(115,328)	–	(134,668)	(104,628)	(128,752)

CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											
Borrowing long term/refinancing			68								
Increase (decrease) in consumer deposits	50			23	(1,927)	(1,927)	–	(40)	(44)	36	
Payments											
Repayment of borrowing	(534)	(534)									
NET CASH FROM/(USED) FINANCING ACTIVITIES											
		(483)	(534)	68	23	(1,927)	(1,927)	–	(40)	(44)	36
NET INCREASE/ (DECREASE) IN CASH HELD											
		(69,188)	(128,986)	53,863	59,010	45,970	45,970	–	(7,915)	27,753	29,111
Cash/cash equivalents at the year begin:	2	256,603	187,415	58,430	94,633	89,298	89,298		176,188	168,273	196,026
Cash/cash equivalents at the year end:	2	187,415	58,430	112,293	153,643	135,268	135,268	–	168,273	196,026	225,137

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. It can be seen that the cash levels of the Municipality stayed consistent over the 2020/21 to 2022/23 period.
4. The 2020/21 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
5. Cash and cash equivalents totals R168.2 million as at the end of the 2020/21.

LIM355 Lepelle-Nkumpi - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Cash and investments available</u>											
Cash/cash equivalents at the year end	1	187,415	58,430	112,293	153,643	135,268	135,268	–	168,273	196,026	225,137
Other current investments > 90 days	(2)	–	–	(22,995)	(91,643)	(57,051)	(57,051)	–	(95,372)	(152,127)	(159,189)
Non current assets - Investments	1	–	–	–	153,000	–	–	–	–	–	–
Cash and investments available:		187,413	58,430	89,297	215,000	78,217	78,217	–	72,901	43,898	65,948
<u>Application of cash and investments</u>											
Unspent conditional transfers	–	–	8,108	19,094	14,557	–	–	–	–	–	–
Unspent borrowing	–	–	–	–	–	–	–	–	–	–	–

Statutory requirements	2										
Other working capital requirements	3	46,663	57,607	28,399	35,917	37,811	37,811	–	40,737	24,494	62,940
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		46,663	65,714	47,494	50,474	37,811	37,811	–	40,737	24,494	62,940
Surplus(shortfall)		140,750	(7,285)	41,804	164,526	40,405	40,405	–	32,163	19,405	3,008

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. The table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality’s budget must be ‘funded’.
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. As part of the budgeting and planning guidelines that informed the compilation of the 2020/21 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.
6. Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the

municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year.

7. In the past National Treasury withholds the unspent conditional grants

**LIM355 Lepelle-Nkumpi -
Table A9 Asset
Management**

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	58,694	80,661	43,875	101,166	113,023	113,023	119,931	99,628	128,752
<i>Roads Infrastructure</i>		29,702	51,552	31,566	67,969	78,523	78,523	69,275	83,856	46,000
<i>Storm water Infrastructure</i>		10,498	–	–	6,750	1,301	1,301	3,750	–	37,500
<i>Electrical Infrastructure</i>		1,555	–	2,008	4,440	5,580	5,580	8,250	6,025	–
<i>Solid Waste Infrastructure</i>		–	379	–	–	–	–	720	197	206
Infrastructure Community Facilities		41,754	51,931	33,574	79,159	85,403	85,403	81,995	90,078	83,706
		11,544	13,025	9,322	15,707	18,724	18,724	18,000	–	6,000

Sport and Recreation Facilities									
Community Assets				6,000	6,775	6,775	6,243	–	11,547
Non-revenue Generating	11,544	13,025	9,322	21,707	25,499	25,499	24,243	–	17,547
Investment properties							8,000	6,550	27,500
Operational Buildings	–	–	–	–	–	–	8,000	6,550	27,500
	–	609	–	–	–	–	–	–	–
Other Assets	–	609	–	–	–	–	–	–	–
Licences and Rights	–	–	508	–	–	–	–	–	–
Intangible Assets	–	–	508	–	–	–	–	–	–
Computer Equipment	1,352	707	43	200	1,500	1,500	1,543	–	–
Furniture and Office Equipment	208	60	428	–	–	–	–	–	–
Machinery and Equipment	123	24	–	100	620	620	1,950	3,000	–
Transport Assets	3,712	14,305	–	–	–	–	2,200	–	–
Total Renewal of Existing Assets	–	–	–	–	–	–	5,137	5,000	–
Roads Infrastructure	–	–	–	–	–	–	–	5,000	–
Infrastructure	–	–	–	–	–	–	–	5,000	–

2

Sport and Recreation Facilities		–	–	–	–	–	–	5,137	–	–
Community Assets		–	–	–	–	–	–	5,137	–	–
<u>Total Upgrading of Existing Assets</u>	6	30,817	5,750	5,956	3,000	2,305	2,305	9,600	–	–
<i>Roads Infrastructure</i>		27,122	2,273	3,064	–	–	–	–	–	–
Infrastructure		27,122	2,273	3,064	–	–	–	–	–	–
Community Facilities		–	–	–	–	305	305	–	–	–
Sport and Recreation Facilities		–	–	357	–	–	–	–	–	–
Community Assets		–	–	357	–	305	305	–	–	–
Operational Buildings		3,695	3,477	2,535	3,000	2,000	2,000	9,600	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		3,695	3,477	2,535	3,000	2,000	2,000	9,600	–	–
<u>Total Capital Expenditure</u>	4	89,511	86,411	49,832	104,166	115,328	115,328	134,668	104,628	128,752
<i>Roads Infrastructure</i>		56,824	53,826	34,630	67,969	78,523	78,523	69,275	88,856	46,000
<i>Storm water Infrastructure</i>		10,498	–	–	6,750	1,301	1,301	3,750	–	37,500
<i>Electrical Infrastructure</i>		1,555	–	2,008	4,440	5,580	5,580	8,250	6,025	–

<i>Solid Waste Infrastructure</i>	–	379	–	–	–	–	720	197	206
Infrastructure	68,876	54,204	36,639	79,159	85,403	85,403	81,995	95,078	83,706
Community Facilities	11,544	13,025	9,322	15,707	19,029	19,029	18,000	–	6,000
Sport and Recreation Facilities	–	–	357	6,000	6,775	6,775	11,380	–	11,547
Community Assets	11,544	13,025	9,679	21,707	25,804	25,804	29,380	–	17,547
Non-revenue Generating	–	–	–	–	–	–	8,000	6,550	27,500
Investment properties	–	–	–	–	–	–	8,000	6,550	27,500
Operational Buildings	3,695	4,086	2,535	3,000	2,000	2,000	9,600	–	–
Housing	–	–	–	–	–	–	–	–	–
Other Assets	3,695	4,086	2,535	3,000	2,000	2,000	9,600	–	–
Licences and Rights	–	–	508	–	–	–	–	–	–
Intangible Assets	–	–	508	–	–	–	–	–	–
Computer Equipment	1,352	707	43	200	1,500	1,500	1,543	–	–
Furniture and Office Equipment	208	60	428	–	–	–	–	–	–
Machinery and Equipment	123	24	–	100	620	620	1,950	3,000	–
Transport Assets	3,712	14,305	–	–	–	–	2,200	–	–

TOTAL CAPITAL EXPENDITURE - Asset class		89,511	86,411	49,832	104,166	115,328	115,328	134,668	104,628	128,752
ASSET REGISTER SUMMARY - PPE (WDV)	5	770,042	768,985	787,779	759,983	771,145	771,145	791,665	743,488	748,959
<i>Roads Infrastructure</i>		265,779	285,170	308,991	66,219	70,023	70,023	58,500	79,506	35,715
<i>Storm water Infrastructure</i>					–	1,301	1,301	3,750	–	37,500
<i>Electrical Infrastructure</i>		11,394	9,141	9,723	3,276	4,416	4,416	7,341	3,581	(3,852)
<i>Solid Waste Infrastructure</i>			379		265,067	265,067	265,067	265,267	264,651	263,986
Infrastructure		277,173	294,690	318,714	334,562	340,807	340,807	334,858	347,739	333,349
Community Assets		278,482	173,808	175,366	172,966	177,064	177,064	183,840	150,557	167,330
Heritage Assets			184	184						
Investment properties			99,316	109,414	109,414	109,414	109,414	117,414	115,964	136,914
Other Assets			109,563	100,250	114,434	113,434	113,434	121,034	104,412	96,688
Intangible Assets		48	143	115	86	86	86	86	54	19
Computer Equipment		2,050			(1,371)	(71)	(71)	(28)	(3,298)	(5,199)

Furniture and Office Equipment		3,838	4,647	3,005	(1,620)	(1,620)	(1,620)	(1,620)	(3,401)	(5,361)
Machinery and Equipment		7,316	638	314	31,511	32,031	32,031	33,881	31,462	25,219
Transport Assets		23,921	36,352	30,772	–	–	–	2,200	–	–
Land		177,213	49,645	49,645						
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	770,042	768,985	787,779	759,983	771,145	771,145	791,665	743,488	748,959
EXPENDITURE OTHER ITEMS		61,810	160,702	48,054	46,222	35,890	35,890	35,043	36,851	38,413
<u>Depreciation</u>	7	54,078	154,232	40,827	37,872	30,872	30,872	32,261	33,745	35,298
<u>Repairs and Maintenance by Asset Class</u>	3	7,732	6,470	7,227	8,350	5,018	5,018	2,782	3,106	3,115
<i>Roads</i>										
<i>Infrastructure</i>		2,908	3,064	2,497	3,000	3,000	3,000	800	838	879
<i>Electrical</i>										
<i>Infrastructure</i>		1,344	2,422	4,159	3,000	762	762	762	1,399	1,466
Infrastructure		4,252	5,486	6,656	6,000	3,762	3,762	1,562	2,237	2,344
Community Facilities		–	3	–	–	6	6	–	–	–
Community Assets		–	3	–	–	6	6	–	–	–
Operational Buildings		211	347	56	1,000	700	700	700	324	200

Other Assets	211	347	56	1,000	700	700	700	324	200
Licences and Rights	53	176	57	150	150	150	–	–	–
Intangible Assets	53	176	57	150	150	150	–	–	–
Machinery and Equipment	205	–	–	–	–	–	120	126	132
Transport Assets	3,011	458	458	1,200	400	400	400	419	439
TOTAL EXPENDITURE OTHER ITEMS	61,810	160,702	48,054	46,222	35,890	35,890	35,043	36,851	38,413
<i>Renewal and upgrading of Existing Assets as % of total capex</i>	34.4%	6.7%	12.0%	2.9%	2.0%	2.0%	10.9%	4.8%	0.0%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>	57.0%	3.7%	14.6%	7.9%	7.5%	7.5%	45.7%	14.8%	0.0%
<i>R&M as a % of PPE</i>	1.0%	1.0%	1.1%	1.4%	0.7%	0.7%	0.4%	0.5%	0.5%
<i>Renewal and upgrading and R&M as a % of PPE</i>	5.0%	2.0%	2.0%	1.0%	1.0%	1.0%	2.0%	1.0%	0.0%

Explanatory notes to Table A9 - Asset Management

- ✓ Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
- ✓ National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. Lepelle-Nkumpi Municipality budget for the current financial year is insufficient with an improvement in the outer years to meet the National Treasury requirements.

LIM355 Lepelle-Nkumpi - Supporting Table SA34d Depreciation by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		9,065	9,169	12,490	10,221	8,049	8,049	7,599	7,948	8,314
Roads Infrastructure		7,923	8,065	11,064	8,500	5,500	5,500	5,748	6,012	6,288

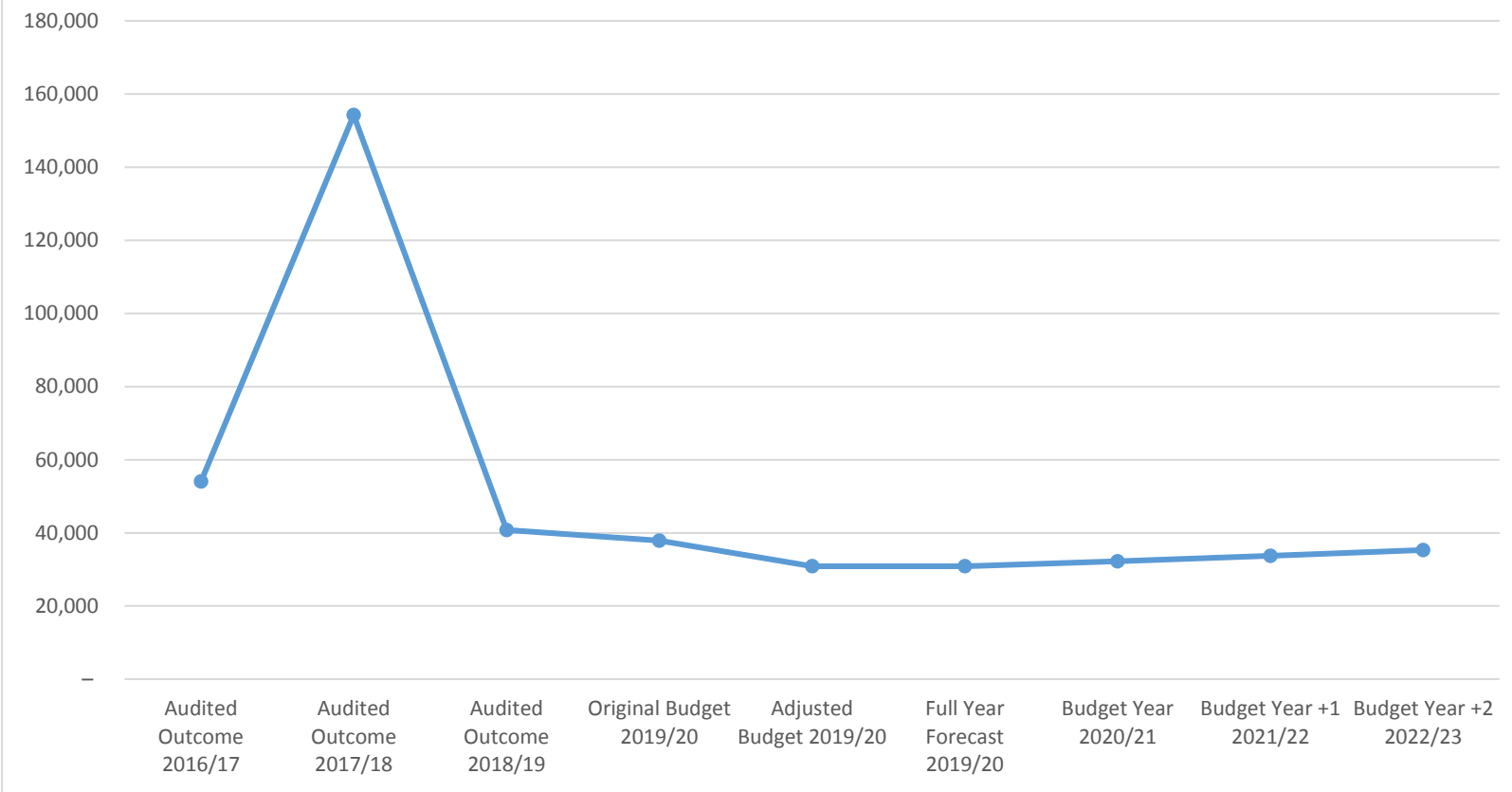
<i>Roads</i>	7,923	8,065	11,064	8,500	5,500	5,500	5,748	6,012	6,288
Electrical Infrastructure	1,142	1,104	1,427	1,164	1,941	1,941	1,216	1,272	1,330
<i>LV Networks</i>	1,142	1,104	1,427	1,164	1,941	1,941	1,216	1,272	1,330
<i>Solid Waste Infrastructure</i>	–	–	–	557	608	608	635	665	695
<i>Landfill Sites</i>				557	517	517	540	565	591
<i>Waste Transfer Stations</i>					92	92	96	100	105
Community Assets	38,676	7,046	5,282	9,984	8,186	8,186	7,721	8,076	8,448
<i>Community Facilities</i>	38,676	3,417	3,971	6,158	7,286	7,286	6,781	7,092	7,419
<i>Halls</i>	38,676	2,506	2,554	2,641	4,500	4,500	3,869	4,047	4,233
<i>Clinics/Care Centres</i>			–	261	230	230	240	251	263
<i>Fire/Ambulance Stations</i>				314					
<i>Testing Stations</i>			–	638	346	346	361	378	395
<i>Libraries</i>		828	825		826	826	863	902	944
<i>Cemeteries/Cremator ia</i>			587	1,306	590	590	617	645	675
<i>Parks</i>			4						
<i>Public Open Space</i>		4							

<i>Markets</i>		78	–	137	79	79	82	86	90
<i>Taxi Ranks/Bus</i>									
<i>Terminals</i>			–	862	717	717	749	783	819
<i>Sport and Recreation</i>	–	3,629	1,311	3,825	900	900	941	984	1,029
<i>Facilities</i>									
<i>Outdoor Facilities</i>	–	3,629	1,311	3,825	900	900	941	984	1,029
Other assets	–	19,482	14,803	9,845	5,845	5,845	9,243	9,668	10,113
<i>Operational Buildings</i>	–	19,482	14,803	9,845	5,845	5,845	9,243	9,668	10,113
<i>Municipal Offices</i>	–	19,482	14,803	9,845	5,845	5,845	9,243	9,668	10,113
Intangible Assets	56	27	537	29	347	347	30	32	33
<i>Licences and Rights</i>	56	27	537	29	347	347	30	32	33
<i>Computer Software</i>									
<i>and Applications</i>	56	27	537	29	347	347	30	32	33
Computer Equipment	1,032	653	640	1,571	1,571	1,571	1,641	1,717	1,796
<i>Computer Equipment</i>	1,032	653	640	1,571	1,571	1,571	1,641	1,717	1,796
Furniture and Office	1,254	1,537	1,319	1,620	1,620	1,620	1,216	1,272	1,330
Equipment									
<i>Furniture and Office</i>	1,254	1,537	1,319	1,620	1,620	1,620	1,216	1,272	1,330
<i>Equipment</i>									

<u>Machinery and Equipment</u>		211	2,543	287	2,681	155	155	2,801	2,930	3,065
Machinery and Equipment		211	2,543	287	2,681	155	155	2,801	2,930	3,065
<u>Transport Assets</u>		3,783	1,824	5,469	1,923	5,100	5,100	2,009	2,102	2,199
Transport Assets		3,783	1,824	5,469	1,923	5,100	5,100	2,009	2,102	2,199
<u>Land</u>		–	111,952	–	–	–	–	–	–	–
Land			111,952							
Total Depreciation	1	54,078	154,232	40,827	37,872	30,872	30,872	32,261	33,745	35,298

The following graph provides an analysis between depreciation and operational repairs and maintenance over the MTREF.

Depreciation



Part 2 – Supporting Documentation

2.1 Overview of the annual budget process

- ✓ Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.
- ✓ The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.
- ✓ The primary aims of the Budget Steering Committee is to ensure:
 - That the process followed to compile the budget complies with legislation and good budget practices.
 - That there is proper alignment between the policy and service delivery priorities set out in the IDP and the budget, taking into account the need to protect the financial sustainability of municipality.
 - That the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
 - That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

BUDGET PROCESS OVERVIEW

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August 2019) a time schedule that sets out the process to revise the IDP and prepare the budget. The Mayor tabled in Council the required the IDP and budget time schedule during August 2019. Key dates applicable to the process were as follows:-

2019/20 IDP/BUDGET/PMS PROCESS PLAN

TABLE OF CONTENTS

	PAGE NO.
1. INTRODUCTION	3
2. NATIONAL AND PROVINCIAL PLANNING AND LEGISLATIVE FRAMEWORK	3
3. INSTITUTIONAL FRAMEWORK AND ROLES/RESPONSIBILITIES DURING THE IDP/BUDGET REVIEW PROCESS	5
4. STAKEHOLDERS CONSULTATIONS	6
5. SCHEDULE OF ACTIVITIES AND TIME TABLE TO BE FOLLOWED	6
6. COMMUNITY CLUSTER CONSULTATIVE MEETINGS	7
7. IDP/BUDGET STAKEHOLDERS REPRESENTATIVE FORUM MEETINGS	8
8. TRADITIONAL LEADERS AND BUSINESS CONSULTATION MEETINGS	8
9. IDP/BUDGET/PMS STEERING COMMITTEE MEETINGS	8
10. STRATEGIC PLANNING SESSIONS	8

1. INTRODUCTION

Section 25 of the Municipal Systems Act stipulates that each council must, within a prescribed period after the start of its elected term, adopt a single, inclusive and strategic plan for the development of the municipality.

Section 34 prescribes that a municipal council:

- (a) must review its integrated development plan-
 - (i) annually in accordance with an assessment of its performance measurements in terms of section 41, and
 - (ii) to the extent that changing circumstances so demand
- (b) may amend its integrated development plan in accordance with a prescribed process.

Section 28 (1) of the Municipal Systems Act of 2000, stipulates that each municipal council must adopt a process set out in writing to guide the planning, drafting, adoption and review of its integrated development plan. Also, Section 21(1) (b) of the Municipal Finance Management Act 56 of 2003 states that the Mayor must at least 10 months before the start of the financial year, table to council a time schedule outlining key deadlines for IDP review and budget preparations and approval.

This document therefore seeks to explain the process that council of Lepelle-Nkumpi is to undertake in preparing for its IDP and Budget for the 2020/21 financial year by reflecting on legislative framework, schedule of activities to be undertaken together with dates and target groups/stakeholders and role players of the process.

2. NATIONAL AND PROVINCIAL PLANNING POLICY AND LEGISLATIVE FRAMEWORK

2.1. LIST OF NATIONAL AND PROVINCIAL BINDING LEGISLATIONS

Category of Requirement	Sector Requirement	National Department	Legislation/Policy
Legal requirement for a district/local plan	Water Services Development Plan	Department of Water and Sanitation	Water Services Act
	Integrated Transport Plan	Department of Transport	National Transport Bill
	Environmental Management Plans (EMPs)	Department of Environmental Affairs	National Environment Management Act (107 of 1998)
	Waste Management Plan	Department of Environmental Affairs	White Paper on Waste Management
Requirement for sector	Housing strategy	Human Settlements	Housing Act (Chapter 4, Section 9)

planning to be incorporated into IDP	Local Economic Development Strategy	Department of Cooperative Governance and Traditional Affairs	Municipal Systems Act
	Integrated Infrastructure Planning	Department of Cooperative Governance and Traditional Affairs	
	Spatial Development Framework	Department of Rural Development and Land Reform. Department of Cooperative Governance and Traditional Affairs	Municipal Systems Act, Spatial Planning and Land Use Management Act
	Environmental Management Plans (EMPs)	Department of Environmental Affairs	National Environment Management Act (107 of 1998)
	Environmental Legal Compliance Report	Department of Environmental Affairs	National Environment Management Act (107 of 1998)
Requirement that IDP complies with	National Environmental Management Act (NEMA) Principles	Department of Environmental Affairs	National Environment Management Act (107 of 1998)
	Development Facilitation Act (DFA) Principles	Department of Rural Development and Land Reform	Development Facilitation Act
	Environmental Implementation Plans (EIPs)	Department of Environmental Affairs	National Environment Management Act (107 of 1998)
	Environmental Management Plans (EMPs)	Department of Environmental Affairs	National Environment Management Act (107 of 1998)

2.2. LIST OF RELEVANT POLICIES AND PROGRAMMES

POLICY/PROGRAMMES	RESPONSIBLE DEPARTMENT	SUBJECT
National Development Plan	President's Office	RSA's vision 2030. Aims to eliminate poverty and reduce unemployment by uniting all South Africans, focusing on economic growth that is labour absorbing, building a capable and developmental state, and promoting active citizenry in development

POLICY/PROGRAMMES	RESPONSIBLE DEPARTMENT	SUBJECT
		Key Economic Drivers, Job Creation, Infrastructure Investment, Low Carbon Economy, Rural Economy, Medium Term Strategic Framework
New Growth Path	President's Office	A (macro-economic) strategy for rebuilding and restructuring the economy. Contents include fiscal policy; monetary and exchange rate policy; trade, industrial and small enterprise policies; social and sectoral policies; public investment and asset restructuring; employment, wages and training; and policy coordination.
Reconstruction & Development Programme (RDP)	President's Office	Development planning and service delivery. Local Economic Development.
Integrated Sustainable Rural Development Strategy (ISRDS)	President's Office	The ISRDS is designed to realize a vision that will attain socially cohesive rural communities with viable institutions, sustainable economies and universal access to social amenities, able to attract and retain a skilled and knowledgeable people, who are equipped to contribute to growth and development.
Urban Development Framework	Department of Human Settlements	Seeks to accommodate the growth and job creation orientation. It does so through the accommodation of the need to stimulate local economic development and enhanced global competitiveness of South African cities.
Rural Development Framework (RDF)	Department of Rural Development and Land Reform	The RDF asserts a powerful poverty focus. It describes how government working with rural people aims to achieve a rapid and sustained reduction in rural poverty.
Local Agenda (LA 21)	Department of Agriculture, Forestry and Fisheries & Department of Environmental Affairs	Blueprint for Sustainable Development. Delivering basic environmental, social and economic services. Local level planning. Sustainable development of local urban settlements and communities.

POLICY/PROGRAMMES	RESPONSIBLE DEPARTMENT	SUBJECT
Limpopo Development Plan (LDP)	Office of the Premier	Placing the economy on a new growth path capable of delivering decent work and sustainable livelihoods.
CDM 2040 Growth and Development Strategy	Capricorn District Municipality	The 2040 G&D strategy casts a vision that inspires development in all areas of CDM, stimulate economic growth, and create employment and addressing the structural inefficiencies of the district and local municipalities.
CDM 2040 Growth and Development Strategy	Lepelle-Nkumpi Municipality	Vision 2040 GDS casts a vision that inspires development in all areas that stimulate economic growth, and create employment and addressing the structural inefficiencies of the municipality.

3. INSTITUTIONAL FRAMEWORK AND ROLES/RESPONSIBILITIES DURING THE IDP/BUDGET REVIEW PROCESS

Structures	Composition	Terms of reference
Municipal manager/IDP Manager	Municipal Manager/ Planning Executive Manager/IDP Manager	<ul style="list-style-type: none"> - Daily coordination and overall management of the planning process - Stakeholders' involvement - Responsible for crafting of the IDP - Ensures that the planning process is participatory, strategic and implementation oriented and is aligned with sector planning requirements - Ensures proper documentation of the results of the planning of the IDP document - Ensures time frames are adhered to - Ensures linkages between IDP priorities and budget processes - Chairs the IDP steering committee meetings
IDP/Budget/PMS Steering Committee	- Planning and LED Portfolio committee members/ Budget and Treasury Portfolio Chairperson, Infrastructure	<ul style="list-style-type: none"> - Provide relevant technical, sector and financial information and support for the review process. - Prepares the IDP/Budget/PMS review process plan

	<p>Cluster Portfolio Chairperson</p> <ul style="list-style-type: none"> -Municipal Manager - Executive Managers 	<ul style="list-style-type: none"> - Summarizes and process inputs from public participation - Translation of broad community issues into priorities into outcome based programs and projects. -Responsible for drafting and monitoring of implementation of IDP and Budget - Provides inputs related to various stages of planning and budgeting - Proposes prioritization and sequencing of projects for implementation <p>Proposes Draft IDP and Budget for adoption</p>
Municipal Council	All Councillors	<ul style="list-style-type: none"> -Considers and adopts the IDP/Budget/PMS review process plan - Responsible for the final adoption of the IDP, Budget and service delivery implementation plan
Ward Councillors	Councillors representing wards	<ul style="list-style-type: none"> - Link municipal planning process to their wards - Organise public participation meetings - Ensure that annual Community/Ward Based Plans are linked to and based on the IDP process
IDP representative forum	<ul style="list-style-type: none"> -Residents' Organisations -Sector departments - Ward committees - Executive committee members - Farming Community - Other stakeholder representative 	<ul style="list-style-type: none"> -Represent the interests of various constituencies in the IDP review process. - Ensure stakeholder inputs are included in the IDP process - Coordination and alignment in planning and service delivery - Monitor the performance of the planning and implementation process

4. STAKEHOLDER CONSULTATIONS

In terms of Municipal systems Act, the IDP review process should start ten months before the beginning of the financial year under review.

4.1 First Phase: September- October-November

The first phase of the IDP/Budget review process allows the community to identify broader development needs and priorities through ward meetings in all wards. It also allows the community, together with other stakeholders, to input on the IDP analysis phase.

During this phase deliberate efforts must be made to involve ward based organized/community structures/stakeholders/service providers, previously marginalised groups and broad community members. During this review period, the first phase will not take place and the previous year's results will be used.

4.2 Second Phase; April- May

The phase will be characterized by comprehensive stakeholder consultations, policy review and public submissions. The public participation will be allowed for comments and inputs into the draft IDP and budget through community meetings in each ward and written submissions. It is therefore imperative to publish both draft IDP and budget prior to the commencement of the second phase of stakeholder consultations.

4.3. Other Media for Public Participation

The following mechanisms will also be used for public participation:

Print Media

National and Regional Newspapers and the municipal newsletter will be used to inform the community of the activities of process plan and even progress on implementation of the IDP.

Radio Slots

The local community radio stations and regional radio stations will be utilised to make public announcements and interviews about IDP process plan activities and progress on implementation.

Municipal Website

Municipal website will also be utilized to communicate and inform the community. Copies of the IDP and Budget will be placed on the website for people and service providers to download.

5. Schedule of Activities and Time Table to be followed for IDP/Budget and PMS

Tasks/Activities	Lead/Responsible Office	Target date
2019/20 IDP/ Budget/PMS Process Plan approval by council.	Mayor	29 July 2019
Tabling of Annual Performance Report	Mayor	31 August 2019
Submission of Annual Financial Statements to Auditor General	Municipal Manager/ Chief Financial Officer	31 August 2019
Quarterly Review of 2019/20 SDBIP Performance by Management	Mayor	October 2019
Submission of 2019/20 SDBIP Quarterly Performance Report to Council	Mayor	31 October 2019
Situational analysis is compiled through desktop and consultation with other relevant stakeholders	Mayor/ Speaker	October 2019 to 31 December 2019
Receive the audit report on Annual Financial Statement from Auditor General.	Municipal Manager/ Chief Financial Officer	31 November 2019
Prepare action/audit plan and incorporate responses to queries into the annual report	Municipal Manager/ Chief Financial Officer	30 November 2019
IDP Steering Committee Conducts Desktop Situational Analysis	Planning and LED Executive Manager/ Municipal Manager	31 November 2019
Budget offices of municipality determine revenue projections and proposed rate and service charges and drafts initial allocations to functions and departments for the next financial year after taking into account strategic objectives	Municipal Manager/ Chief Financial Officer	30 November 2019
Engagements with Provincial and National sector departments on sector specific programmes for alignment with municipal plans	Municipal Manager/ Chief Financial Officer	31 December 2019
2019/20 SDBIP Mid-Year Performance Review by Exco and Management	Mayor	30 January 2020

Tabling of 2019/20 Mid-Year Performance Assessment Report and 2018/19 Annual Report to Council	Mayor	30 January 2020
IDP/Budget/SDBIP Engagement session between management and Treasury	Municipal Manager	
Council approval of 2019/20 Adjustment Budget	Municipal Manager/ Chief Financial Officer	28 February 2020
Strategic planning session to review municipal objectives and strategies/indicators and develop one year service delivery plan and MTREF budget.	Mayor	March 2020
Tabling of 1 st Draft IDP/ Budget reviewed for 2020/21, budget related policies, tariff structure and 2020/21 Draft SDBIP to council	Mayor	30 March 2020
IDP/Budget/SDBIP Engagement session between management and Treasury	Municipal Manager	
Quarterly Review of 2019/20 SDBIP Performance by Management	Municipal Manager	April 2020
Submission of 2019/20 SDBIP Quarterly Performance Report to Council	Mayor	30 April 2020
Stakeholders consultation (with IDP/Budget Stakeholders' Representative Forum/Communities/Traditional Leaders and business) regarding 2020/21 Draft IDP/Budget	Mayor/ Speaker	April/May 2020
Strategic planning session to consider inputs from the public and stakeholders regarding 2020/21 Draft IDP/Budget, 2020/21 Tariff Structure and Budget related policies	Mayor	May 2020
Adoption of reviewed IDP and budget for 2020/21 financial year by council	Mayor	28 May 2020
Submission of copies of reviewed 2020/21 IDP/ Budget to the CoGHSTA MEC, CDM, National Treasury and Provincial Treasury	Municipal Manager/ Chief Financial Officer	June 2020
Submission of service delivery implementation plans and budget (SDBIP) to the Mayor for approval.	Municipal Manager	June 2020
2020/21 IDP/Budget and SDBIP are made public, including being put on municipal website.	Municipal Manager	June 2020

6. DRAFT IDP/BUDGET COMMUNITY CONSULTATION MEETINGS

DATE	WARDS
April - May 2020	Four Clusters: Lebowakgomo, Zebediela, Noko-Tlou and Mphahlele

7. IDP REP. FORUM MEETINGS

DATE	TIME	VENUE
24 March 2020	11h00	Lebowakgomo Civic Hall
26 May 2020	11h00	Lebowakgomo Civic Hall

8. TRADITIONAL LEADERS AND BUSINESS COMMUNITY CONSULTATION MEETINGS

Target Group	DATE	TIME	VENUE
Traditional Leaders	April 2020	10h00	Lebowakgomo
Business	May 2020	10h00	Lebowakgomo

9. IDP/BUDGET/PMS STEERING COMMITTEE MEETINGS

DATE	TIME	VENUE
July 2019	10h00	Lebowakgomo Cultural Centre Boardroom
November 2019	10h00	Lebowakgomo Cultural Centre Boardroom
January 2020	10h00	Lebowakgomo Cultural Centre Boardroom
April 2020	10h00	Lebowakgomo Cultural Centre Boardroom

10. STRATEGIC PLANNING SESSIONS

SESSION	DATE	PURPOSE
Departmental Planning Sessions X 6 (Officials from Municipal Departments)	November 2019	Review Departmental Strategies, Objectives, Indicators and Policies/Sector Plans
Extended Management Session (Executive Managers, Labour Representatives and Heads of Units/Divisions)	December 2019	Review 2019/20 Quarterly/ Mid-Year Performance, IDP Budget Adjustment, 2020/21 IDP Objectives, Indicators and Strategies
	May 2020	Integration, alignment and consolidation of inputs from stakeholders regarding 2020/21 Draft IDP/Budget and Tariff Structure, Policies/Sector Plans
Exco Lekgotla (Exco, PMT, MPAC Representatives, Labour Representatives and Audit Committee)	January 2020	Review 2019/20 SDBIP Mid-Year Performance and Budget Adjustment
	February 2020	Review Strategies, Objectives, Indicators, Budget and Policies/Sector Plans
	May 2020	Integration, alignment and consideration of inputs from stakeholders regarding 2020/21 Draft IDP/Budget, Tariff Structure and Policies/Sector Plans
Organisational Strategic Planning Session (All Councillors, Audit Committee, Labour Representatives and Management)	March 2020	Review Strategies, Objectives, Indicators , Budget and Policies/Sector Plans

11. QUARTERLY AND MID-YEAR PERFORMANCE REVIEW SESSIONS BY MANAGEMENT AND EXCO

DATE	TIME	VENUE
October 2019	09h00	Lebowakgomo
January 2020	09h00	Lebowakgomo
April 2020	09h00	Lebowakgomo

But due to the declaration of the nationwide lockdown by the President of South Africa due COVID-19 where all citizens, except those that form part of essential services, were ordered to stay home for a period of 21 days. Those working in essential services, as defined in the latter announcement, were exempted from the nationwide lockdown declaration. The nationwide lockdown commenced at midnight on Thursday, 26 March 2020. This announcement will broadly affect how municipalities and municipal entities undertake their financial management responsibilities for the remainder of the 2019/20 financial year in terms of the MFMA and more pending the 2020/21 MTREF budget preparations process.

It is important that the Exemption Notice be understood within the context of the COVID 19 pandemic and the related declarations made by the President of the Republic of South Africa. The Exemption provided enabled a relaxation of all those provisions that would have compromised amongst others, the social distancing and the prohibition of gatherings of more than 100 people measures that was introduced as part of the national state of disaster declaration. The latter refers to council meetings where reports had to be approved before being made public, public consultation meetings, sitting of bid committees etc

The municipality had to revise its process plan to adhere to the COVID-19 regulations as follows:-

- Community Consultations had to change from normal norm of cluster meetings to Radio's interviews, comments will also be made through sms, WhatsApp, Newspaper and comment box at Municipal offices and traditional Authorities.

IDP/BUDGET PMS SCHEDULE OF ACTIVITIES

SESSION	DATE	TIME	PURPOSE
Public Participation : Radio Interviews	09-12 June 2020	TBC	2020/21 IDP/Budget, Risk Register and Policies
Extended Management Planning Session	05 June 2020	09h00	2019/20 Adjustment Budget, 2020/21 IDP/Budget, Risk Register and Policies
IDP/Budget Steering Committee	09 June 2020	10h00	2019/20 Adjustment Budget
	19 June 2020	09h00	2020/21 IDP/Budget and Policies
Exco Lekgotla	18 June 2020	09h00	2019/20 Adjustment Budget, 2020/21 IDP/Budget, Risk Register
Exco Meeting	11 June 2020	10h00	2019/20 Adjustment Budget
	22 June 2020	10h00	2020/21 IDP/Budget, Risk Register and Policies
Audit Committee	23 June 2020	10h00	2019/20 Adjustment Budget, 2020/21 IDP/Budget, Risk Register
Council	15 June 2020	11h00	Approval of 2019/20 Adjustment Budget
	25 June 2020	11h00	Approval of 2020/21 IDP/Budget, Risk Register and Policies

JUNE 2020

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY
1.	2.	3.	4.	5. Management Planning Session: 2019/20 Adjustment Budget, 2020/21 IDP/Budget, Risk Register and Policies	6.	7.
8.	9. A. Steering Committee: 2019/20 Adjustment Budget B. Radio Interviews: ZBFM	10. Radio Interviews: GLFM	11. A. Exco Meeting : Adjustment Budget B. Radio Interviews: Thobela FM	12.	13.	14.
15. Council Meeting: Adoption of 2019/20 Adjustment Budget	16. Holiday	17.	18. Exco Lekgotla: 2020/21 IDP/Budget, Policies and Risk Register	19. Steering Committee: 2020/21 IDP/Budget, Policies and Risk Register	20.	21.
22. Exco Meeting: 2020/21 IDP/Budget, Policies and Risk Register	23. Audit Committee Meeting: 2020/21 IDP/Budget	24.	25. Council: Adoption of 2020/21 IDP/Budget, Policies and Risk Register	26.	27.	28.
29.	30.					

Overview of alignment of annual budget with IDP

The development of the IDP of 2020-21 and the 2020/2021 MTREF Budget Compilation were done simultaneously. During the Community Participation Process IDP priorities and the implications it will have on the current and future budgets were discussed.

Projects in the Budget come from community needs/priorities and municipality's sector plans and are further guided by IDP analysis and strategies chapter's Initial projects planning looks at SDF implementation guidelines for allocation of budget resources.

Limpopo SDF, Limpopo Development Plan, NDP, New Growth Path, MTSF and SIP's, among others, are to align municipal planning with National and Provincial Planning Frameworks. Provincial COGHSTA and OTP departments also form part of municipality's strategic planning activities to guide the municipality.

Infrastructure Projects are identified from community needs/priorities and municipality's sector plans and prioritised through MTREF period and five years IDP projects.

Projects are identified through.

- ✓ Ward consultation
- ✓ Sector plans

The Municipal Departments are aligned with the 5 Local Government Key Performance Areas. The Department's strategies are therefore linked to the 5 KRA's Details of the Budgets allocated to the various departments are reflected in schedules SA4-6. The Departmental SDBIP contains projects and programmes listed in the IDP.

The Executive Manager's performances plan is linked to the Departmental SDBIP.

The SDBIP marries the Performance Management System with the budget and the IDP. Thus the strategic Direction mapped out in the IDP is matched with financial resources and delivery of services as specified in the PMS.

Alignment of implemented projects to the IDP

For the current 2020/21 IDP and Budget, municipal officials in the IDP, Budget and Technical services departments ensured that the two documents aligned both projects and programme.

Budget linkages to the IDP

IDP has a dedicated Chapter on Projects which is a budget linked to Municipality's KPA's

Decision making process that inform projects included in the IDP

IDP/Budget steering committee looks at the proposed First Draft IDP for tabling to EXCO and Council. Once tabled, the process of public participation opens for inputs/comments. and Community Consultations had to change from normal norm of cluster meetings to Radio's interviews, comments will also be made through sms, WhatsApp, Newspaper and comment box at Municipal offices and traditional Authorities after which the Final Draft of IDP/Budget are taken through the same approval process.

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN

- ✓ The development, implementation and monitoring of a service delivery and budget implementation plan (SDBIP) is one of the requirements in the Municipal Financial Management Act (MFMA). .
- ✓ Circular 13 of the National Treasury, "states that the SDBIP gives effect to the integrated Development Plan (IDP) and the budget of the municipality and will be possible if the IDP and the budget are fully aligned with each other, as required by the MFMA".
- ✓ As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP. The SDBIP serves as the commitment by the municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and are implemented by the administration over the next months.

The SDBIP Concept

- ✓ National Treasury, in MFMA circular 13, outlined the concept of the SDBIP. It is seen as a contract between administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration over the next twelve months.
- ✓ As a vital monitoring tool, the SDBIP should assist the Mayor and the Municipal Manager to be pro-active and take remedial steps in the event of poor performance. The SDBIP requires the inclusion of targets for the activities that will be undertaken, for physical and measurable progress as well as financially. The top level of the SDBIP includes measurable performance objectives in the form of service delivery targets and performance indicators that are provided to the community, that is, what impacts it seeks to achieve.

- ✓ These are drawn from the IDP programmes, services and activities that are relevant to each specific directorate as well as the statutory plans that the departments are responsible for. The SDBIPs therefore are the key mechanisms for monitoring the different responsibilities and targets that each department must fulfil in meeting service delivery needs provided to the community.

The Constitution mandates local government with the responsibility to exercise local developmental and cooperative governance. The eradication of imbalances in South Africa society can only be realised through a credible integrated developmental planning process.

The National Priority Outcomes

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP.

A Municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

It is important that the IDP developed by municipalities correlate with Nation and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Issues of national and provincial importance are reflected in the IDP of the municipality.

One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the Lepelle-Nkumpi municipality response to these requirements.

The national and provision priorities, policies

- Provincial Growth and Development
- National and Provincial Spatial Development Perspectives;
- Relevant Sector plans, Legislation and policy;
- National Key Performance Indicators (NKPI"s);
- Accelerated and Shared Growth
- National Spatial Development

The 2020/21 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

LIM355 Lepelle-Nkumpi - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
To provide roads and storm water infrastructure					19	1	–	–	–	–	–	7,000
To provide community, sports/, recreational and child care facilities.				15,004	14,829	10,994	14,153	17,462	17,462	19,486	18,388	19,234
To ensure enforcement and compliance with environmental legislation				192	429,853	45,736	31,949	34,775	34,775	38,813	33,799	35,354
To improve municipality's financial planning, expenditure, accounting and reporting capability				294,195	252,668	275,004	307,630	305,511	305,511	332,024	316,065	331,909
To provide assurance and consulting services to management and council on internal controls, risk management and governance				288	363	402	635	412	412	431	451	471

To encourage good governance and public participation							-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)			1	309,679	697,732	332,136	354,367	358,160	358,160	390,754	368,704	393,969

LIM355 Lepelle-Nkumpi - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
To provide roads and storm water infrastructure				34,675	20,588	28,595	29,332	36,549	36,549	43,057	42,578	41,360
To provide community, sports/, recreational and child care facilities.				7,262	17,305	29,243	40,273	53,540	53,540	55,336	57,885	59,857
To ensure enforcement and compliance with environmental legislation				4,501	19,162	15,542	17,074	23,922	23,922	28,249	29,309	28,042

To improve municipality's financial planning, expenditure, accounting and reporting capability			95,710	334,719	66,300	99,325	56,080	56,080	56,598	59,352	62,060
To provide assurance and consulting services to management and council on internal controls, risk management and governance			157,379	135,864	129,867	62,703	71,066	71,066	68,584	72,201	73,623
To encourage good governance and public participation			32,780	40,450	39,182	55,567	55,750	55,750	58,001	61,037	61,903
Total Expenditure	1		332,307	568,088	308,729	304,275	296,906	296,906	309,826	322,362	326,845

LIM355 Lepelle-Nkumpi - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
To provide roads and storm water infrastructure		A		69,062	50,905	36,639	79,159	96,590	96,590	83,268	97,881	101,047
To provide community, sports/, recreational and child care facilities.		B		11,567	13,404	9,679	21,707	14,938	14,938	29,457	197	206
To ensure enforcement and compliance with environmental legislation		C		–	–	–	–	–	–	11,000	6,550	27,500
To provide assurance and consulting services to management and council		E		8,882	19,791	3,514	3,300	3,800	3,800	11,493	–	–

on internal controls, risk management and governance												
Total Capital Expenditure			89,511	84,100	49,832	104,166	115,328	115,328	135,218	104,628	128,752	

Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the Lepelle-Nkumpi Municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organisational performance which in turn is directly linked to Executive Managers performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages.

Planning, budgeting and reporting cycle

The performance of the Municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Municipality has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the Municipality in its integrated performance management system are aligned to the Framework of Managing Programme Performance Information issued by the National Treasury:

LIM355 Lepelle-Nkumpi - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Vote 1 - Vote 1 - EXECUTIVE AND COUNCIL Conduct Council oversight through MPAC and other platforms, to improve Communications to Stake Holders through various platforms	Number of reports submitted		8.8%	12.0%	12.7%	12.7%	12.7%	12.5%	12.8%	18.2%
Internal audit			0.0%	1.1%	1.2%	1.2%	1.2%	1.1%	1.1%	6.5%
Vote 2 - Vote 2 - MUNICIPAL MANAGER Vote 3 - Vote 3 - CORPORATE SERVICES				78.9%	51.7%	59.2%	59.2%	59.2%	56.2%	57.1%

Vote 6 - Vote 6 - PLANNING AND DEVELOPMENT	Number of Jobs Created		0.6%	8.9%	4.0%	4.0%	4.0%	3.6%	3.5%	8.9%
Vote 5 - Vote 5 - COMMUNITY SERVICES	Number of reports submitted		0.0%	1.1%	0.4%	0.4%	0.4%	0.3%	0.4%	5.8%
To improve access to waste management services	percentage of service provided		1.5%	6.6%	5.1%	5.1%	5.1%	5.2%	5.2%	10.6%
Vote 7 - Vote 7 - INFRASTRUCTURE DEVELOPMENT	percentage of service provided		2.6%	7.9%	8.5%	8.5%	8.5%	9.5%	8.5%	13.9%
To provide roads and storm water infrastructure	percentage of service provided		7.6%	9.7%	7.0%	7.0%	7.0%	8.0%	9.5%	14.9%

LIM355 Lepelle-Nkumpi - Supporting Table SA8
Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited	Audited	Audited	Original	Adjusted Budget	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year

		Outco me	Outco me	Outco me	Budge t		Foreca st	outco me	2020/ 21	+1 2021/ 22	+2 2022/ 23
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.2%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.7%	0.1%	0.0%	0.1%	0.2%	0.2%	0.0%	0.1%	0.2%	0.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capita l expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	4.8	2.9	3.0	5.0	3.7	3.7	–	3.9	3.8	3.0

Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	4.8	2.9	1.1	5.0	3.7	3.7	–	1.3	1.7	1.3
Liquidity Ratio	Monetary Assets/Current Liabilities	3.2	0.8	1.0	0.7	1.1	1.1	–	1.1	0.5	0.6
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		23.7%	45.1%	0.0%	21.8%	22.8%	22.8%	0.0%	25.0%	25.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		23.7%	45.1%	0.0%	21.8%	22.8%	22.8%	0.0%	25.0%	25.0%	25.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	26.9%	11.0%	28.8%	30.5%	23.2%	23.2%	0.0%	21.4%	42.8%	31.2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total										

<u>Creditors Management</u>	Debtors > 12 Months Old										
	t										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
	Creditors to Cash and Investments	29.5%	105.1%	78.2%	59.5%	86.0%	86.0%	0.0%	40.5%	46.5%	51.8%
<u>Other Indicators</u>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)		-	-	-	-	-	-	-	-	-
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
	Total Volume Losses (kℓ)		-	-	-	-	-	-	-	-	-
	Total Cost of Losses (Rand '000)										

	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	27.1%	12.9%	28.3%	31.1%	29.6%	29.6%	0.0%	30.2%	32.8%	32.1%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	34.5%	16.4%	34.6%	38.9%	37.3%	37.3%		36.2%	39.5%	38.6%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	2.5%	0.9%	2.1%	2.4%	1.4%	1.4%		0.8%	0.7%	2.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	17.5%	22.1%	12.0%	10.7%	8.7%	8.7%	0.0%	8.3%	9.2%	9.0%
<u>IDP regulation financial viability indicators</u>	-										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments	8.0	90.6	10.3	9.5	9.5	9.5	-	8.0	5.3	5.5

	due within financial year)										
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	269.2%	241.5%	294.3%	278.4 %	225.8%	225.8%	0.0%	217.7 %	393.2 %	293.2 %
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	11.6	2.0	5.1	5.1	3.9	3.9	–	8.0	8.9	10.1

Performance indicators and benchmarks

Borrowing Management

- ✓ Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. As with all other municipalities.

Safety of Capital

- ✓ *The debt-to-equity ratio* is a financial ratio indicating the relative proportion of equity and debt used in financing the municipality's assets.
- ✓ *The gearing ratio* is a measure of the total long term borrowings over funds and reserves

Liquidity

- ✓ Current ratio are the **ratios** that measure the ability of a company to meet its short term debt obligations. ... They show the number of times the short term debt obligations are covered by the cash and liquid assets. If the value is greater than 1, it means the short term obligations are fully covered. For the 2019/20 MTREF the current ratio is 3.7 in the 2020/21 financial year is 4.8 and 5.1 and 5.3 for the two outer years of the MTREF.

Revenue Management

- ✓ It very critical for the municipality to implement the debt management strategy, make sure debt is arrested before they are over 90 days This strategy should include an emphasis on the monitoring of the Top 100 and the pursuance of government debt with possible intervention by Provincial debt forum such as COGHSTA to assist the Municipality in follow-up of the government debt.

Creditors Management

- ✓ The City has managed to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality will ensure a 100 per cent compliance rate to this legislative obligation as per the Municipal Finance Management Act (MFMA).

OVERVIEW OF BUDGET RALATED POLICIES

- ✓ The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.
- ✓ All the Budget related Policies were approved by Council in June 2020.
- **Supply Chain Management Policy.**
 - ✓ The goal of this Policy is to provide a mechanism to ensure sound, sustainable and accountable SCM within the Lepelle Nkumpi Municipality, whilst promoting black economic empowerment, which includes general principles for achieving the following socio-economic objectives:
 - ✓ To stimulate and promote local economic development in a targeted and focused manner;
 - ✓ To promote resource efficiency and greening;
 - ✓ To facilitate creation of employment and business opportunities;
 - ✓ To promote the competitiveness;
 - ✓ To increase the small business sector access, in general, to procurement business opportunities created by the municipality; and
 - ✓ To increase participation by small, medium and micro enterprises (smme's)
- **Model SCM Policy for Infrastructure Procurement & Delivery Management**
 - ✓ This policy establishes the Lepelle- Nkumpi Municipality's policy for infrastructure procurement and delivery management in accordance with the provisions of the regulatory frameworks for procurement and supply chain management.

- **Asset Management Policy.**

- ✓ To ensure the effective and efficient control, utilization, safeguarding and management of LNM's Property, Plant and Equipment
- ✓ To ensure all responsible parties are aware of their responsibilities in regards of infrastructure and community assets
- ✓ To set out the standards of physical management, recording and internal controls to ensure PPE are safeguarded against inappropriate loss or utilization
- ✓ To specify the process required before expenditure on PPE occurs
- ✓ To ensure that assets are recorded in an official FAR
- ✓ To prescribe the accounting treatment of assets acquired and used in accordance with the applicable accounting standards approved by National Treasury
- ✓ To ensure that Fixed Assets are not written off and disposed off without proper authorization.

- **Credit Control & Debt Collection Policy**

- ✓ The Municipal Council must ensure that all money that is due and payable to the Municipality is collected, subject to the provisions of the MSA.
- ✓ For this purpose the Municipal Council must adopt, maintain and implement a credit control and debt collection policy consistent with its rates and tariff policies and complying with the provisions of the MSA.
- ✓ The credit control and debt collection policy may differentiate between different categories of ratepayers, users of services, debtors, taxes, services, service standards and other matters as long as the differentiation does not amount to unfair discrimination.
- ✓ The Municipal Council must adopt by-laws to give effect to its credit control and debt collection policy, its implementation and enforcement.

- **Bad Debts & Write-Off Policy.**

- ✓ The policy seeks to bring relief to consumers who have huge outstanding debts and have no income or are registered as indigents and are currently unable to pay for the outstanding debts.
- ✓ The policy seeks that household consumers with no or lower income are not denied a reasonable service and that the municipality is not financially burdened with non-payment of services.
- ✓ The policy will enable Council to write off irrecoverable debt as recommended by the committee that will be established as in accordance to the provision of this draft policy, therefore lessening the costs of recovering the debt that is irrecoverable.

- **Tariff Policy.**

- ✓ The tariff policies provide a broad framework within which the Municipality can determine fair, transparent and affordable charges that also promote sustainable service delivery. The policies have been approved and a consolidated tariff policy is envisaged to be compiled for ease of administration and implementation of the next two years.

- **Budget & Virement Policy.**

- ✓ The Budget & Virement process is governed by various provisions in the MFMA and is aimed at instilling and establishing an increased level of discipline, responsibility and accountability in the financial management practices of municipalities. To ensure that the Municipalities continues to deliver on its core mandate and achieves its developmental goals, the mid-year review and adjustment budget process will be utilised to ensure that underperforming functions are identified and funds redirected to performing functions.
- ✓ The Budget and Virement Policy aims to empower senior managers with an efficient financial and budgetary amendment and control system to ensure optimum service delivery within the legislative framework of the MFMA.

- **Cash & Investment Management Policy.**

- ✓ The purpose of this policy is to secure the sound and sustainable management of the Municipality's surplus cash and investments.
- ✓ This policy governs the investment of money not immediately required by the Municipality for the defrayment of expenditure.

- **Indigent Policy**

- ✓ The purpose of this policy is to determine how the municipality will assist members of the community that cannot afford basic municipal services as enshrined in the Constitution.
- ✓ To ensure that lives of the underprivileged members of the community are improved through provision of affordable and quality services.
- ✓ To improve the level of cost recovery for services rendered other than free basic services.

- **Property Rates Policy.**

- ✓ This policy document guides the annual setting (or revision) of property rates. It does not make specific property rates proposals. Details pertaining to the applications of the various property rates are published in the Provincial Gazette and the municipality's schedule of tariffs, which must be read in conjunction with this policy

OVERVIEW OF BUDGET ASSUMPTIONS

➤ **The following budget assumptions were made during the compilation of the draft 2020/21 MTREF budget**

- ✓ The current economic environment, inflation rate including unemployment and affordability of services.
- ✓ Tariffs, levies and charges were calculated within the inflation targets (all services charges and rates increased by CPI Inflation 4.5%, 4.6% and 4.6%. as per circular 99 to ensure that expenditure is within the budget limits and mindful of ratios.
- ✓ Capital projects are funded by grants and own funding.
- ✓ Government grants for the years 2020/2021 to 2022/2023 are as per the Division of Revenue Act, assuming that all allocations will be received
- ✓ Debt increasing on monthly basis (debtors book over R209.2m), service provider appointed to assist with the development of the Revenue Enhancement strategy which includes the debt management and recovery strategies

Indigent Support

- ✓ Indigent consumers are subsidised 24% of the refuse tariff.
- ✓ Assessments Rates and Taxes is 50% of the levied amount.

Estimate Salary Increases

- ✓ Thee municipality salaries budget was based on the SALGA recent collective agreement issued in 10 March 2020 which the final offer as follows:
 - Year 1 (2020/2021 financial year): An across the board increase of 6.25%.
 - The Multi -Year Salary Wage agreement lapses in June 2021

✓ **Cash Flow Management**

- Table SA30 indicates the cash flow projections for the next financial year (monthly projections)
- The projections were based on the previous performance and the procurement plan.
- The grants receipts allocation is based on the grants transfer schedule (DoRA allocation).
- Creditors are paid within 30 days to avoid penalties and litigations.
- The money which is not immediately required is invested to earn interest.

✓ **Collection rate for revenue services**

- The base assumption is that tariff will increase at a rate of 4.5% CPI. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.
- The rate of revenue collection is currently expressed as a percentage (25 per cent) of annual billings. Cash flow is assumed to be 25 per cent of billings, plus an increased collection of arrear debt from the revised collection and credit control policy. The performance of arrear collections will however only be considered a source of additional cash in-flow once the performance will carefully monitored.

Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below

LIM355 Lepelle-Nkumpi Supporting Table SA10
Funding measurement

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Funding measures</u>	-	-										
Cash/cash equivalents at the year end - R'000	18(1)b	1	187,415	58,430	112,293	153,643	135,268	135,268	–	168,273	196,026	225,137
Cash + investments at the yr end less applications - R'000	18(1)b	2	140,750	(7,285)	41,804	164,526	40,405	40,405	–	32,163	19,405	3,008
Cash year end/monthly employee/supplier payments	18(1)b	3	11.6	2.0	6.4	7.8	6.8	6.8	–	8.1	9.1	10.4
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	14,071	183,732	56,560	104,166	115,328	115,328	–	134,668	104,628	128,752

Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(3.5%)	(0.8%)	9.7%	(10.5%)	(6.0%)	(106.0%)	(1.6%)	(1.4%)	(1.4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	10.4%	5.0%	42.3%	26.8%	35.5%	35.5%	0.0%	31.8%	41.1%	41.1%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	126.4%	618.1%	104.8%	86.1%	78.6%	78.6%	0.0%	78.6%	78.6%	78.6%
Capital payments % of capital expenditure	18(1)c;19	8	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(8.3%)	28.1%	22.4%	(30.9%)	0.0%	(100.0%)	0.7%	88.9%	(22.0%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.0%	1.0%	1.1%	1.4%	0.7%	0.7%	0.0%	0.4%	0.5%	0.5%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.8%	4.8%	0.0%

✓ *Cash/cash equivalent position*

- The Municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A positive cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.
- If the municipality's forecast cash position is negative, for any year of the medium-term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year. The forecasted cash and cash equivalents for the 2020/21 MTREF shows R168million, R196 million and R225 million for each respective financial year.

✓ *Cash plus investments less application of funds*

- The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table A8. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made.

✓ *Monthly average payments covered by cash or cash equivalents*

- The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective

✓ *Surplus/deficit excluding depreciation offsets*

- The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An adjusted surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities is taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are

insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term.

- ✓ *Property Rates/service charge revenue as a percentage increase less macro inflation target*
 - The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in revenue which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc.
- ✓ *Cash receipts as a percentage of ratepayer and other revenue*
 - This factor is a macro measure of the rate at which funds are collected. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 32, 41.1 and 41.0 per cent for each of the respective financial years.
- ✓ *Debt impairment expense as a percentage of billable revenue*
 - This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. Considering the debt incentive scheme and the municipality's revenue management strategy's objective to collect outstanding debtors of 90 days.
- ✓ *Capital payments percentage of capital expenditure*
 - The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position.
- ✓ *Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)*
 - The purpose of this measurement is to determine the proportion of a municipality's own-funded capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. The municipality does not have any borrowings which funds the Capital Budget.

- ✓ *Transfers/grants revenue as a percentage of Government transfers/grants available*
 - The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (Dora) have been budgeted for. The Municipality has budgeted for all transfers as per the Division of Revenue Bill Government Gazette No. 43025 of 17 February 2020.

- ✓ *Consumer debtors change (Current and Non-current)*
 - The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic.

- ✓ *Repairs and maintenance expenditure level*
 - This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. A detail of the Municipality's strategy pertaining to asset management and repairs and maintenance is contained in Table SA34C.

- ✓ *Asset renewal/rehabilitation expenditure level*
 - This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 and 55 which was issued to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for repairs and maintenance budgets. Further details in this regard are contained in table SA34b.
 - National Treasury Circular 55 has recommended allocations to repairs and maintenance should be 8 per cent of PPE.
 - According to Table A9, the municipality's repairs and maintenance as at 0.0%, 1.1% and 1.1% of PPE for the 2020/2021, 2021/2022 and 2022/23 financial years respectively.
 -
 - The challenge is that the municipality does not have enough budget to fully adhere to the provisions of circular 55

OVERVIEW OF BUDGET FUNDING

Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Revenue By Source</u>											
Property rates	2	24,042	24,415	26,928	30,209	30,209	30,209	–	31,568	33,020	34,539
Service charges - electricity revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	2	6,340	6,735	5,843	7,711	6,020	6,020	–	6,272	6,560	6,862
Rental of facilities and equipment		592	516	523	849	479	479	–	501	524	548
Interest earned - external investments		12,517	6,910	5,315	5,336	7,182	7,182	–	7,505	7,851	8,212
Interest earned - outstanding debtors		14,261	5,135	15,854	10,191	11,515	11,515	–	12,033	12,586	13,165
Dividends received											
Fines, penalties and forfeits		3,011	941	513	1,461	2,513	2,513	–	2,627	2,747	2,874

Licences and permits				–	8	8	8	–	11	12	12
Agency services		36,670	29,172	32,183	13,092	16,686	16,686	–	17,437	18,239	19,078
Transfers and subsidies		208,671	217,593	234,972	283,358	278,874	278,874	–	269,853	285,650	307,095
Other revenue	2	3,575	406,315	18,109	2,151	4,069	4,069	–	42,947	1,513	1,583
Gains		–	–	167	–	–	–	–			
Total Revenue (excluding capital transfers and contributions)		309,679	697,732	340,407	354,367	357,556	357,556	–	390,754	368,704	393,969

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The Municipality derives most of its operational revenue from the provision of goods and services such as solid waste removal. Property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

- The revenue strategy is a function of key components such as:

- ✓ Growth in the city and economic development;
- ✓ Revenue management and enhancement;
- ✓ Improvement of annual collection rate for consumer revenue.
- ✓ National Treasury guidelines
- ✓ The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA), and
- ✓ And the ability to extend new services and obtain cost recovery levels

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

The proposed tariff increases for the 2020/21 MTREF on the different revenue categories are:

Proposed tariff increases over the medium-term

Revenue Category	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Property Rate	5.2%	5.2%	5.2%	4.5%	4.5%	4.5%
Refuse Removal	5.2%	5.2%	5.2%	4.5%	4.5%	4.5%

Revenue to be generated from property rates is R31.6 million in the 2020/21 financial year and increases to R33.0 million by 2021/22 which represents 8 per cent of the operating revenue base of the Municipality. It remains relatively constant over the medium-term. With the implementation of the Municipal Property Rates Act the basis of rating significantly changed.

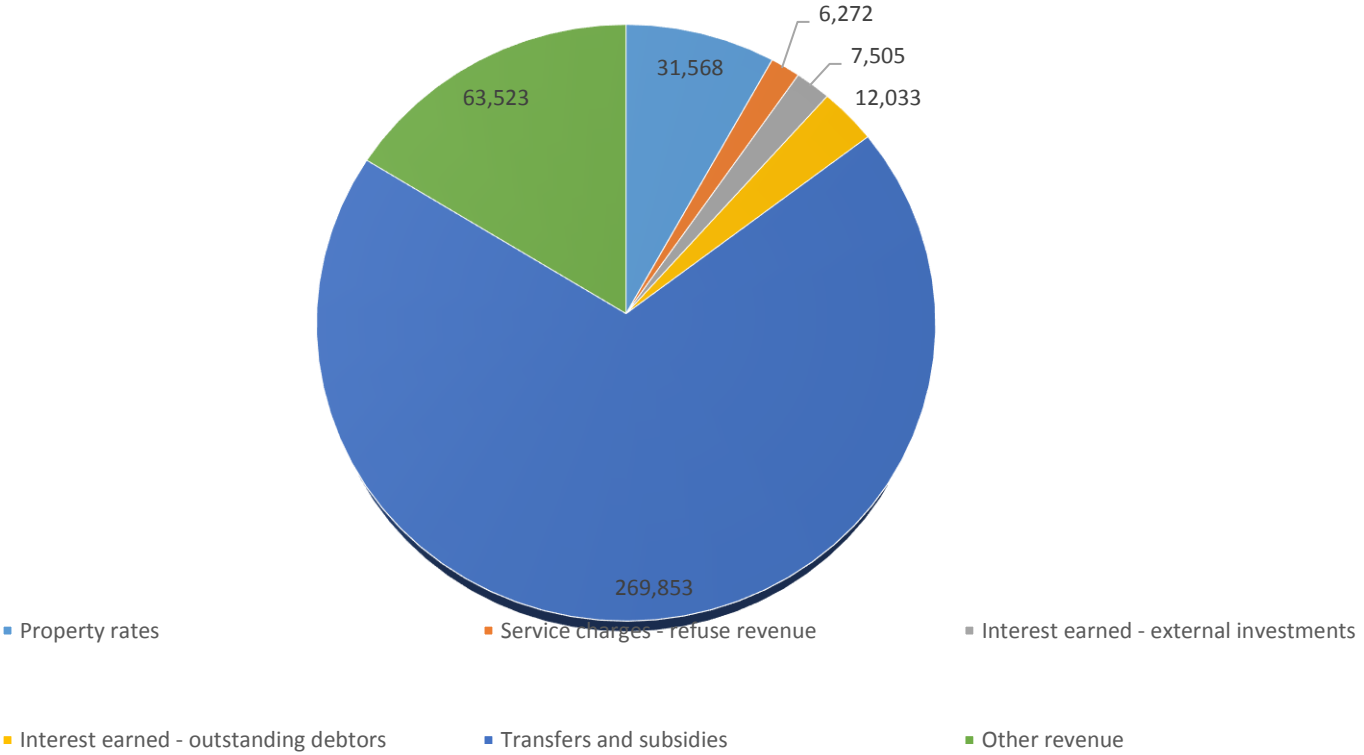
Services charges relating to refuse removal represents 1.41% per cent of the operating revenue base of the Municipality.

Operational grants and subsidies amount to R269.9 million, R285.7 million and R307.1 million for each of the respective financial years. It needs to be noted that Lepelle-Nkumpi Municipality is dependent on government grants.

The following graph is a breakdown of the operational revenue per main category for the 2020/21 financial year.

Description R thousand	2020/21 Medium Term Revenue & Expenditure Framework					
	Budget Year 2020/21	%	Budget Year +1 2021/22	%	Budget Year +2 2022/23	%
<u>Revenue By Source</u>						
Property rates	31,568	8.08	33,020	8.96	34,539	8.77
Service charges - refuse revenue	6,272	1.60	6,560	1.78	6,862	1.74
Interest earned - external investments	7,505	1.92	7,851	2.13	8,212	2.08
Interest earned - outstanding debtors	12,033	3.08	12,586	3.41	13,165	3.34
Transfers and subsidies	269,853	69.06	285,650	77.47	307,095	77.95
Other revenue	63,523	16.26	23,036	6.25	24,095	6.12
Total Revenue (excluding capital transfers and contributions)	390,754	100.00	368,704	100.00	393,969	100.00

Revenue by Main Source



LIM355 Lepelle-Nkumpi - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Parent municipality</u>										
Deposits - Bank		173,151	46,911	83,868	203,000	76,990	76,990	150,000	160,000	180,000
Municipality sub-total	1	173,151	46,911	83,868	203,000	76,990	76,990	150,000	160,000	180,000
Consolidated total:		173,151	46,911	83,868	203,000	76,990	76,990	150,000	160,000	180,000

Investment revenue contributed marginally to the revenue base of the Municipality with a budget allocation of R150, R160 and R180 million for the respective three financial years of the 2020/21 MTREF. The actual performance against budget will be carefully monitored. Any variances in this regard will be addressed as part of the mid-year review and adjustment budget

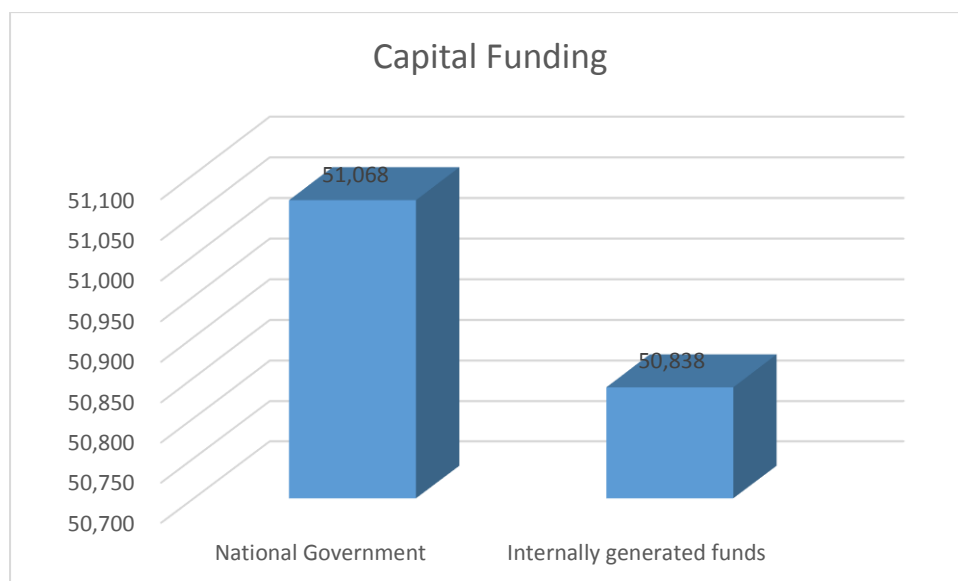
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Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2020/21 medium-term capital programme

Sources of capital revenue over the MTREF

Vote Description R thousand	2020/21 Medium Term Revenue & Expenditure Framework					
	Budget Year 2020/21	%	Budget Year +1 2021/22	%	Budget Year +2 2022/23	%
National Government	51,068	50.11	55,721	52.53	58,547	44.95
Internally generated funds	50,838	49.89	50,357	47.47	71,706	55.05
Total Capital Funding	101,906	100.00	106,078	100.00	130,252	100.00



Sources of capital revenue for the 2020/21 financial year

Capital grants and receipts equates to 50.11 per cent of the total funding source which represents R51 million for the 2020/21 financial year and steadily increase to R55.7 million or 52.53 per cent by 2021/22.

LIM355 Lepelle-Nkumpi - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		205,638	222,027	236,871	253,358	253,358	253,358	269,853	285,650	307,095
Local Government Equitable Share		202,533	212,142	222,970	250,041	250,041	250,041	265,947	283,550	297,995
Expanded Public Works										
Programme Integrated Grant		1,295	1,160	1,758	1,172	1,172	1,172	1,906	–	–
Integrated National Electrification Programme Grant		–	6,580	9,998	–	–	–	–	–	7,000
Local Government Financial Management Grant		1,810	2,145	2,145	2,145	2,145	2,145	2,000	2,100	2,100
Municipal Infrastructure Grant										
Provincial Government:		–	–	–	–	–	–	–	–	–
Specify (Add grant description)		–	–	–	–	–	–	–	–	–
Municipal Infrastructure Grant										
District Municipality:	–	–	–	–	–	–	–	–	–	
Other grant providers:	–	–	–	–	–	–	–	–	–	
Total Operating Transfers and Grants	5	205,638	222,027	236,871	253,358	253,358	253,358	269,853	285,650	307,095
<u>Capital Transfers and Grants</u>										

National Government:		37,102	53,134	42,003	54,074	54,074	54,074	53,720	58,286	61,628
Municipal Infrastructure Grant		37,102	53,134	42,003	54,074	54,074	54,074	53,720	58,286	61,628
Provincial Government:		-	-	-	-	-	-	-	-	-
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	37,102	53,134	42,003	54,074	54,074	54,074	53,720	58,286	61,628
TOTAL RECEIPTS OF TRANSFERS & GRANTS		242,740	275,161	278,874	307,432	307,432	307,432	323,573	343,936	368,723

LIM355 Lepelle-Nkumpi - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
EXPENDITURE:	1									
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		205,638	214,947	234,644	253,358	296,364	296,364	307,629	322,647	329,031
Local Government Equitable Share Expanded Public Works Programme Integrated Grant		202,533	212,142	222,970	250,041	290,344	290,344	301,072	317,983	323,850
Integrated National Electrification Programme Grant		1,295	1,160	1,758	1,172	1,172	1,172	1,906	–	–
Local Government Financial Management Grant		–	–	8,271	–	–	–	–	–	–
Municipal Infrastructure Grant		1,810	1,645	1,645	2,145	2,145	2,145	2,000	2,100	2,100
		–	–	–		2,704	2,704	2,652	2,565	3,081
Provincial Government:		–	–	–	–	–	–	–	–	–
Specify (Add grant description)		–	–	–	–	–	–	–	–	–
EU Grant			–	328						
District Municipality:		3,033	2,646	–	–	700	700	–	–	–
Capricorn District Municipality (CDM)		3,033	2,646		–	700	700	–		
Other grant providers:		–	–	–	–	–	–	–	–	–

Total operating expenditure of Transfers and Grants:		208,671	217,593	234,972	253,358	297,064	297,064	307,629	322,647	329,031
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		36,699	54,088	24,881	54,074	51,370	51,370	51,068	55,721	58,547
Municipal Infrastructure Grant		36,699	54,088	24,881	54,074	51,370	51,370	51,068	55,721	58,547
Provincial Government:		-	-	-	-	-	-	-	-	-
Specify (Add grant description)		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		36,699	54,088	24,881	54,074	51,370	51,370	51,068	55,721	58,547
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		245,370	271,681	259,853	307,432	348,435	348,435	358,698	378,369	387,578

LIM355 Lepelle-Nkumpi - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Operating transfers and grants:	1,3									
National Government:		-	-	-	-	-	-	-	-	-
Balance unspent at beginning of the year		4,830	4,830	7,080	-	-	-	-	-	-
Current year receipts		3,105	5,055	6,821	3,317	3,317	3,317	3,906	2,100	9,100
Conditions met - transferred to revenue		3,105	2,805	11,674	3,317	3,317	3,317	3,906	2,100	9,100
Conditions still to be met - transferred to liabilities		4,830	7,080	2,227	-	-	-	-	-	-
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year		2,239	806	660	700	700	700	700		
Current year receipts		1,600	2,500	-	-	-	-			
Conditions met - transferred to revenue		3,033	2,646	-	(0)	(0)	(0)	(0)	-	-
Conditions still to be met - transferred to liabilities		806	660	660	700	700	700	700		
Other grant providers:										
Balance unspent at beginning of the year		328	328	328	328	328	328	-	-	-

Current year receipts										
Conditions met - transferred to revenue		-	-	328	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		328	328		328	328	328	-	-	-
Total operating transfers and grants revenue		6,138	5,451	12,002	3,317	3,317	3,317	3,906	2,100	9,100
Total operating transfers and grants - CTBM	2	5,964	8,068	2,887	1,028	1,028	1,028	700	-	-
<u>Capital transfers and grants:</u>	1,3									
National Government:										
Balance unspent at beginning of the year		15,859	403	(954)	16,168	-	-	-	-	-
Current year receipts		21,243	52,731	42,003	54,074	54,074	54,074	53,720	58,286	61,628
Conditions met - transferred to revenue		36,699	54,088	24,881	70,242	54,074	54,074	53,720	58,286	61,628
Conditions still to be met - transferred to liabilities		403	(954)	16,168	-	-	-	-	-	-
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year		-			306	306	306	306	-	-
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	306	-	-
Conditions still to be met - transferred to liabilities		-			306	306	306	-	-	-
Other grant providers:										

Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		36,699	54,088	24,881	70,242	54,074	54,074	54,026	58,286	61,628
Total capital transfers and grants - CTBM	2	403	(954)	16,168	306	306	306	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		42,838	59,539	36,883	73,559	57,391	57,391	57,932	60,386	70,728
TOTAL TRANSFERS AND GRANTS - CTBM		6,367	7,114	19,054	1,334	1,334	1,334	700	-	-

LIM355 Lepelle-Nkumpi - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>	1									
Basic Salaries and Wages		14,108	14,285	14,694	17,760	17,760	17,760	18,648	19,506	20,403
Motor Vehicle Allowance		2,706	3,948	4,079	5,028	5,028	5,028	–	–	–
Cellphone Allowance		1,457	2,650	2,660	2,803	2,803	2,803	2,664	2,787	2,915
Other benefits and allowances		–	–	–	1,987	1,987	1,987	2,327	2,434	2,546
Sub Total - Councillors		18,270	20,883	21,434	27,578	27,578	27,578	23,639	24,727	25,864
% increase	4		14.3%	2.6%	28.7%	(0.0%)	–	(14.3%)	4.6%	4.6%
<u>Senior Managers of the Municipality</u>	2									
Basic Salaries and Wages		2,230	4,056	4,494	6,900	4,109	4,109	7,317	7,654	8,006
Pension and UIF Contributions		433			–	–	–	–	–	–
Motor Vehicle Allowance	3	658	914	98	–	–	–	–	–	–
Cellphone Allowance	3				144	88	88	144	151	158
Other benefits and allowances	3	674	190		–	–	–	–	–	–
Payments in lieu of leave		42	502		–	–	–	–	–	–

Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		4,037	5,662	4,592	7,044	4,197	4,197	7,461	7,805	8,164
% increase	4		40.3%	(18.9%)	53.4%	(40.4%)	-	77.8%	4.6%	4.6%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		61,157	64,952	58,715	64,741	64,080	64,080	68,431	69,585	72,786
Pension and UIF Contributions		10,143	10,774	11,333	13,255	13,102	13,102	13,965	14,607	15,279
Medical Aid Contributions		2,419	2,806	3,162	3,085	3,055	3,055	3,925	4,106	4,294
Overtime		3,020	2,611	2,610	-	-	-	-	-	-
Performance Bonus				-	4,824	4,752	4,752	5,075	5,308	5,552
Motor Vehicle Allowance	3	5,087	5,956	7,225	7,335	7,252	7,252	8,234	8,612	9,008
Cellphone Allowance	3				885	869	869	885	926	969
Housing Allowances	3	237	253	279	263	263	263	340	355	372
Other benefits and allowances	3			5,682	5,368	5,031	5,031	4,617	4,829	5,051
Payments in lieu of leave		1,742	66	2,126	2,938	2,938	2,938	3,163	3,308	3,461
Long service awards		698	646	783	539	539	539	579	606	634
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		84,503	88,065	91,916	103,234	101,880	101,880	109,213	112,243	117,406
% increase	4		4.2%	4.4%	12.3%	(1.3%)	-	7.2%	2.8%	4.6%
Total Parent Municipality		106,811	114,610	117,942	137,856	133,654	133,654	140,314	144,775	151,434

LIM355 Lepelle-Nkumpi - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<u>Councillors</u>	3							
Speaker	4		730,076	–	44,400			774,476
Chief Whip			684,446	–	44,400			728,846
Executive Mayor Deputy Executive Mayor			912,593	–	44,400			956,993
Executive Committee			3,580,694	–	310,800			3,891,494
Total for all other councillors			15,067,681	–	2,220,000			17,287,681
Total Councillors	8	–	20,975,490	–	2,664,000			23,639,490
<u>Senior Managers of the Municipality</u>	5							
Municipal Manager (MM)			1,433,173	–	24,000	–		1,457,173
Chief Finance Officer			1,171,502	–	24,000	–		1,195,502
Executive Manager Corporate Services Executive Manager Community Services			1,171,502	–	24,000	–		1,195,502
Executive Manager Planning and LED			1,171,502	–	24,000	–		1,195,502
Executive Manager Technical Services			1,198,271	–	24,000	–		1,222,271

LIM355 Lepelle-Nkumpi - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2018/19			Current Year 2019/20			Budget Year 2020/21			
	Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities											
Councillors (Political Office Bearers plus Other Councillors)			60	6	54	60	6	54	60	6	54
Board Members of municipal entities	4										
Municipal employees	5										
Municipal Manager and Senior Managers	3		6		3	6		3	6		3
Other Managers	7		19	17	2	21	19	2	19	17	2
Professionals			70	67	1	69	66	3	70	59	-
<i>Finance</i>			29	27		10	10		10	7	
<i>Spatial/town planning</i>			2	2		8	8		9	8	
<i>Information Technology</i>			2	2		2	2		3	2	
<i>Roads</i>			1	1		5	2	3	4	3	
<i>Electricity</i>			2	2		2	2		2	2	
<i>Water Sanitation</i>											
<i>Refuse</i>			1	1		2	2		2	2	
<i>Other</i>			33	32	1	40	40		40	35	
Technicians			1	1	-	-	-	-	-	-	-
<i>Finance</i>											

<i>Spatial/town planning</i>									
<i>Information Technology</i>									
<i>Roads</i>									
<i>Electricity</i>									
<i>Water</i>									
<i>Sanitation</i>									
<i>Refuse</i>	1	1							
<i>Other</i>									
Clerks (Clerical and administrative)	56	51	4	57	53	4	57	50	4
Service and sales workers	9	8		6	6		7	3	
Skilled agricultural and fishery workers						–			
Craft and related trades									
Plant and Machine Operators	12	11		13	13		13	10	
Elementary Occupations	70	70		76	76		76	65	
TOTAL PERSONNEL NUMBERS	303	231	64	308	239	66	308	210	63

9

LIM355 Lepelle-Nkumpi - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source	-															
Property rates		2,631	2,631	2,631	2,631	2,631	2,631	2,631	2,631	2,631	2,631	2,631	2,631	31,568	33,020	34,539
Service charges - electricity revenue														-	-	-
Service charges - water revenue														-	-	-
Service charges - sanitation revenue														-	-	-
Service charges - refuse revenue		523	523	523	523	523	523	523	523	523	523	523	523	6,272	6,560	6,862
Rental of facilities and equipment		42	42	42	42	42	42	42	42	42	42	42	42	501	524	548
Interest earned - external investments		625	625	625	625	625	625	625	625	625	625	625	625	7,505	7,851	8,212
Interest earned - outstanding debtors		1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	12,033	12,586	13,165
Dividends received														-	-	-

Fines, penalties and forfeits	219	219	219	219	219	219	219	219	219	219	219	219	2,627	2,747	2,874
Licences and permits	1	1	1	1	1	1	1	1	1	1	1	1	11	12	12
Agency services	1,453	1,453	1,453	1,453	1,453	1,453	1,453	1,453	1,453	1,453	1,453	1,453	17,437	18,239	19,078
Transfers and subsidies	22,488	22,488	22,488	22,488	22,488	22,488	22,488	22,488	22,488	22,488	22,488	22,488	269,853	285,650	307,095
Other revenue	3,579	3,579	3,579	3,579	3,579	3,579	3,579	3,579	3,579	3,579	3,579	3,579	42,947	1,513	1,583
Gains													-	-	-
Total Revenue (excluding capital transfers and contributions)	32,563	32,563	32,563	32,563	32,563	32,563	32,563	32,563	32,563	32,563	32,563	32,563	390,754	368,704	393,969
Expenditure By Type	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Employee related costs	9,821	9,821	9,821	9,821	9,821	9,821	9,821	9,821	9,821	9,821	9,821	9,821	117,854	120,828	126,361
Remuneration of councillors	1,970	1,970	1,970	1,970	1,970	1,970	1,970	1,970	1,970	1,970	1,970	1,970	23,639	24,727	25,864
Debt impairment	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	2,480	29,757	31,126	32,558
Depreciation & asset impairment	2,688	2,688	2,688	2,688	2,688	2,688	2,688	2,688	2,688	2,688	2,688	2,688	32,261	33,745	35,298
Finance charges	12	12	12	12	12	12	12	12	12	12	12	12	141	148	154
Bulk purchases													-	-	-

Other materials	314	314	314	314	314	314	314	314	314	314	314	314	3,765	4,520	4,731
Contracted services	4,871	4,871	4,871	4,871	4,871	4,871	4,871	4,871	4,871	4,871	4,871	5,421	59,002	60,920	54,693
Transfers and subsidies													–	–	–
Other expenditure	3,615	3,615	3,615	3,615	3,615	3,615	3,615	3,615	3,615	3,615	3,615	3,615	43,385	46,348	47,184
Losses													–	–	–
Total Expenditure	25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	26,321	309,806	322,362	326,845
Surplus/(Deficit)	6,792	6,792	6,792	6,792	6,792	6,792	6,792	6,792	6,792	6,792	6,792	6,242	80,948	46,342	67,124
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	53,720	58,286	61,628
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations,													–	–	–

Higher Educational Institutions)																
Transfers and subsidies - capital (in-kind - all)													-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	10,718	134,668	104,628	128,752
Taxation Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	10,718	134,668	104,628	128,752

LIM355 Lepelle-Nkumpi - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept .	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote	-															
Vote 3 - Corporate Services		36	36	36	36	36	36	36	36	36	36	36	36	431	451	471
Vote 4 - Budget And Treasury		27,669	27,669	27,669	27,669	27,669	27,669	27,669	27,669	27,669	27,669	27,669	27,669	332,024	316,065	331,909
Vote 5 - Community Services		1,624	1,624	1,624	1,624	1,624	1,624	1,624	1,624	1,624	1,624	1,624	1,624	19,486	18,388	19,234
Vote 6 - Planning And Development		3,234	3,234	3,234	3,234	3,234	3,234	3,234	3,234	3,234	3,234	3,234	3,234	38,813	33,799	35,354
Vote 7 - Infrastructure		4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	53,720	58,286	68,628

Development															
Total Revenue by Vote	37,040	37,040	37,040	37,040	37,040	37,040	37,040	37,040	37,040	37,040	37,040	37,039	444,474	426,990	455,597
<u>Expenditure by Vote to be appropriated</u>															
Vote 1 - Executive And Council	3,448	3,448	3,448	3,448	3,448	3,448	3,448	3,448	3,448	3,448	3,448	3,448	41,370	42,903	44,875
Vote 2 - Municipal Manager	1,386	1,386	1,386	1,386	1,386	1,386	1,386	1,386	1,386	1,386	1,386	1,386	16,631	18,134	17,028
Vote 3 - Corporate Services	5,715	5,715	5,715	5,715	5,715	5,715	5,715	5,715	5,715	5,715	5,715	5,715	68,584	72,201	73,623
Vote 4 - Budget And Treasury	4,717	4,717	4,717	4,717	4,717	4,717	4,717	4,717	4,717	4,717	4,717	4,717	56,598	59,352	62,060
Vote 5 - Community Services	4,611	4,611	4,611	4,611	4,611	4,611	4,611	4,611	4,611	4,611	4,611	4,611	55,336	57,885	59,857
Vote 6 - Planning And Development	2,307	2,307	2,307	2,307	2,307	2,307	2,307	2,307	2,307	2,307	2,307	2,307	27,679	29,309	28,042

Vote 7 - Infrastructure Development		3,588	3,588	3,588	3,588	3,588	3,588	3,588	3,588	3,588	3,588	3,588	4,138	43,607	42,578	41,360
Total Expenditure by Vote		25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	26,321	309,806	322,362	326,845
Surplus/(Deficit) before assoc.		11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	10,718	134,668	104,628	128,752
Surplus/(Deficit)	1	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	10,718	134,668	104,628	128,752

LIM355 Lepelle-Nkumpi - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional	-															
Governance and administration		30,380	30,380	30,380	30,380	30,380	30,380	30,380	30,380	30,380	30,380	30,380	30,380	364,554	350,091	367,501
Executive and council																
Finance and administration		30,380	30,380	30,380	30,380	30,380	30,380	30,380	30,380	30,380	30,380	30,380	30,380	364,554	350,091	367,501
Internal audit																
Community and public safety		231	231	231	231	231	231	231	231	231	231	231	231	2,769	2,896	3,029
Community and social services		11	11	11	11	11	11	11	11	11	11	11	11	136	142	148

Public safety	219	219	219	219	219	219	219	219	219	219	219	219	2,633	2,754	2,881
Economic and environmental services	5,747	5,747	5,747	5,747	5,747	5,747	5,747	5,747	5,747	5,747	5,747	5,747	68,963	67,432	71,194
Planning and development	5,044	5,044	5,044	5,044	5,044	5,044	5,044	5,044	5,044	5,044	5,044	5,044	60,533	58,613	61,970
Road transport	703	703	703	703	703	703	703	703	703	703	703	703	8,430	8,818	9,224
Trading services	682	682	682	682	682	682	682	682	682	682	682	682	8,188	6,571	13,873
Energy sources													-	-	7,000
Waste management	682	682	682	682	682	682	682	682	682	682	682	682	8,188	6,571	6,873
Other													-	-	-
Total Revenue - Functional	37,040	37,040	37,040	37,040	37,040	37,040	37,040	37,040	37,040	37,040	37,040	37,039	444,474	426,990	455,597
Expenditure - Functional		42,095	42,095	42,095	42,095	42,095	42,095	42,095	42,095	42,095	42,095				
Governance and administration	17,341	17,341	17,341	17,341	17,341	17,341	17,341	17,341	17,341	17,341	17,341	17,340	208,086	220,092	223,038

Executive and council Finance and administration	2,755	2,755	2,755	2,755	2,755	2,755	2,755	2,755	2,755	2,755	2,755	2,755	33,065	34,272	35,849
Internal audit	13,908	13,908	13,908	13,908	13,908	13,908	13,908	13,908	13,908	13,908	13,908	13,908	166,892	176,782	177,787
Community and public safety	677	677	677	677	677	677	677	677	677	677	677	677	8,129	9,038	9,402
Community and social services	1,847	1,847	1,847	1,847	1,847	1,847	1,847	1,847	1,847	1,847	1,847	1,847	22,164	23,183	24,250
Public safety	883	883	883	883	883	883	883	883	883	883	883	883	10,592	11,080	11,589
Economic and environmental services	964	964	964	964	964	964	964	964	964	964	964	964	11,571	12,104	12,660
Planning and development	3,444	3,444	3,444	3,444	3,444	3,444	3,444	3,444	3,444	3,444	3,444	3,444	41,329	41,204	43,360
Road transport	1,019	1,019	1,019	1,019	1,019	1,019	1,019	1,019	1,019	1,019	1,019	1,019	12,233	11,489	12,416
Environmental protection	2,335	2,335	2,335	2,335	2,335	2,335	2,335	2,335	2,335	2,335	2,335	2,335	28,018	28,900	30,092
	90	90	90	90	90	90	90	90	90	90	90	90	1,079	814	852

Trading services		3,140	3,140	3,140	3,140	3,140	3,140	3,140	3,140	3,140	3,140	3,140	3,690	38,227	37,882	36,196
Energy sources		1,628	1,628	1,628	1,628	1,628	1,628	1,628	1,628	1,628	1,628	1,628	2,178	20,084	18,588	16,005
Waste management		1,512	1,512	1,512	1,512	1,512	1,512	1,512	1,512	1,512	1,512	1,512	1,512	18,143	19,294	20,191
Other													-	-	-	-
Total Expenditure - Functional		25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	25,771	26,321	309,806	322,362	326,845
Surplus/(Deficit) before assoc.		11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	10,718	134,668	104,628	128,752
Surplus/(Deficit)	1	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	10,718	134,668	104,628	128,752

LIM355 Lepelle-Nkumpi - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Multi-year expenditure to be appropriated																
Vote 3 - Corporate Services	1	800	800	800	800	800	800	800	800	800	800	800	800	9,600	–	–
Vote 5 - Community Services		433	433	433	433	433	433	433	433	433	433	433	433	5,200	197	206
Vote 6 - Planning And Development		917	917	917	917	917	917	917	917	917	917	917	917	11,000	6,550	27,500
Vote 7 - Infrastructure Development		4,979	4,979	4,979	4,979	4,979	4,979	4,979	4,979	4,979	4,979	4,979	4,979	59,750	64,856	24,500

Capital multi-year expenditure sub-total	2	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129	7,129	85,550	71,603	52,206
<u>Single-year expenditure to be appropriated</u>																
Vote 3 - Corporate Services		158	158	158	158	158	158	158	158	158	158	158	158	1,893	—	—
Vote 5 - Community Services		2,021	2,021	2,021	2,021	2,021	2,021	2,021	2,021	2,021	2,021	2,021	(1,179)	21,057	—	—
Vote 7 - Infrastructure Development		1,960	1,960	1,960	1,960	1,960	1,960	1,960	1,960	1,960	1,960	1,960	4,610	26,168	33,025	76,547
Capital single-year expenditure sub-total	2	4,139	4,139	4,139	4,139	4,139	4,139	4,139	4,139	4,139	4,139	4,139	3,589	49,118	33,025	76,547
Total Capital Expenditure	2	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	10,718	134,668	104,628	128,752

LIM355 Lepelle-Nkumpi - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Capital Expenditure - Functional	1																
Governance and administration		958	958	958	958	958	958	958	958	958	958	958	958	958	11,493	-	-
Finance and administration		958	958	958	958	958	958	958	958	958	958	958	958	958	11,493	-	-
Community and public safety		1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	1,170	(2,530)	10,337	-	-
Community and social services		1,153	1,153	1,153	1,153	1,153	1,153	1,153	1,153	1,153	1,153	1,153	1,153	(2,547)	10,137	-	-
Public safety		17	17	17	17	17	17	17	17	17	17	17	17	17	200	-	-
Economic and		8,628	8,628	8,628	8,628	8,628	8,628	8,628	8,628	8,628	8,628	8,628	8,628	11,403	106,313	98,406	128,547

environmental services																
Planning and development		5,172	5,172	5,172	5,172	5,172	5,172	5,172	5,172	5,172	5,172	5,172	5,172	62,068	62,271	86,047
Road transport		3,413	3,413	3,413	3,413	3,413	3,413	3,413	3,413	3,413	3,413	3,413	6,188	43,725	36,135	42,500
Environmental protection		43	43	43	43	43	43	43	43	43	43	43	43	520	–	–
Trading services		513	513	513	513	513	513	513	513	513	513	513	888	6,525	6,222	206
Energy sources		313	313	313	313	313	313	313	313	313	313	313	688	4,125	6,025	–
Waste management		200	200	200	200	200	200	200	200	200	200	200	200	2,400	197	206
Total Capital Expenditure - Functional	2	11,268	11,268	11,268		11,268	11,268		11,268	11,268	11,268	11,268	10,718	134,668	104,628	128,752
Funded by:																
National Government Transfers recognised - capital		4,256	4,256	4,256	4,256	4,256	4,256	4,256	4,256	4,256	4,256	4,256	4,256	51,068	55,721	58,547
Internally generated funds		7,013	7,013	7,013	7,013	7,013	7,013	7,013	7,013	7,013	7,013	7,013	6,463	83,600	48,907	70,206
Total Capital Funding		11,268	11,268	11,268		11,268	11,268		11,268	11,268	11,268	11,268	10,718	134,668	104,628	128,752

**LIM355 Lepelle-Nkumpi - Supporting
Table SA30 Budgeted monthly cash
flow**

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/ 21	Budget Year +1 2021/ 22	Budget Year +2 2022/ 23
<u>Cash Receipts By Source</u>																
Property rates	658	658	658	658	658	658	658	658	658	658	658	658	7,892	8,255	8,635	
Service charges - refuse revenue	131	131	131	131	131	131	131	131	131	131	131	131	1,573	1,645	1,721	
Rental of facilities and equipment	42	42	42	42	42	42	42	42	42	42	42	42	501	524	548	
Interest earned - external investments	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	1,003	12,033	12,586	13,165	
Interest earned - outstanding debtors	201	201	201	201	201	201	201	201	201	201	201	201	2,407	2,517	2,633	
Fines, penalties and forfeits	55	55	55	55	55	55	55	55	55	55	55	55	657	687	718	

Licences and permits	1	1	1	1	1	1	1	1	1	1	1	1	11	12	12
Agency services	1,453	1,453	1,453	1,453	1,453	1,453	1,453	1,453	1,453	1,453	1,453	1,453	17,437	18,239	19,078
Transfers and Subsidies - Operational	22,488	22,488	22,488	22,488	22,488	22,488	22,488	22,488	22,488	22,488	22,488	22,488	269,853	285,650	307,095
Other revenue	662	662	662	662	662	662	662	662	662	662	662	662	7,947	1,513	1,583
Cash Receipts by Source	26,693	26,693	26,693	26,693	26,693	26,693	26,693	26,693	26,693	26,693	26,693	26,693	320,310	331,629	355,189
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	4,477	53,720	58,286	61,628
Increase (decrease) in consumer deposits	(157)	(157)	(157)	(157)	(157)	(157)	(157)	(157)	(157)	(157)	(157)	1,690	(40)	(44)	36
Total Cash Receipts by Source	31,012	31,012	31,012	31,012	31,012	31,012	31,012	31,012	31,012	31,012	31,012	32,859	373,990	389,871	416,853

Cash Payments by Type																
Employee related costs	9,821	9,821	9,821	9,821	9,821	9,821	9,821	9,821	9,821	9,821	9,821	9,821	117,854	120,828	126,361	
Remuneration of councillors	1,970	1,970	1,970	1,970	1,970	1,970	1,970	1,970	1,970	1,970	1,970	1,970	23,639	24,727	25,864	
Finance charges	12	12	12	12	12	12	12	12	12	12	12	12	141	148	154	
Other materials	314	314	314	314	314	314	314	314	314	314	314	314	3,765	4,541	4,753	
Contracted services	4,871	4,871	4,871	4,871	4,871	4,871	4,871	4,871	4,871	4,871	4,871	4,871	58,452	60,899	54,671	
Other expenditure	3,615	3,615	3,615	3,615	3,615	3,615	3,615	3,615	3,615	3,615	3,615	3,615	43,385	46,348	47,184	
Cash Payments by Type	20,603	20,603	20,603	20,603	20,603	20,603	20,603	20,603	20,603	20,603	20,603	20,603	247,237	257,490	258,989	
Other Cash Flows/Payments by Type																
Capital assets	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	11,268	10,718	134,668	104,628	128,752	
Total Cash Payments by Type	31,871	31,871	31,871	31,871	31,871	31,871	31,871	31,871	31,871	31,871	31,871	31,321	381,905	362,118	387,741	

NET INCREASE/(DECREASE) IN CASH HELD	(859)	(859)	(859)	(859)	(859)	(859)	(859)	(859)	(859)	(859)	(859)	(859)	1,537	(7,915)	27,753	29,111
Cash/cash equivalents at the month/year begin:	176,188	175,329	174,469	173,610	172,751	171,891	171,032	170,173	169,313	168,454	167,595	166,735	176,188	168,273	196,026	
Cash/cash equivalents at the month/year end:	175,329	174,469	173,610	172,751	171,891	171,032	170,173	169,313	168,454	167,595	166,735	168,273	168,273	196,026	225,137	

LIM355 Lepelle-Nkumpi - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
Phelane Suppliers and services			Supply and delivery of Cartridges for a period of 24 Months as and when Required	21 February 2021	R 143 165.76
Arms Audit	Yrs	3	Maintenance of Fixed Assets Register for a Period of 36 Months (June 2014)	February 2021	R 5 500 423.00
Molaba Investment	Yrs	2	Supply and delivery of photocopy papers	21/02/2021	R 684.06
Fidelity Cash Solutions		1	Security Services for Cash Collection for a Period of 24 Months	29 February 2020	R 556 365.60
NTIYSO Consulting	Yrs	3	Revenue Enhancement Strategy	01 April 2021 01/November/2020	% dieffers as per services categories 20.52% of Collection
Maxprof	Yrs	3	VAT Recovery	0	
Bravo Security Services	Yrs	3	Security Services	28/Feb/2021	R1,189,998.84 PM
Mailtronic Direct Markerting	yrs	3	Printing and floding of Municipal statements	31 March 2022	R 81 214.18
Ngwana Kadiaka Trading Project	yrs	2	Supply and delivery of cleaning materials	31/08/2020	R 14 394.00
Agang Batau General Trading and Projects	Yrs	2	Supply and delivery of cleaning materials	31/08/2020	R15 529.60
Hacfort Investment pt	Yrs	3	Supply and delivery of Cartridges	21 February 2021	R 109 229.33
Rekgothe and Sons Trading and project	Yrs	3	Supply and delivery of photocopy papers	21/02/2021	R 956.00
Itirele Serogole Enterprises	Yrs	3	Supply and delivery of photocopy papers	21/02/2021	R1630.00

LRP General Supplier	Yrs	3	Supply and delivery of photocopy papers	21/02/2021	R 1003.40
Bohlabatsatsi JV Segeru			Supply and delivery of photocopy papers	21/02/2021	R811.80
General Suppies	yrs	3	papers		
Babirwa Travel	yrs	2	travel management servives	07 February 2020	Commission based
Lateral Unison	yrs	3	Professional Service provider for Insurance	09 January 2020	R897 216.00
Manthabo2 Airconditioner					
Electrical and general construction	Yrs	3	Cleaning of illegal dumping	30 December 2022	R1 999.85
Mascon Trading	Yrs	3	Managemnet of Landfill site	03 February 2023	R 14 898 250.00
Nora Elle Pty ltd	Yrs	3	Supply and delivery of Toilet papers	44954	R291.00

**LIM355 Lepelle-Nkumpi - Supporting Table SA33 Contracts
having future budgetary implications**

Description	Ref	Preceding Years	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework			Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Total Contract Value
				Total	Original Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
<u>Expenditure Obligation By Contract</u>	2													
<i>Compilation of Fixed Assets Register Security Services Vat Recovery Landfil site Management</i>														
			1,500	1,500	1,569	1,641								6,210
			16,000	16,720	17,489	18,294								68,503
			3,000	3,135	3,279	3,430								
			4,050	4,232	4,427	4,631								

<i>Insurance Revenue enhancement strategy</i>		2,000	3,500	3,600	3,700								
		700	750	785	821								
Total Operating Expenditure Implication	-	27,250	29,837	31,149	32,516	-	-	-	-	-	-	-	120,752
Total Parent Expenditure Implication	-	27,250	29,837	31,149	32,516	-	-	-	-	-	-	-	120,752

In terms of the Lepelle-Nkumpi Municipality Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Budget Division of the Budget and Treasury Department

Capital expenditure details

The following three tables present details of the Municipality capital expenditure programme, firstly on new assets, Upgrading then the renewal of assets and finally on the repair and maintenance.

LIM355 Lepelle-Nkumpi - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	yhnnyuu			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Capital expenditure on new assets by Asset Class/Sub-class</u>										
-										
<u>Infrastructure</u>		41,754	51,931	33,574	79,159	85,403	85,403	81,995	90,078	83,706
Roads Infrastructure		29,702	51,552	31,566	67,969	78,523	78,523	69,275	83,856	46,000
<i>Roads</i>		29,702	51,552	31,566	67,969	78,523	78,523	3,000	83,856	36,000
<i>Road Structures</i>								66,275	–	10,000
Storm water Infrastructure		10,498	–	–	6,750	1,301	1,301	3,750	–	37,500
<i>Drainage Collection</i>										
<i>Storm water Conveyance</i>		10,498	–	–	6,750	1,301	1,301	3,750	–	37,500
Electrical Infrastructure		1,555	–	2,008	4,440	5,580	5,580	8,250	6,025	–

<i>MV Networks</i>	1,555	–	2,008	4,440	5,580	5,580	7,500	4,075	–
Solid Waste Infrastructure	–	379	–	–	–	–	720	197	206
<i>Waste Transfer Stations</i>		379							
<i>Waste Separation Facilities</i>							520	–	–
<i>Capital Spares</i>							200	197	206
<u>Community Assets</u>	11,544	13,025	9,322	21,707	25,499	25,499	24,243	–	17,547
Community Facilities	11,544	13,025	9,322	15,707	18,724	18,724	18,000	–	6,000
<i>Halls</i>	2,688	13,025	9,322	11,902	15,166	15,166	5,000	–	6,000
<i>Crèches</i>				3,600	3,558	3,558		–	–
<i>Testing Stations</i>				–			13,000	–	–
<i>Cemeteries/Crematoria</i>	8,856	–							
<i>Parks</i>				205	–	–			
Sport and Recreation Facilities	–	–	–	6,000	6,775	6,775	6,243	–	11,547
<i>Outdoor Facilities</i>				6,000	6,775	6,775	6,243	–	11,547
<u>Investment properties</u>	–	–	–	–	–	–	8,000	6,550	27,500

Revenue Generating	–	–	–	–	–	–	–	–
Non-revenue Generating <i>Improved Property</i>	–	–	–	–	–	8,000	6,550	27,500
<i>Unimproved Property</i>						8,000	6,550	27,500
<u>Other assets</u>	–	609	–	–	–	–	–	–
Operational Buildings	–	609	–	–	–	–	–	–
<i>Municipal Offices</i>		609						
<u>Intangible Assets</u>	–	–	508	–	–	–	–	–
Servitudes								
Licences and Rights <i>Computer Software and Applications</i>	–	–	508	–	–	–	–	–
			508					
<u>Computer Equipment</u>	1,352	707	43	200	1,500	1,500	1,543	–
Computer Equipment	1,352	707	43	200	1,500	1,500	1,543	–
<u>Furniture and Office Equipment</u>	208	60	428	–	–	–	–	–
Furniture and Office Equipment	208	60	428					

<u>Machinery and Equipment</u>		123	24	–	100	620	620	1,950	3,000	–
Machinery and Equipment		123	24	–	100	620	620	1,950	3,000	–
<u>Transport Assets</u>		3,712	14,305	–	–	–	–	2,200	–	–
Transport Assets		3,712	14,305	–	–	–	–	2,200	–	–
Total Capital Expenditure on new assets	1	58,694	80,661	43,875	101,166	113,023	113,023	119,931	99,628	128,752

LIM355 Lepelle-Nkumpi - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		–	–	–	–	–	–	–	5,000	–
Roads Infrastructure				–	–	–	–	–	5,000	–
<i>Roads</i>									5,000	
<i>Community Assets</i>		–	–	–	–	–	–	5,137	–	–
<i>Sport and Recreation Facilities</i>		–	–	–	–	–	–	5,137	–	–
<i>Indoor Facilities</i>										
<i>Outdoor Facilities</i>								5,137		
<i>Total Capital Expenditure on renewal of existing assets</i>	1	–	–	–	–	–	–	5,137	5,000	–

LIM355 Lepelle-Nkumpi - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Capital expenditure on upgrading of existing assets by Asset Class/Sub-class</u>										
-										
<u>Infrastructure</u>		27,122	2,273	3,064	-	-	-	-	-	-
Roads Infrastructure		27,122	2,273	3,064	-	-	-	-	-	-
<i>Roads</i>		27,122	2,273	3,064						
<u>Community Assets</u>		-	-	357	-	305	305	-	-	-
Community Facilities		-	-	-	-	305	305	-	-	-
<i>Parks</i>					-	305	305	-		
Sport and Recreation Facilities		-	-	357	-	-	-	-	-	-
<i>Indoor Facilities</i>										

<i>Outdoor Facilities</i>				357						
Other assets		3,695	3,477	2,535	3,000	2,000	2,000	9,600	-	-
Operational Buildings		3,695	3,477	2,535	3,000	2,000	2,000	9,600	-	-
<i>Municipal Offices</i>		3,695	3,477	2,535	3,000	2,000	2,000	9,600		
Total Capital Expenditure on upgrading of existing assets	1	30,817	5,750	5,956	3,000	2,305	2,305	9,600	-	-
<i>Upgrading of Existing Assets as % of total capex</i>		0.0%	6.7%	12.0%	2.9%	2.0%	2.0%	7.1%	0.0%	0.0%
<i>Upgrading of Existing Assets as % of deprecn"</i>		57.0%	3.7%	14.6%	7.9%	7.5%	7.5%	29.8%	0.0%	0.0%

LIM355 Lepelle-Nkumpi - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Repairs and maintenance expenditure by Asset Class/Sub-class</u>										
-										
<u>Infrastructure</u>		4,252	5,486	6,656	6,000	3,762	3,762	1,562	2,237	2,344
Roads Infrastructure		2,908	3,064	2,497	3,000	3,000	3,000	800	838	879
<i>Roads</i>		2,908	3,064	2,497	3,000	3,000	3,000	800	838	879
Electrical Infrastructure		1,344	2,422	4,159	3,000	762	762	762	1,399	1,466
<i>MV Networks</i>		1,344	2,422	4,159	3,000	762	762	762	1,399	1,466
<u>Community Assets</u>		-	3	-	-	6	6	-	-	-
Community Facilities		-	3	-	-	6	6	-	-	-

<i>Halls</i>	–	3			6	6			
	1	1	1	1	1	1	1	1	1
<u>Other assets</u>	211	347	56	1,000	700	700	700	324	200
Operational Buildings	211	347	56	1,000	700	700	700	324	200
<i>Municipal Offices</i>	208	347	56	1,000	700	700	700	324	200
<i>Yards</i>	3								
<u>Intangible Assets</u>	53	176	57	150	150	150	–	–	–
Servitudes									
Licences and Rights	53	176	57	150	150	150	–	–	–
<i>Computer Software and Applications</i>	53	176	57	150	150	150			
<u>Machinery and Equipment</u>	205	–	–	–	–	–	120	126	132
Machinery and Equipment	205						120	126	132
<u>Transport Assets</u>	3,011	458	458	1,200	400	400	400	419	439
Transport Assets	3,011	458	458	1,200	400	400	400	419	439

Total Repairs and Maintenance Expenditure	1	7,732	6,470	7,227	8,350	5,018	5,018	2,782	3,106	3,115
R&M as a % of PPE		1.0%	1.0%	1.1%	1.4%	0.7%	0.7%	0.0%	0.4%	0.5%
R&M as % Operating Expenditure		2.3%	1.1%	2.3%	2.7%	1.7%	1.7%	0.0%	1.0%	1.0%

LIM355 Lepelle-Nkumpi - Supporting Table SA34d Depreciation by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		9,065	9,169	12,490	10,221	8,049	8,049	7,599	7,948	8,314
Roads Infrastructure		7,923	8,065	11,064	8,500	5,500	5,500	5,748	6,012	6,288
<i>Roads</i>		7,923	8,065	11,064	8,500	5,500	5,500	5,748	6,012	6,288
Electrical Infrastructure		1,142	1,104	1,427	1,164	1,941	1,941	1,216	1,272	1,330
<i>LV Networks</i> <i>Capital Spares</i>		1,142	1,104	1,427	1,164	1,941	1,941	1,216	1,272	1,330
Solid Waste Infrastructure		–	–	–	557	608	608	635	665	695
<i>Landfill Sites</i>					557	517	517	540	565	591
<i>Waste Transfer Stations</i>						92	92	96	100	105
<u>Community Assets</u>		38,676	7,046	5,282	9,984	8,186	8,186	7,721	8,076	8,448
Community Facilities		38,676	3,417	3,971	6,158	7,286	7,286	6,781	7,092	7,419

<i>Halls</i>	38,676	2,506	2,554	2,641	4,500	4,500	3,869	4,047	4,233
<i>Clinics/Care Centres</i>			–	261	230	230	240	251	263
<i>Fire/Ambulance Stations</i>				314					
<i>Testing Stations</i>			–	638	346	346	361	378	395
<i>Libraries</i>		828	825		826	826	863	902	944
<i>Cemeteries/Crematoria</i>			587	1,306	590	590	617	645	675
<i>Parks</i>			4						
<i>Public Open Space</i>		4							
<i>Markets</i>		78	–	137	79	79	82	86	90
<i>Taxi Ranks/Bus Terminals</i>			–	862	717	717	749	783	819
Sport and Recreation Facilities	–	3,629	1,311	3,825	900	900	941	984	1,029
<i>Outdoor Facilities</i>	–	3,629	1,311	3,825	900	900	941	984	1,029
<i>Capital Spares</i>									
<u>Other assets</u>	–	19,482	14,803	9,845	5,845	5,845	9,243	9,668	10,113
Operational Buildings	–	19,482	14,803	9,845	5,845	5,845	9,243	9,668	10,113
<i>Municipal Offices</i>	–	19,482	14,803	9,845	5,845	5,845	9,243	9,668	10,113

<u>Intangible Assets</u>		56	27	537	29	347	347	30	32	33
Servitudes										
Licences and Rights		56	27	537	29	347	347	30	32	33
<i>Computer Software and Applications</i>		56	27	537	29	347	347	30	32	33
<u>Computer Equipment</u>		1,032	653	640	1,571	1,571	1,571	1,641	1,717	1,796
Computer Equipment		1,032	653	640	1,571	1,571	1,571	1,641	1,717	1,796
<u>Furniture and Office Equipment</u>		1,254	1,537	1,319	1,620	1,620	1,620	1,216	1,272	1,330
Furniture and Office Equipment		1,254	1,537	1,319	1,620	1,620	1,620	1,216	1,272	1,330
<u>Machinery and Equipment</u>		211	2,543	287	2,681	155	155	2,801	2,930	3,065
Machinery and Equipment		211	2,543	287	2,681	155	155	2,801	2,930	3,065
<u>Transport Assets</u>		3,783	1,824	5,469	1,923	5,100	5,100	2,009	2,102	2,199
Transport Assets		3,783	1,824	5,469	1,923	5,100	5,100	2,009	2,102	2,199
<u>Land</u>		–	111,952	–	–	–	–	–	–	–
Land			111,952							
Total Depreciation	1	54,078	154,232	40,827	37,872	30,872	30,872	32,261	33,745	35,298

LIM355 Lepelle-Nkumpi - Supporting Table SA35 Future financial implications of the capital budget

Vote Description R thousand	Ref	2020/21 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Present value
<u>Capital expenditure</u>	1							
Vote 03 - Corporate Services		5,730	–	–	6,720	7,150	7,672	–
Vote 04 - Budget And Treasury		–	–	–	–	–	–	–
Vote 05 - Community Services		10,188	3,197	206	7,560	8,044	8,631	–
Vote 06 - Planning And Development		9,020	5,000	29,000	9,608	10,222	10,969	–
Vote 07 - Infrastructure Development		76,968	97,881	101,047	106,099	112,889	121,130	–
Total Capital Expenditure		101,906	106,078	130,252	129,986	138,306	148,402	–
<u>Future revenue by source</u>	3							
Property rates		31,568	33,020	34,539	36,266	38,587	41,404	
Service charges - electricity revenue								

Service charges - water revenue	–	–	–				
Service charges - sanitation revenue	–	–	–				
Service charges - refuse revenue	6,291	6,580	6,883	7,227	7,689	8,251	
Rental of facilities and equipment	501	524	548	575	612	657	
<i>List other revenues sources if applicable</i>	8,142	8,517	8,909	9,354	9,953	10,679	
<i>List entity summary if applicable</i>							
Total future revenue	46,502	48,641	50,879	53,423	56,842	60,991	–
Net Financial Implications	55,404	57,437	79,374	76,564	81,464	87,411	–

LIM355 Lepelle-Nkumpi - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Project Number	Type	Asset Sub-Class	Ward Location	2020/21 Medium Term Revenue & Expenditure Framework			
							Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22
Parent municipality: <i>List all capital projects grouped by Function</i>										
Finance And Administration	Capital:Infrastructure:Existing:Upgrading:Electrical Infrastructure:Mv Networks	–	UPGRADING	Mv Networks	WARD 29	–	–	–	–	–
Finance And	Capital:Infrastructure:New:Water Supply Infrastructure:Capital Spares	–	NEW	Capital Spares	WHOLE OF THE	–	–	–	–	–

Finance And Administration	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Halls	-	NEW	Halls	WARD 19	4,500	-	-	-
Finance And Administration	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Halls	-	NEW	Halls	WARD 5	800	-	-	-
Finance And Administration	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Crfches	-	NEW	Crèches	WARD 1	1,179	-	-	-
Finance And Administration	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Crfches	-	NEW	Crèches	WARD 10	1,179	-	-	-
Finance And Administration	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Crfches	-	NEW	Crèches	WARD 28	-	-	-	-
Finance And Administration	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_SO3_OS O4_Sports	NEW	Outdoor Facilities	WARD 24	1,318	-	-	-
Finance And Administration	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_SO3_OS O4_Sports	NEW	Outdoor Facilities	WARD 30	-	-	-	-
Finance And Administration	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_SO3_OS O4_Sports	NEW	Outdoor Facilities	WARD 7	320	-	-	-

Finance And Administration	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_SO3_OS O4_Sports	NEW	Outdoor Facilities	WHOLE OF THE MUNICIPALITY		5,137	-	-	-
Finance And Administration	Capital:Non-Infrastructure:New:Furniture and Office Equipment	-	NEW	Unspecified	ADMIN OR HEAD OFFICE	428			-	-
Community And Social Services	Capital:Non-Infrastructure:Existing:Renewal:Community Assets:Community Facilities:Halls	-	RENEWAL	Halls	WARD 15		-	-	-	-
Community And Social Services	Infrastructure:Existing:Renewal:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	-	RENEWAL	Outdoor Facilities	WARD 17	357	-	5,137	-	-
Community And Social Services	Infrastructure:Existing:Upgrading:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	-	UPGRADING	Outdoor Facilities	WHOLE OF THE MUNICIPALITY		-	1,500	-	-
Community And Social Services	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Halls	-	NEW	Halls	WARD 14		-	200	-	-
Community And Social Services	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Halls	-	NEW	Halls	WARD 19		-	3,500	-	-
Community And Social Services	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Halls	-	NEW	Halls	WARD 5	360	-	800	-	-

Public Safety Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning	Capital:Non-Infrastructure:New:Machinery And Equipment	-	NEW	Machinery And Equipment	WHOLE OF THE MUNICIPALITY	-	-	200	-	-
Public Safety Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	-	UPGRADING	Roads	WARD 15	-	-	-	-	16,000
Public Safety Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	-	UPGRADING	Roads	WARD 23	-	7,000	-	-	-
Public Safety Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Roads	-	UPGRADING	Roads	WHOLE OF THE MUNICIPALITY	-	-	-	-	8,000
Public Safety Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning	Capital:Infrastructure:Existing:Upgrading:Roads Infrastructure:Road Structures	-	UPGRADING	Road Structures	WHOLE OF THE MUNICIPALITY	-	-	8,000	-	-
Public Safety Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning	Capital:Infrastructure:New:Electrical Infrastructure:Mv Networks	-	NEW	Mv Networks	WARD 1	-	-	750	-	-
Public Safety Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning	Capital:Infrastructure:New:Electrical Infrastructure:Mv Networks	-	NEW	Mv Networks	WARD 10	-	-	375	-	-
Public Safety Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning And Development Planning	Capital:Infrastructure:New:Electrical Infrastructure:Mv Networks	-	NEW	Mv Networks	WARD 13	-	-	375	-	-

Planning And Developm ent	Capital:Infrastructure:New:Electri cal Infrastructure:Mv Networks	-	NEW	Mv Network s	WARD 14	-	-	375	-	-
Planning And Developm ent	Capital:Infrastructure:New:Electri cal Infrastructure:Mv Networks	-	NEW	Mv Network s	WARD 2	-	-	375	-	-
Planning And Developm ent	Capital:Infrastructure:New:Electri cal Infrastructure:Mv Networks	-	NEW	Mv Network s	WARD 20	-	-	375	-	-
Planning And Developm ent	Capital:Infrastructure:New:Electri cal Infrastructure:Mv Networks	-	NEW	Mv Network s	WARD 21	-	-	375	-	-
Planning And Developm ent	Capital:Infrastructure:New:Electri cal Infrastructure:Mv Networks	-	NEW	Mv Network s	WARD 29	-	-	375	-	-
Planning And Developm ent	Capital:Infrastructure:New:Electri cal Infrastructure:Mv Networks	-	NEW	Mv Network s	WARD 3	-	-	375	-	-
Planning And Developm ent	Capital:Infrastructure:New:Electri cal Infrastructure:Mv Networks	-	NEW	Mv Network s	WARD 30	-	-	375	-	-
Planning And Developm ent	Capital:Infrastructure:New:Electri cal Infrastructure:Mv Networks	-	NEW	Mv Network s	WARD 7	-	-	375	-	-

Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads	WARD 17	-	-	3,000	-	-
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads	WARD 27	-	-	-	-	7,000
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	-	NEW	Road Structur es	WARD 1	-	5,870	8,500	9,770	-
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	-	NEW	Road Structur es	WARD 13	-	4,500	-	-	-
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	-	NEW	Road Structur es	WARD 15	-	1,500	-	2,000	-
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	-	NEW	Road Structur es	WARD 16	-	-	-	-	-
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	-	NEW	Road Structur es	WARD 2	-	-	-	-	-
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	-	NEW	Road Structur es	WARD 21	-	-	-	12,000	-

Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	Road Structur es	WARD 24	–	–	8,00 0	10,8 22	10,0 00
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	Road Structur es	WARD 25	–	–	8,00 0	9,00 0	–
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	Road Structur es	WARD 26	–	19,18 6	–	–	–
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	Road Structur es	WARD 27 WHOLE OF THE MUNICIP ALITY	–	–	–	–	–
Planning And Developm ent	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	Road Structur es		–	6,093	8,00 0	12,1 29	–
Planning And Developm ent	Capital:Infrastructure:New:Storm Water Infrastructure:Storm Water Conveyance	–	NEW	Storm Water Convey ance	WARD 27	–	–	–	–	–
Planning And Developm ent	Capital:Infrastructure:New:Storm Water Infrastructure:Storm Water Conveyance	–	NEW	Storm Water Convey ance	WARD 8	–	–	–	–	–
Planning And Developm ent	Capital:Non- Infrastructure:New:Computer Equipment	–	NEW	Comput er Equipm ent	ADMIN OR HEAD OFFICE	–	–	200	–	–

Planning And Development	Capital:Non-Infrastructure:New:Furniture And Office Equipment	-	NEW	Furniture And Office Equipment	ADMIN OR HEAD OFFICE	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:New:Investment Properties:Non-Revenue Generating:Unimproved Property	-	NEW	Unimproved Property	WARD 17	-	-	8,000	6,550	27,500
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Halls	-	NEW	Halls	WARD 13	-	4,500	-	-	-
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Halls	-	NEW	Halls	WARD 19	-	-	-	-	-
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Halls	-	NEW	Halls	WARD 3	-	5,166	-	-	-
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Halls	-	NEW	Halls	WARD 8	-	-	-	-	6,000
Planning And Development	Capital:Non-Infrastructure:New:Community Assets:Sport And Recreation Facilities:Outdoor Facilities	NKPA2_SO3_OS O4_Sports	NEW	Outdoor Facilities	WARD 2	-	-	-	-	11,547
Planning And	Capital:Non-Infrastructure:New:Community	NKPA2_SO3_OS O4_Sports	NEW	Outdoor Facilities	WARD 30	-	-	6,243	-	-

Development	Assets:Sport And Recreation Facilities:Outdoor Facilities									
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads	WARD 1	-	3,000	-	-	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads	WARD 16	-	600	-	-	-
Road Transport	Capital:Infrastructure:Existing:Renewal:Roads Infrastructure:Roads	-	Renewal	Roads	WARD 16;17;18	3,064		-	5,000	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads Storm Water Conveyance	WARD 23	-	-	-	7,000	-
Road Transport	Capital:Infrastructure:New:Storm Water Infrastructure:Storm Water Conveyance	-	NEW	Storm Water Conveyance	WARD 11	-	1,300	-	-	-
Road Transport	Capital:Infrastructure:New:Storm Water Infrastructure:Storm Water Conveyance	-	NEW	Storm Water Conveyance	WARD 25	-	-	-	-	-
Road Transport	Capital:Infrastructure:New:Storm Water Infrastructure:Storm Water Conveyance	-	NEW	Storm Water Conveyance	WARD 27	-	-	-	-	5,000
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	-	NEW	Roads	WARD 15	-	-	8,500	5,135	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	-	NEW	Roads	WARD 16	-	-	-	-	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	-	NEW	Roads	WARD 17	-	-	6,000	8,000	-

Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	Roads	WARD 22		–	6,000	8,000	–
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	Roads	WARD 26	4,283	8,154	–	–	–
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	Roads	WARD 29		466	–	–	–
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Road Structures	–	NEW	Roads Storm Water Conveyance	WHOLE OF THE MUNICIPALITY		22,153	3,000	–	–
Road Transport	Capital:Infrastructure:New:Storm Water Infrastructure:Storm Water Conveyance	–	NEW	Storm Water Conveyance	WARD 14	1,367	–	–	–	15,000
Road Transport	Capital:Infrastructure:New:Storm Water Infrastructure:Storm Water Conveyance	–	NEW	Storm Water Conveyance Machinery And Equipment	WARD 8			3,750	–	22,500
Road Transport	Capital:Non-Infrastructure:New:Machinery And Equipment	–	NEW	Machinery And Equipment	WHOLE OF THE MUNICIPALITY		320	1,200	3,000	–
Road Transport	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Crfches	–	NEW	Crèches	WARD 29		1,200	–	–	–
Road Transport	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Testing Stations	–	NEW	Testing Stations	WARD 18		–	12,500	–	–

Road Transport	Capital:Non-Infrastructure:New:Community Assets:Community Facilities:Testing Stations	-	NEW	Testing Stations	WARD 04	-	500	-	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	RENEWAL	Roads	WARD 17	-	-	-	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads	WARD 04	-	-	-	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads	WARD 14	-	-	-	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads	WARD 13	4,022	-	-	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads	WARD 23	7,626	-	1,150	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads	WARD 16;17	12,932	-	-	-
Road Transport	Capital:Infrastructure:New:Roads Infrastructure:Roads	-	NEW	Roads	WARD 8	1,337	-	-	-
Environmental Protection	Capital:Non-Infrastructure:new:Machinery And Equipment	-	NEW	Machinery And Equipment	WHOLE OF THE MUNICIPALITY	-	-	520	-
Environmental Protection	Capital:Non-Infrastructure:New:Other Assets:Operational Buildings:Municipal Offices	-	NEW	Municipal Offices	WHOLE OF THE MUNICIPALITY	-	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Networks	-	NEW	Mv Networks	WARD 15	-	-	-	4,075

Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Mv Networks	-	NEW	Mv Networks	WARD 3	-	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 1	-	-	390	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 10	-	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 13	-	-	390	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 14	-	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 2	-	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 20	415	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 21	-	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 26	-	-	390	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 29	-	-	390	-

Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 3	-	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 30	-	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 5	-	-	390	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 7	-	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 22	207	-	-	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WARD 18	207	-	375	-
Energy Sources	Capital:Infrastructure:New:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WHOLE OF THE MUNICIPALITY	1,179	5,580	3,000	-
Energy Sources	Capital:Infrastructure:Existing:Renewal:Electrical Infrastructure:Lv Networks	-	NEW	Lv Networks	WHOLE OF THE MUNICIPALITY	-	-	-	-
Waste Management	Capital:Infrastructure:New:Solid Waste Infrastructure:Capital Spares	-	NEW	Capital Spares	WHOLE OF THE MUNICIPALITY	-	-	200	197
									206

Waste Management	Capital:Non-Infrastructure:New:Transport Assets	–	NEW	Transport Assets	WHOLE OF THE MUNICIPALITY	–	2,200	–	–	
Total Capital expenditure						49,832	115,327	134,668	104,628	128,752

LIM355 Lepelle-Nkumpi - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
							Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality: <i>List all operational projects grouped by Function</i>											

Executive And Council	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	818	582	1,759	1,526	1,597
Executive And Council	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	23,832	29,263	25,401	26,569	27,792
Executive And Council	Operational:Typical Work Streams:Efficient And Effective Public Service		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0		–	–	–	–
Executive And Council	Operational:Typical Work Streams:Functions And Events:Special Events And Functions		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	130	185	194	203	212
Executive And Council	Operational:Typical Work Streams:Ward Committees:Meetings		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	5,650	5,456	5,456	5,707	5,969
Executive And Council Finance And Administrati on	Operational:Typical Work Streams:Ward Committees:Ward Initiatives		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	–	244	255	267	279
Executive And Council Finance And Administrati on	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	155,187	126,621	127,547	135,375	136,220
Executive And Council Finance And Administrati on	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	56,143	32,651	35,590	37,517	37,496
Executive And Council Finance And Administrati on	O_Tws_Cd_Elderly		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	61	58	61	64	66

Finance And Administrati on	O_Tws_Cd_Gender Development		WHOLE OF THE MUNICIPA LITY	0	0	210	243	254	266	278
Finance And Administrati on	O_Tws_Cd_Youth Projects_Youth Development		WHOLE OF THE MUNICIPA LITY	0	0	99	100	105	109	114
Finance And Administrati on	O_Tws_Financial Mng Grant_Financial Statements		ADMIN OR HEAD OFFICE	0	0		–	513	–	–
Finance And Administrati on	O_Tws_Occupational Health And Safety		ADMIN OR HEAD OFFICE	0	0	51	103	308	322	337
Finance And Administrati on	O_Tws_Sport Development_Marathons; Sport And Recreation		WHOLE OF THE MUNICIPA LITY	0	0	278	–	100	105	109
Finance And Administrati on	Operational:Typical Work Streams:Aids/Hiv; Tuberculosis And Cancer:Awareness And Information		WHOLE OF THE MUNICIPA LITY	0	0	448	200	209	219	229
Finance And Administrati on	Operational:Typical Work Streams:Communication And Public Participation:Mayoral/Executive Mayor Camp		WHOLE OF THE MUNICIPA LITY	0	0	387	220	500	1,021	1,068
Finance And Administrati on	Operational:Typical Work Streams:Community Development:Child Programmes		WHOLE OF THE MUNICIPA LITY	0	0	32	96	101	105	110
Finance And	Operational:Typical Work Streams:Community Development:Disability		WHOLE OF THE	0	0	2	96	101	105	110

Finance And Administration	Facilities:Cemeteries/Crematoria:Land Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Community Assets	<i>Crèches</i>	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	
Finance And Administration	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Machinery And Equipment	<i>Machinery And Equipment</i>	ADMIN OR HEAD OFFICE	0	0	-	-	-	-	
Finance And Administration	O_Mai_Ninf_Pm_Ib_Transport Assets	<i>Transport Assets</i>	ADMIN OR HEAD OFFICE	0	0	458	400	400	419	439
Internal Audit	O_Municipal Running Cost		ADMIN OR HEAD OFFICE	0	0	3,083	3,528	3,424	3,582	3,747
Internal Audit	O_Municipal Running Cost		WHOLE OF THE MUNICIPALITY	0	0	-	4,647	4,705	5,456	5,655
Internal Audit	Operational:Typical Work Streams:Ward Committees:Meetings		WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	-
Community And Social Services	O_Municipal Running Cost		ADMIN OR HEAD OFFICE	0	0	412	2,887	2,762	2,889	3,022
Community And Social Services	O_Municipal Running Cost		WHOLE OF THE MUNICIPALITY	0	0	2,287	5,326	7,380	7,720	8,075

Community And Social Services	Operational:Typical Work Streams:Emergency And Disaster Management:Disaster Relief		WHOLE OF THE MUNICIPALITY	0	0	-	-	350	366	383
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Centres:Buildings	<i>Centres</i>	WHOLE OF THE MUNICIPALITY	0	0	-	-	100	105	110
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condition Based:Community Assets:Community Facilities:Halls:Buildings	<i>Halls</i>	WHOLE OF THE MUNICIPALITY	0	0	-	6	-	-	-
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Halls:Buildings	<i>Halls</i>	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	-
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Parks:Land	<i>Parks</i>	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	-
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport And Recreation Facilities:Outdoor Facilities:Buildings	<i>Outdoor Facilities</i>	WHOLE OF THE MUNICIPALITY ADMIN OR HEAD OFFICE	0	0	-	-	-	-	-
Public Safety	O_Municipal Running Cost		WHOLE OF THE MUNICIPALITY	0	0	7,129	8,432	9,130	9,550	9,989
Public Safety	O_Municipal Running Cost		WHOLE OF THE MUNICIPALITY	0	0	1,341	2,336	2,441	2,554	2,671

Planning And Development	O_Municipal Running Cost	MUNICIPALITY									
Planning And Development	O_Municipal Running Cost	ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	6,686	10,758	10,325	10,591	11,477		
Planning And Development	O_Municipal Running Cost	WHOLE OF THE MUNICIPALITY	0	0	-	-	1,049	-	-		
Planning And Development	Operational:Typical Work Streams:Communication And Public Participation:Public Participation Meeting	WHOLE OF THE MUNICIPALITY	0	0	-	20	20	21	22		
Planning And Development	Operational:Typical Work Streams:Local Economic Development:Public Participation	ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	-	400	-	-	-		
Planning And Development	Operational:Typical Work Streams:Local Economic Development:Public Participation	WHOLE OF THE MUNICIPALITY	0	0	-	-	21	22	23		
Planning And Development	Operational:Typical Work Streams:Strategic Management And Governance:Idp Planning And Revision	ADMIN OR HEAD OFFICE	0	0	801	400	818	856	895		
Road Transport	O_Municipal Running Cost	ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	6,971	14,927	17,608	18,418	19,265		
Road Transport	O_Municipal Running Cost	WHOLE OF THE MUNICIPALITY	0	0	-	6,001	8,910	9,320	9,748		

Road Transport	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Intangible Assets	<i>Computer Software And Applications</i>	WHOLE OF THE MUNICIPALITY	0	0	57	150	-	-	-
Road Transport	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Other Assets:Oper	<i>Municipal Offices</i>	ADMIN OR HEAD OFFICE	0	0	56	700	900	624	649
Road Transport	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pav	<i>Roads</i>	WHOLE OF THE MUNICIPALITY	0	0	2,497	3,000	600	539	429
Environmental Protection	O_Municipal Running Cost		ADMIN OR HEAD OFFICE	0	0	455	524	590	618	646
Environmental Protection	O_Municipal Running Cost		WHOLE OF THE MUNICIPALITY	0	0	430	180	188	197	206
Environmental Protection	Operational:Typical Work Streams:Environmental:Alien And Invasive Trees		WHOLE OF THE MUNICIPALITY	0	0	-	16	-	-	-
Environmental Protection	Operational:Typical Work Streams:Environmental:Pollution Control		WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	-
Environmental Protection	Operational:Typical Work Streams:Environmental:Top Soil And Dust Control		WHOLE OF THE MUNICIPALITY	0	0	-	620	300	-	-
Energy Sources	O_Municipal Running Cost		ADMIN OR HEAD OFFICE	0	0	5,314	6,137	5,336	5,581	6,209

Energy Sources	O_Municipal Running Cost Operational:Maintenance:Infrastructure:Corrective		WHOLE OF THE MUNICIPALITY	0	0	1,427	1,941	1,578	1,651	1,728
Energy Sources	Maintenance:Emergency:Electrical Infrastructure:Ca Operational:Maintenance:Infrastructure:Corrective	Capital Spares	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	2,850
Energy Sources	Maintenance:Planned:Electrical Infrastructure:Capi Operational:Maintenance:Infrastructure:Preventative	Capital Spares	WHOLE OF THE MUNICIPALITY	0	0	-	-	900	-	-
Energy Sources	Maintenance:Condition Based:Electrical Infrastru	Capital Spares	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	2,850
Energy Sources	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastruc Operational:Maintenance:Infrastructure:Corrective	Capital Spares	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	1,300
Energy Sources	Maintenance:Planned:Electrical Infrastructure:Mv N Operational:Infrastructure	Mv Networks	WHOLE OF THE MUNICIPALITY	0	0	-	762	400	1,019	1,068
Energy Sources	Projects:New:Electrical Infrastructure:Mv Networks Operational:Infrastructure	Mv Networks	WARD 1	0	0	-	2,761	-	475	-
Energy Sources	Projects:New:Electrical Infrastructure:Mv Networks Operational:Infrastructure	Mv Networks	WARD 11	0	0	83	-	4,050	-	-
Energy Sources	Projects:New:Electrical Infrastructure:Mv Networks	Mv Networks	WARD 12	0	0	34	-	2,700	-	-

Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 13	0	0	2,626	500	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 14	0	0	–	10	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 15	0	0	–	200	2,500	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 2	0	0	346	588	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 21	0	0	2,380	207	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 22	0	0	–	–	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 24	0	0	17	800	630	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 25	0	0	36	–	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 28	0	0	223	1,300	550	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 29	0	0	–	569	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 30	0	0	–	408	–	–	–

Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 4	0	0	-	-	-	741	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 5	0	0	-	13	-	-	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 6	0	0	281	-	-	7,220	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 7	0	0	-	750	1,440	-	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 8	0	0	83	-	-	-	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 9	0	0	-	150	-	1,900	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 19	0	0	1,650				-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 20 ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	830				-
Waste Management	O_Municipal Running Cost			0	0	11,792	12,060	9,759	8,214	8,592
Waste Management	O_Municipal Running Cost			0	0	4,216	5,170	8,384	11,080	11,599
Parent Operational						308,729	296,906	309,806	322,362	326,845

expenditure			
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LIM355 Lepelle-Nkumpi - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Prior year outcomes		2020/21 Medium Term Revenue & Expenditure Framework		
							Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
	Parent municipality: <i>List all operational projects grouped by Function</i>										
	Executive And Council	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY ADMIN OR HEAD OFFICE	0	0	818	582	1,759	1,526	1,597
	Executive And Council	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY ADMIN OR HEAD OFFICE	0	0	23,832	29,263	25,401	26,569	27,792
	Executive And Council	Streams:Efficient And Effective Public Service		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY ADMIN OR HEAD OFFICE	0	0		-	-	-	-

Executive And Council	Operational:Typical Work Streams:Functions And Events:Special Events And Functions		WHOLE OF THE MUNICIPALITY	0	0	130	185	194	203	212
Executive And Council	Operational:Typical Work Streams:Ward Committees:Meetings		WHOLE OF THE MUNICIPALITY	0	0	5,650	5,456	5,456	5,707	5,969
Executive And Council	Operational:Typical Work Streams:Ward Committees:Ward Initiatives		WHOLE OF THE MUNICIPALITY	0	0	–	244	255	267	279
Finance And Administrati on	O_Municipal Running Cost		ADMIN OR HEAD OFFICE	0	0	155,18 7	126,6 21	127,5 47	135,3 75	136,2 20
Finance And Administrati on	O_Municipal Running Cost		WHOLE OF THE MUNICIPALITY	0	0	56,143	32,65 1	35,59 0	37,51 7	37,49 6
Finance And Administrati on	O_Tws_Cd_Elderly		WHOLE OF THE MUNICIPALITY	0	0	61	58	61	64	66
Finance And Administrati on	O_Tws_Cd_Gender Development		WHOLE OF THE MUNICIPALITY	0	0	210	243	254	266	278
Finance And Administrati on	O_Tws_Cd_Youth Projects_Youth Development		WHOLE OF THE MUNICIPALITY	0	0	99	100	105	109	114
Finance And	O_Tws_Financial Mng Grant_Financial Statements		ADMIN OR HEAD OFFICE	0	0	–	–	513	–	–

Finance And Administrati on	Operational:Typical Work Streams:Human Resources:Human Resource Management		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPA LITY	0	0	493	522	545	570	596
Finance And Administrati on	Operational:Typical Work Streams:Local Economic Development:Public Participation		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPA LITY	0	0	644	-	-	-	-
Finance And Administrati on	Operational:Typical Work Streams:Sport Development:Municipal Games		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPA LITY	0	0	-	450	470	492	515
Finance And Administrati on	Operational:Typical Work Streams:Strategic Management And Governance:Idp Planning And Revision		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPA LITY	0	0	-	80	84	87	91
Finance And Administrati on	Operational:Typical Work Streams:Ward Committees:Meetings Operational:Maintenance:Non- Infrastructure:Preventative		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPA LITY	0	0	-	-	-	-	-
Finance And Administrati on	Maintenance:Interval Based:Community Assets:Community Facilities:Cemeteries/Crematoria:Land	<i>Cemeteries/Cre matoria</i>	WHOLE OF THE MUNICIPA LITY	0	0	-	-	-	-	-
Finance And Administrati on	Operational:Maintenance:Non- Infrastructure:Preventative Maintenance:Condition Based:Community Assets	<i>Crèches</i>	WHOLE OF THE MUNICIPA LITY	0	0	-	-	-	-	-
Finance And Administrati on	Operational:Maintenance:Non- Infrastructure:Preventative Maintenance:Interval Based:Machinery And Equipment	<i>Machinery And Equipment</i>	ADMIN OR HEAD OFFICE	0	0	-	-	-	-	-

Finance And Administrati on	O_Mai_Ninf_Pm_Ib_Transport Assets	<i>Transport Assets</i>	ADMIN OR HEAD OFFICE ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPA LITY WHOLE OF THE MUNICIPA LITY	0	0	458	400	400	419	439
Internal Audit	O_Municipal Running Cost		WHOLE OF THE MUNICIPA LITY	0	0	3,083	3,528	3,424	3,582	3,747
Internal Audit	O_Municipal Running Cost		WHOLE OF THE MUNICIPA LITY	0	0	–	4,647	4,705	5,456	5,655
Internal Audit	Operational:Typical Work Streams:Ward Committees:Meetings		WHOLE OF THE MUNICIPA LITY	0	0	–	–	–	–	–
Communi ty And Social Services	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPA LITY	0	0	412	2,887	2,762	2,889	3,022
Communi ty And Social Services	O_Municipal Running Cost		WHOLE OF THE MUNICIPA LITY	0	0	2,287	5,326	7,380	7,720	8,075
Communi ty And Social Services	Operational:Typical Work Streams:Emergency And Disaster Management:Disaster Relief		WHOLE OF THE MUNICIPA LITY	0	0	–	–	350	366	383
Communi ty And Social Services	Operational:Maintenance:Non- Infrastructure:Preventative Maintenance:Interval Based:Community Assets:Community Facilities:Centres:Buildings	<i>Centres</i>	WHOLE OF THE MUNICIPA LITY	0	0	–	–	100	105	110
Communi ty And	Operational:Maintenance:Non- Infrastructure:Preventative Maintenance:Condition	<i>Halls</i>	WHOLE OF THE	0	0	–	6	–	–	–

Social Services	Based:Community Assets:Community Facilities:Halls:Buildings		MUNICIPALITY								
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval		WHOLE OF THE MUNICIPALITY								
Community And Social Services	Based:Community Assets:Community Facilities:Halls:Buildings	<i>Halls</i>	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	-	-
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval		WHOLE OF THE MUNICIPALITY								
Community And Social Services	Based:Community Assets:Community Facilities:Parks:Land	<i>Parks</i>	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	-	-
Community And Social Services	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Emergency:Community Assets:Sport And Recreation		WHOLE OF THE MUNICIPALITY								
Public Safety	Facilities:Outdoor Facilities:Buildings	<i>Outdoor Facilities</i>	ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	-	-
Public Safety	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	7,129	8,432	9,130	9,550	9,989	
Public Safety Planning And Development	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	1,341	2,336	2,441	2,554	2,671	
Public Safety Planning And Development	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	6,686	10,758	10,325	10,591	11,477	
Public Safety Planning And Development	O_Municipal Running Cost		WHOLE OF THE MUNICIPALITY	0	0	-	-	1,049	-	-	
Public Safety Planning And Development	Operational:Typical Work Streams:Communication And Public		WHOLE OF THE MUNICIPALITY	0	0	-	20	20	21	22	

Development Planning And Development Planning And Development Planning And Development	Participation:Public Participation Meeting Operational:Typical Work Streams:Local Economic Development:Public Participation Operational:Typical Work Streams:Local Economic Development:Public Participation Operational:Typical Work Streams:Strategic Management And Governance:Idp Planning And Revision		MUNICIPALITY ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	-	400	-	-	-
Road Transport	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	801	400	818	856	895
Road Transport	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	6,971	14,927	17,608	18,418	19,265
Road Transport	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Intangible Assets	<i>Computer Software And Applications</i>	ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	-	6,001	8,910	9,320	9,748
Road Transport	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Interval Based:Other Assets:Oper	<i>Municipal Offices</i>	ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	57	150	-	-	-
Road Transport	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Roads:Pav	<i>Roads</i>	ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	56	700	900	624	649
Road Transport			ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	2,497	3,000	600	539	429

Environmental Protection	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	455	524	590	618	646
Environmental Protection	O_Municipal Running Cost		WHOLE OF THE MUNICIPALITY	0	0	430	180	188	197	206
Environmental Protection	Operational:Typical Work Streams:Environmental:Alien And Invasive Trees		WHOLE OF THE MUNICIPALITY	0	0	-	16	-	-	-
Environmental Protection	Operational:Typical Work Streams:Environmental:Pollution Control		WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	-
Environmental Protection	Operational:Typical Work Streams:Environmental:Top Soil And Dust Control		WHOLE OF THE MUNICIPALITY	0	0	-	620	300	-	-
Energy Sources	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	5,314	6,137	5,336	5,581	6,209
Energy Sources	O_Municipal Running Cost		WHOLE OF THE MUNICIPALITY	0	0	1,427	1,941	1,578	1,651	1,728
Energy Sources	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:Electrical Infrastructure:Ca	Capital Spares	WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	2,850
Energy Sources	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:Capi	Capital Spares	WHOLE OF THE MUNICIPALITY	0	0	-	-	900	-	-

Energy Sources	Operational:Maintenance:Infrastructure:Preventative Maintenance:Condition Based:Electrical Infrastru	Capital Spares	WHOLE OF THE MUNICIPALITY WHOLE OF THE MUNICIPALITY WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	2,850
Energy Sources	Operational:Maintenance:Infrastructure:Preventative Maintenance:Interval Based:Electrical Infrastruc	Capital Spares	WHOLE OF THE MUNICIPALITY WHOLE OF THE MUNICIPALITY WHOLE OF THE MUNICIPALITY	0	0	-	-	-	-	1,300
Energy Sources	Operational:Maintenance:Infrastructure:Corrective Maintenance:Planned:Electrical Infrastructure:Mv N	Mv Networks	WHOLE OF THE MUNICIPALITY	0	0	-	762	400	1,019	1,068
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	Mv Networks	WARD 1	0	0	-	2,761	-	475	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	Mv Networks	WARD 11	0	0	83	-	4,050	-	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	Mv Networks	WARD 12	0	0	34	-	2,700	-	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	Mv Networks	WARD 13	0	0	2,626	500	-	-	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	Mv Networks	WARD 14	0	0	-	10	-	-	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	Mv Networks	WARD 15	0	0	-	200	2,500	-	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	Mv Networks	WARD 2	0	0	346	588	-	-	-

Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 21	0	0	2,380	207	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 22	0	0	–	–	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 24	0	0	17	800	630	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 25	0	0	36	–	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 28	0	0	223	1,300	550	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 29	0	0	–	569	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 30	0	0	–	408	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 4	0	0	–	–	–	741	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 5	0	0	–	13	–	–	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 6	0	0	281	–	–	7,220	–
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 7	0	0	–	750	1,440	–	–

Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 8	0	0	83	-	-	-	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 9	0	0	-	150	-	1,900	-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 19	0	0	1,650				-
Energy Sources	Operational:Infrastructure Projects:New:Electrical Infrastructure:Mv Networks	<i>Mv Networks</i>	WARD 20	0	0	830				-
Waste Management	O_Municipal Running Cost		ADMIN OR HEAD OFFICE WHOLE OF THE MUNICIPALITY	0	0	11,792	12,060	9,759	8,214	8,592
Waste Management	O_Municipal Running Cost			0	0	4,216	5,170	8,384	11,080	11,599
Parent Operational expenditure						308,729	296,906	309,806	322,362	326,845

Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting
Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Mayor (within 10 working days) has progressively improved and includes monthly published financial performance on the Municipality website.
2. Internship programme
The Municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department
3. Budget and Treasury Office
The Budget and Treasury Office has been established in accordance with the MFMA.
4. Audit Committee
An Audit Committee has been established and is fully functional.
5. Service Delivery and Implementation Plan
The detail SDBIP document is at a draft stage and will be finalised after approval of the 2020/21 MTREF in June 2020 directly aligned and informed by the 2020/21 MTREF.
6. Annual Report
Annual report is compiled in terms of the MFMA and National Treasury requirements.
7. Policies
The policies are reviewed on an annual basis..

Other supporting documents

LIM355 Lepelle-Nkumpi - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
REVENUE ITEMS:											
<u>Property rates</u>	6										
Total Property Rates		24,042	24,415	26,928	38,528	38,528	38,528		40,262	42,114	44,051
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i>		–	–	–	8,319	8,319	8,319	–	8,694	9,094	9,512
Net Property Rates		24,042	24,415	26,928	30,209	30,209	30,209	–	31,568	33,020	34,539
<u>Service charges - electricity revenue</u>	6										
<u>Service charges - refuse revenue</u>	6										
Total refuse removal revenue		6,118	6,671	5,807	7,614	6,020	6,020	–	6,211	6,497	6,796

Total landfill revenue		222	65	36	96				79	83	87
less Revenue Foregone (<i>in excess of one removal a week to indigent households</i>)									19	20	21
less Cost of Free Basis Services (<i>removed once a week to indigent households</i>)		–	–	–	–	–	–	–	–	–	–
Net Service charges - refuse revenue		6,340	6,735	5,843	7,710	6,020	6,020	–	6,272	6,560	6,862
<u>Other Revenue by source</u>											
Other Revenue		3,575	406,293	18,104	34,488	4,069	4,069	–	42,947	1,513	1,583
Total 'Other' Revenue	1	3,575	406,293	18,104	34,488	4,069	4,069	–	42,947	1,513	1,583
<u>EXPENDITURE ITEMS: Employee related costs</u>											
Basic Salaries and Wages	2	60,580	59,573	63,210	71,642	68,188	68,188	–	76,476	77,546	81,089
Pension and UIF Contributions		10,143	10,775	11,333	13,255	13,102	13,102	–	14,113	14,763	15,442
Medical Aid Contributions		2,419	2,806	3,162	3,085	3,055	3,055	–	3,925	4,106	4,294
Overtime		3,020	2,611	2,610	–	–	–	–	–	–	–
Performance Bonus				–	4,824	4,752	4,752	–	5,075	5,308	5,552

Motor Vehicle Allowance		5,087	5,978	7,225	7,335	7,252	7,252	–	8,234	8,612	9,008
Cellphone Allowance					1,029	957	957	–	1,048	1,097	1,147
Housing Allowances		237	263	279	263	263	263	–	340	355	372
Other benefits and allowances			5,398	5,682	5,368	5,031	5,031	–	4,901	5,127	5,363
Payments in lieu of leave		1,742	2,001	2,126	2,938	2,938	2,938	–	3,163	3,308	3,461
Long service awards		698	646	783	539	539	539	–	579	606	634
Post-retirement benefit obligations	4	–	–	–	–	–	–	–	–	–	–
sub-total	5	83,926	90,051	96,410	110,278	106,077	106,077	–	117,854	120,828	126,361
<u>Less: Employees costs capitalised to PPE</u>											
Total Employee related costs	1	83,926	90,051	96,410	110,278	106,077	106,077	–	117,854	120,828	126,361
<u>Depreciation & asset impairment</u>											
Depreciation of Property, Plant & Equipment		54,078	154,232	40,827	37,872	30,872	30,872		32,261	33,745	35,298
Lease amortisation											
Capital asset impairment											

Total Depreciation & asset impairment	1	54,078	154,232	40,827	37,872	30,872	30,872	-	32,261	33,745	35,298
<u>Contracted services</u>											
<i>Outsourced Services</i>						28,687	28,687		32,489	30,581	26,992
<i>Consultants and Professional Services</i>						21,778	21,778		17,542	21,335	21,071
<i>Contractors</i>		11,642	18,008	19,856	48,087	6,872	6,872		8,971	9,004	6,630
Total contracted services		11,642	18,008	19,856	48,087	57,337	57,337	-	59,002	60,920	54,693
<u>Other Expenditure By Type</u>	-										
Collection costs						63	63		66	69	72
Contributions to 'other' provisions											
Audit fees		2,873	3,429	3,353		4,647	4,647		4,349	5,084	5,266
<i>Other Expenditure</i>		94,040	82,341	85,276	39,535	38,321	38,321		38,971	41,195	41,846
Total 'Other' Expenditure	1	96,913	85,769	88,629	39,535	43,031	43,031	-	43,385	46,348	47,184
Repairs and Maintenance by Expenditure Item	8										
Employee related costs											
Other materials		7,732	6,470	7,227	6,000	968	968		1,200	1,858	1,947

Contracted Services				2,350	4,050	4,050		1,582	1,249	1,169	
Other Expenditure											
Total Repairs and Maintenance Expenditure	9	7,732	6,470	7,227	8,350	5,018	5,018	–	2,782	3,106	3,115

LIM355 Lepelle-Nkumpi - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Cash and investments available</u>											
Cash/cash equivalents at the year end	1	187,415	58,430	112,293	153,643	135,268	135,268	–	168,273	196,026	225,137
Other current investments > 90 days	(2)	–	–	(22,995)	(91,643)	(57,051)	(57,051)	–	(95,372)	(152,127)	(159,189)
Non current assets - Investments	1	–	–	–	153,000	–	–	–	–	–	–
Cash and investments available:		187,413	58,430	89,297	215,000	78,217	78,217	–	72,901	43,898	65,948
<u>Application of cash and investments</u>											
Unspent conditional transfers		–	8,108	19,094	14,557	–	–	–	–	–	–
Unspent borrowing Statutory requirements	2	–	–	–	–	–	–	–	–	–	–

Other working capital requirements	3	46,663	57,607	28,399	35,917	37,811	37,811	–	40,737	24,494	62,940
Other provisions											
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		46,663	65,714	47,494	50,474	37,811	37,811	–	40,737	24,494	62,940
Surplus(shortfall)		140,750	(7,285)	41,804	164,526	40,405	40,405	–	32,163	19,405	3,008

LIM355 Lepelle-Nkumpi - Supporting Table SA9
Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<u>Demographics</u>												
Population			228		230	230	230	230	230	230		
Females aged 5 - 14			47		41	41	41	41	41	41		
Males aged 5 - 14			47		42	42	42	42	42	42		
Females aged 15 - 34			40		39	39	39	39	39	39		
Males aged 15 - 34			33		36	36	36	36	36	36		
Unemployment			0		0	0	0	0	0	0		
<u>Monthly household income (no. of households)</u>												
No income	1, 12	-										
R1 - R1 600			32		15	15	15	15	15	15		
R1 601 - R3 200			11		6	6	6	6	6	6		
			25		12	12	12	12	12	12		

R3 201 - R6 400		14	25	25	25	25	25	25		
R6 401 - R12 800		8	21	21	21	21	21	21		
R12 801 - R25 600		6	8	8	8	8	8	8		
R25 601 - R51 200		3	6	6	6	6	6	6		
R52 201 - R102 400		1	7	7	7	7	7	7		
R102 401 - R204 800										
R204 801 - R409 600										
R409 601 - R819 200										
Poverty profiles										
(no. of households)										
< R2 060 per household per month	13	43	21	21	21	21	21	21		
Insert description	2									
Household/demographics (000)										
Number of people in municipal area		227,970	230,350	230,350	230,350	230,350	230,350	230,350		
Number of poor people in municipal area										

Name of municipal entity

<i>Below Minimum Service Level sub-total</i>	-	-	33,602	33,602	33,602	35,417	37,329	-	-
Total number of households	-	-	58,602	58,602	58,602	61,767	65,102	-	-
<u>Refuse:</u> Removed at least once a week									
<i>Minimum Service Level and Above sub-total</i>	-	-	25,000	25,000	25,000	26,350	27,773	-	-
No rubbish disposal									
<i>Below Minimum Service Level sub-total</i>	-	-	33,602	33,602	33,602	35,417	37,329	-	-

		Total number of households	-	-	58,602	58,602	58,602	61,767	65,102	-	-
Services provided by 'external mechanisms'			2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		

LIM355 Lepelle-Nkumpi Supporting Table
SA10 Funding measurement

Description	MF MA se cti on	Re f	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcom e	Audited Outcome	Original Budget	Adjuste d Budget	Full Year Foreca st	Pre- audit outc ome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funding measures	-	-										
Cash/cash equivalents at the year end - R'000	18(1)b	1	187,415	58,430	112,293	153,643	135,268	135,268	-	168,273	196,026	225,137
Cash + investments at the yr end less applications - R'000	18(1)b	2	140,750	(7,285)	41,804	164,526	40,405	40,405	-	32,163	19,405	3,008
Cash year end/monthly employee/supplier payments	18(1)b	3	11.6	2.0	6.4	7.8	6.8	6.8	-	8.1	9.1	10.4
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	14,071	183,732	56,560	104,166	115,328	115,328	-	134,668	104,628	128,752
Service charge rev % change - macro CPIX target exclusive	18(1)a ,(2)	5	N.A.	(3.5%)	(0.8%)	9.7%	(10.5%)	(6.0%)	(106. 0%)	(1.6%)	(1.4%)	(1.4%)
Cash receipts % of Ratepayer & Other revenue	18(1)a ,(2)	6	10.4%	5.0%	42.3%	26.8%	35.5%	35.5%	0.0%	31.8%	41.1%	41.1%

Debt impairment expense as a % of total billable revenue	18(1)a ,(2)	7	126.4%	618.1%	104.8%	86.1%	78.6%	78.6%	0.0%	78.6%	78.6%	78.6%
Capital payments % of capital expenditure	18(1)c ;19	8	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(8.3%)	28.1%	22.4%	(30.9%)	0.0%	(100.0%)	0.7%	88.9%	(22.0%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.0%	1.0%	1.1%	1.4%	0.7%	0.7%	0.0%	0.4%	0.5%	0.5%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.8%	4.8%	0.0%
<u>Supporting indicators</u>	-	-	-	-	-	-	-	-	-	-	-	-
% incr <i>total service charges (incl prop rates)</i>	18(1)a			2.5%	5.2%	15.7%	(4.5%)	0.0%	(100.0%)	4.4%	4.6%	4.6%

% incr Property Tax	18(1)a		1.6%	10.3%	12.2%	(0.0%)	0.0%	(100.0%)	4.5%	4.6%	4.6%
% incr Service charges - electricity revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a		6.2%	(13.3%)	32.0%	(21.9%)	0.0%	(100.0%)	4.2%	4.6%	4.6%
% incr in Total billable revenue	18(1)a		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
		30,382	31,150	32,770	37,919	36,229	36,229	–	37,840	39,581	41,401
Service charges		30,382	31,150	32,770	37,919	36,229	36,229	–	37,840	39,581	41,401
Property rates		24,042	24,415	26,928	30,209	30,209	30,209	–	31,568	33,020	34,539
Service charges - refuse removal		6,340	6,735	5,843	7,710	6,020	6,020	–	6,272	6,560	6,862
Rental of facilities and equipment		592	516	523	843	479	479	–	501	524	548
Capital expenditure excluding capital grant funding		57,652	40,546	28,345	52,796	63,012	63,012	–	83,600	48,907	70,206
Cash receipts from ratepayers	18(1)a	9,237	23,695	42,252	25,652	25,408	25,408	–	36,018	30,875	32,296

Ratepayer & Other revenue	18(1)a	88,490	473,207	99,948	95,684	71,499	71,499	–	113,396	75,203	78,662
Change in consumer debtors (current and non-current)		17,761	(6,890)	21,510	21,917	(15,115)	(15,115)	(97,997)	(36,447)	74,238	(34,717)
Operating and Capital Grant Revenue	18(1)a	245,370	271,681	259,853	307,432	333,553	333,553	–	323,573	343,936	368,723
Capital expenditure - total	20(1)(vi)	89,511	86,411	49,832	104,166	115,328	115,328	–	134,668	104,628	128,752
Capital expenditure - renewal	20(1)(vi)	–	–	–	–	–	–	–	5,137	5,000	–
<u>Supporting benchmarks</u>											
Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline		4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY									269,853	285,650	307,095
DoRA capital grants total MFY									53,720	58,286	61,628
Provincial operating grants											
Provincial capital grants											
District Municipality grants											

Total gazetted/advised national, provincial and district grants									323,573	343,936	368,723
Average annual collection rate (arrears inclusive)											
<u>DoRA operating</u>											
<i>EQUITABLE SHARE</i>									265,947	283,550	297,995
FMG GRANT									2,000	2,100	2,100
INEP/DME EPWP Incentive Grant									–	–	7,000
									1,906	–	–
									269,853	285,650	307,095
<u>DoRA capital</u>											
<i>Municipal Infrastructure Grant</i>									53,720	58,286	61,628
									53,720	58,286	61,628
<u>Trend</u>											
Change in consumer debtors (current and non-current)		17,761	(6,890)	21,510	(97,997)	(36,447)	74,238	(34,717)	–	–	–

<u>Total Operating Revenue</u>			309,679	697,732	340,407	354,367	357,854	357,854	–	390,754	368,704	393,969
<u>Total Operating Expenditure</u>			332,307	568,088	308,729	304,275	296,906	296,906	–	309,806	322,362	326,845
<u>Operating Performance Surplus/(Deficit)</u>			(22,628)	129,644	31,679	50,092	60,948	60,948	–	80,948	46,342	67,124
<u>Cash and Cash Equivalents (30 June 2012)</u>										168,273		
<u>Revenue</u>												
% Increase in Total Operating Revenue				125.3%	(51.2%)	4.1%	1.0%	0.0%	(100.0%)	9.2%	(5.6%)	6.9%
% Increase in Property Rates Revenue				1.6%	10.3%	12.2%	(0.0%)	0.0%	(100.0%)	4.5%	4.6%	4.6%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				2.5%	5.2%	15.7%	(4.5%)	0.0%	(100.0%)	4.4%	4.6%	4.6%
<u>Expenditure</u>												
% Increase in Total Operating Expenditure				71.0%	(45.7%)	(1.4%)	(2.4%)	0.0%	(100.0%)	4.3%	4.1%	1.4%
% Increase in Employee Costs				7.3%	7.1%	14.4%	(3.8%)	0.0%	(100.0%)	11.1%	2.5%	4.6%
% Increase in Electricity Bulk Purchases				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Average Cost Per Budgeted Employee Position (Remuneration)				410255.3106	444669.5363				475219.1411		
Average Cost Per Councillor (Remuneration)				357228.9667	459629				393991.5		
R&M % of PPE	1.0%	1.0%	1.1%	1.4%	0.7%	0.7%			0.4%	0.5%	0.5%
Asset Renewal and R&M as a % of PPE	5.0%	2.0%	2.0%	1.0%	1.0%	1.0%			2.0%	1.0%	0.0%
Debt Impairment % of Total Billable Revenue	126.4%	618.1%	104.8%	86.1%	78.6%	78.6%	0.0%		78.6%	78.6%	78.6%
<u>Capital Revenue</u>											
Internally Funded & Other (R'000)	57,652	40,546	28,345	52,796	63,012	63,012	–		83,600	48,907	70,206
Borrowing (R'000)	–	–	–	–	–	–	–		–	–	–
Grant Funding and Other (R'000)	31,859	45,865	21,487	51,370	52,316	52,316	–		51,068	55,721	58,547
Internally Generated funds % of Non Grant Funding	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%		100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Grant Funding % of Total Funding	35.6%	53.1%	43.1%	49.3%	45.4%	45.4%	0.0%		37.9%	53.3%	45.5%
<u>Capital Expenditure</u>											
Total Capital Programme (R'000)	89,511	86,411	49,832	104,166	115,328	115,328	–		134,668	104,628	128,752
Asset Renewal	30,817	5,750	5,956	3,000	2,305	2,305	2,305		14,737	5,000	–

Asset Renewal % of Total Capital Expenditure			34.4%	6.7%	12.0%	2.9%	2.0%	2.0%	0.0%	10.9%	4.8%	0.0%
<u>Cash</u>												
Cash Receipts % of Rate Payer & Other Cash Coverage Ratio			10.4%	5.0%	42.3%	26.8%	35.5%	35.5%	0.0%	31.8%	41.1%	41.1%
			0	0	0	0	0	0	-	0	0	0
<u>Borrowing</u>												
Credit Rating (2009/10)										0		
Capital Charges to Operating Borrowing Receipts % of Capital Expenditure			0.2%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
			0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Reserves</u>												
Surplus/(Deficit)			140,750	(7,285)	41,804	164,526	40,405	40,405	-	32,163	19,405	3,008
<u>Free Services</u>												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	8.2%	10.6%	10.6%		7.2%	11.0%	11.0%

<u>High Level Outcome of Funding Compliance</u>											
Total Operating Revenue		309,679	697,732	340,407	354,367	357,854	357,854	–	390,754	368,704	393,969
Total Operating Expenditure		332,307	568,088	308,729	304,275	296,906	296,906	–	309,806	322,362	326,845
Surplus/(Deficit) Budgeted Operating Statement		(22,628)	129,644	31,679	50,092	60,948	60,948	–	80,948	46,342	67,124
Considering Reserves and Cash Backing		140,750	(7,285)	41,804	164,526	40,405	40,405	–	32,163	19,405	3,008
MTREF Funded (1) / Unfunded (0)	15	1	0	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗	15	✓	✗	✓	✓	✓	✓	✓	✓	✓	✓

LIM355 Lepelle-Nkumpi - Supporting Table SA11 Property rates summary

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Valuation:	1	01/12/2016	01/12/2016	01/12/2016	01/01/2020					
Date of valuation:		16	16	16	00					
Financial year valuation used		2017/2018	2017/2018	2018/2019	2018/2019			2020/2021		
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes							
Municipal/assistant valuer appointed? (Y/N)		Yes	Yes							
Municipal partnership s38 used? (Y/N)		No	No							
No. of assistant valuers (FTE)	3	1	1							
No. of data collectors (FTE)	3	10	10							
No. of internal valuers (FTE)	3	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of external valuers (FTE)	3	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of additional valuers (FTE)	4	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Valuation appeal board established? (Y/N)										
Implementation time of new valuation roll (mths)										
No. of properties	5	15,260	15,260	15,260	15,260	15,260	15,260	15,260	15,260	15,260
No. of sectional title values	5	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of unreasonably difficult properties s7(2)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of supplementary valuations		1	1	1	1	1	1	1	1	1
No. of valuation roll amendments		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of objections by rate payers		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of appeals by rate payers		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections	8	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections > 10%	8	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Supplementary valuation Public service infrastructure value (Rm)	5	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Municipality owned property value (Rm)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										

Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)	1	1	1	1	1	1	1	1	1	1
Valuation reductions-public worship (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-other (Rm)										
Total valuation reductions:	1	1	1	1	1	1	1	1	1	1
Total value used for rating (Rm)	5	8,299	8,299	8,299	8,299	8,299	8,299	1	1	1
Total land value (Rm)	5	n/a	n/a	n/a	n/a	n/a	n/a	8,672	8,689	9,089
Total value of improvements (Rm)	5	8,299	8,299	8,299	8,299	8,299	8,299	n/a	n/a	n/a
Total market value (Rm)	5	8,299	8,299	8,299	8,299	8,299	8,299	8,672 ##### ###	8,689 8,689,0 12	9,089 9,088,7 06
Rating:										
Residential rate used to determine rate for other categories? (Y/N)		Yes	Yes	Yes	Yes					
Differential rates used? (Y/N)	5	Yes	Yes	Yes	Yes					
Limit on annual rate increase (s20)? (Y/N)		Yes	Yes	Yes	Yes					
Special rating area used? (Y/N)		No	No	No	No					
Phasing-in properties s21 (number)		n/a	n/a	n/a	n/a					

Rates policy accompanying budget? (Y/N)	Yes	Yes	Yes	Yes						
Fixed amount minimum value (R'000)	n/a	n/a	n/a	n/a						
Non-residential prescribed ratio s19? (%)	n/a	n/a	n/a	n/a						
Rate revenue:										
Rate revenue budget (R'000)	6	23,572	23,572	23,572	38,663	38,663	38,663	38,663	40,441	40,301
Rate revenue expected to collect (R'000)	6			33,312	33,312	33,312	33,312	33,312	34,844	36,447
Expected cash collection rate (%)		40.0%	40.0%	40.0%	50.0%	50.0%	50.0%	50.0%	52.3%	54.7%
Special rating areas (R'000)	7	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - indigent (R'000)		119	119	119	126	126	126	126	132	138
Rebates, exemptions - pensioners (R'000)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - bona fide farm. (R'000)		273	273	273	289	289	289	289	303	317
Rebates, exemptions - other (R'000)		552	552	552	586	586	586	586	613	641
Phase-in reductions/discouts (R'000)		n/a	n/a	n/a	n/a	n/a	n/a	586	n/a	n/a
Total rebates, exemptns, reductns, discs (R'000)		944	944	944	1,001	1,001	1,001	586	1,047	1,095

LIM355 Lepelle-Nkumpi - Supporting Table SA12a
Property rates by category (current year)

Description	Ref	Resi.	Indus. t.	Bus. & Com. m.	Farm prop s.	State - owne d	Muni prop s.	Publ ic serv ice infra .	Priv ate own ed tow ns	Form al & Infor mal Settl e.	Com m. Lan d	Sta te tru st lan d	Secki on 8(2)(n) (not e 1)	Prot ect. Area s	Nation al Monu m/ts	Publ ic bene fit orga ns.	Mini ng Pro ps.
<u>Current Year 2019/20 Valuation:</u>																	
No. of properties		7,481	–	165	2,259	217	5,138	–	–	–	–	–	–	–	–	–	–
No. of sectional title property values		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of unreasonably difficult properties s7(2)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of supplementary valuations		1	n/a	1	1	1	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Supplementary		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections > 10%	5	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Estimated no. of properties not valued																	
Years since last valuation (select)																	
		<1	<1	<1	<1	<1	<1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Frequency of valuation (select)	5	5	5	5	5	5	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Method of valuation used (select)	Market Land & impr.	Market Land & impr.	Market Land & impr.	Market Land & impr.	Market Land & impr.	Market Land & impr.	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Phasing-in properties s21 (number)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Combination of rating types used? (Y/N)	Yes	Yes	Yes	Yes	Yes	Yes	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Flat rate used? (Y/N)	No	No	No	No	No	No	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Is balance rated by uniform rate/variable rate?	Variable	Variable	Variable	Variable	Variable	Variable	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-R15,000 threshold (Rm)	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-public worship (Rm)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-other (Rm)	2	0	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total valuation reductions:																	
Total value used for rating (Rm)	6	2,620	n/a	886	2,594	1,124	1,075	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total land value (Rm)	6	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total value of improvements (Rm)	6	2,620	n/a	886	2,594	1,124	1,075	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Total market value (Rm)	6	2,620	n/a	886	2,594	1,124	1,075	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rating:																	
Average rate	3	0.004000	0.005900	0.005900	0.001000	0.005900	–	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - indigent (R'000)		119	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - pensioners (R'000)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - bona fide farm. (R'000)					273			n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rebates, exemptions - other (R'000)		552	n/a	n/a	n/a	n/a	1,881	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Phase-in reductions/di discounts (R'000)		n.a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

LIM355 Lepelle-Nkumpi - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indu st.	Bus. & Com m.	Farm prop s.	State - owned	Mun i pro ps.	Pub lic serv ice infr a.	Priv ate own ed tow ns	For mal & Infor mal Settl e.	Co mm . Land	St ate tru st land	Sect ion 8(2)(n) (not e 1)	Prot ect. Area s	Natio nal Monu m/ts	Publ ic ben efit orga ns.	Min ing Pro ps.
<u>Budget Year 2020/21 Valuation:</u>																	
No. of properties		7,481	–	165	2,259	217	5,138	–	–	–	–	–	–	–	–	–	–
No. of sectional title property values		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of unreasonably difficult properties s7(2)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of supplementary valuations		1	n/a	1	1	1	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Supplementary valuation (Rm)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of valuation roll amendments		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of objections by rate-payers		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of appeals by rate-payers		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

No. of appeals by rate-payers finalised		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections	5	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
No. of successful objections > 10%	5	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Estimated no. of properties not valued																
Years since last valuation (select)		0		0	0	0	0	0	0	0						
Frequency of valuation (select)		5years		5years	5years	5years	5years	5years	5years	5years						
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market						
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.						
Phasing-in properties s21 (number)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a						
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes						
Flat rate used? (Y/N)		No	No	No	No	No	No	No	No	No						
Is balance rated by uniform rate/variable rate?		Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable						
Valuation reductions:																

Valuation reductions-public infrastructure (Rm)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-nature reserves/park (Rm)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-mineral rights (Rm)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-R15,000 threshold (Rm)	1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-public worship (Rm)		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Valuation reductions-other (Rm)	2	0	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total valuation reductions:																	
Total value used for rating (Rm)	6	2,620	n/a	886	2,594	1,124	1,075	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total land value (Rm)	6	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total value of improvements (Rm)	6	2,620	n/a	886	2,594	1,124	1,075	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Total market value (Rm)	6	2,620	n/a	886	2,594	1,124	1,075	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Rating:																	

Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000) Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - other (R'000) Phase-in reductions/discounts (R'000) Total rebates,exemptns,r eductns,discs (R'000)	3	0.004 000	0.005 900	0.005 900	0.001 000	0.005 900	-	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	
	4																
		119	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
					273			n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		552	n/a	n/a	n/a	n/a	1,88 1	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
		n.a	n/a	n/a	n/a	n/a		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

**LIM355 Lepelle-Nkumpi - Supporting Table SA13a Service Tariffs
by category**

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Property rates <i>(rate in the Rand)</i>	1								
Residential properties			0.0045	0.0045	0.0042	0.0045	0.0046	0.0049	0.0051
Residential properties - vacant land			0.0223	0.0223	0.0211	0.0224	0.0232	0.0243	0.0254
Formal/informal settlements			n/a	n/a	n/a	n/a	n/a	n/a	n/a
Small holdings			n/a	n/a	n/a	n/a	n/a	n/a	n/a
Farm properties - used			0.0011	0.0011	0.0011	0.0011	0.0012	0.0012	0.0013
Farm properties - not used			n/a	n/a	0.0011	0.0011	0.0012	0.0012	0.0013
Industrial properties			0.0065	0.0065	0.0062	0.0066	0.0069	0.0072	0.0075
Business and commercial properties			0.0065	0.0065	0.0062	0.0066	0.0069	0.0072	0.0075
Communal land - residential			n/a	n/a	n/a	n/a	n/a	n/a	n/a
Communal land - small holdings			n/a	n/a	n/a	n/a	n/a	n/a	n/a
Communal land - farm property			0.0011	0.0011	0.0011	0.0011	0.0012	0.0012	0.0013
Communal land - business and commercial			n/a	n/a	n/a	n/a	n/a	n/a	n/a
Communal land - other			n/a	n/a	n/a	n/a	n/a	n/a	n/a
State-owned properties			0.0065	0.0065	0.0062	0.0066	0.0069	0.0072	0.0075
Municipal properties					-	-	-	-	

Public service infrastructure	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Privately owned towns serviced by the owner	n/a	n/a	n/a	n/a	n/a	n/a	n/a
State trust land	0.0011	0.0011	n/a	n/a	n/a	n/a	n/a
Restitution and redistribution properties	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Protected areas	n/a	n/a	n/a	n/a	n/a	n/a	n/a
National monuments properties	n/a	n/a	n/a	n/a	n/a	n/a	n/a
<u>Exemptions, reductions and rebates (Rands)</u>							
<i>Residential properties</i>							
R15 000 threshold rebate	15,000	15,000	15,000	15,000	15,000	15,000	15,000
General residential rebate	573,599	573,599	552,481	585,629	15,000	15,000	15,000
Indigent rebate or exemption	257,185	257,185	118,847	125,978	585,629	612,570	640,748
Pensioners/social grants rebate or exemption	-	-	n/a	n/a	125,978	131,773	137,835
Temporary relief rebate or exemption	-	-	n/a	n/a	n/a	n/a	n/a
Bona fide farmers rebate or exemption	531,241	531,241	272,902	289,276	n/a	n/a	n/a
			n/a	n/a			
<i>Other rebates or exemptions</i>	44,575,675	44,575,675			289,276	302,583	316,502
					n/a	n/a	n/a
<u>Water tariffs</u>							
<i>Domestic</i>							
Basic charge/fixed fee (Rands/month)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Service point - vacant land (Rands/month)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water usage - flat rate tariff (c/l)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

2

Water usage - life line tariff	(describe structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water usage - Block 1 (c/kl)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water usage - Block 2 (c/kl)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water usage - Block 3 (c/kl)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water usage - Block 4 (c/kl)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other		N/A	N/A	N/A	N/A	N/A	N/A	N/A
Waste water tariffs								
Domestic								
Basic charge/fixed fee (Rands/month)						N/A	N/A	N/A
Service point - vacant land (Rands/month)						N/A	N/A	N/A
Waste water - flat rate tariff (c/kl)						N/A	N/A	N/A
Volumetric charge - Block 1 (c/kl)	(fill in structure)					N/A	N/A	N/A
Volumetric charge - Block 2 (c/kl)	(fill in structure)					N/A	N/A	N/A
Volumetric charge - Block 3 (c/kl)	(fill in structure)					N/A	N/A	N/A
Volumetric charge - Block 4 (c/kl)	(fill in structure)					N/A	N/A	N/A
Other						N/A	N/A	N/A
Electricity tariffs								
Domestic								
Basic charge/fixed fee (Rands/month)		N/A	N/A	N/A	N/A	N/A	N/A	N/A
Service point - vacant land (Rands/month)		N/A	N/A	N/A	N/A	N/A	N/A	N/A
FBE	(how is this targeted?)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Life-line tariff - meter	(describe structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Life-line tariff - prepaid	(describe structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Flat rate tariff - meter (c/kwh)		N/A	N/A	N/A	N/A	N/A	N/A	N/A
Flat rate tariff - prepaid(c/kwh)		N/A	N/A	N/A	N/A	N/A	N/A	N/A
Meter - IBT Block 1 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Meter - IBT Block 2 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Meter - IBT Block 3 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Meter - IBT Block 4 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Meter - IBT Block 5 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Prepaid - IBT Block 1 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Prepaid - IBT Block 2 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Prepaid - IBT Block 3 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Prepaid - IBT Block 4 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Prepaid - IBT Block 5 (c/kwh)	(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other		N/A	N/A	N/A	N/A	N/A	N/A	N/A
<u>Waste management tariffs</u>								
<i>Domestic</i>								
Street cleaning charge		n/a	n/a	n/a	n/a	n/a	n/a	n/a
Basic charge/fixed fee								
80l bin - once a week								
250l bin - once a week								

LIM355 Lepelle-Nkumpi - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Exemptions, reductions and rebates</u> (Rands)									
<i>[Insert lines as applicable]</i>	-		15,000	15,000	118,847	125,978	125,978	131,773	137,835
			573,599	573,599	272,902	289,276	289,276	302,583	316,502
			257,185	257,185	552,481	585,629	n/a	n/a	n/a
<u>Water tariffs</u>									
<i>[Insert blocks as applicable]</i>		0	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A

LIM355 Lepelle-Nkumpi - Supporting Table SA14
Household bills

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rand/cent											
<u>Monthly Account for Household - 'Middle Income Range'</u>	1										
Rates and services charges:											
Property rates		57.38	57.38	180.00	180.00	180.00	180.00	4.5%	188.10	190.16	200.62
Electricity: Basic levy		n/a	n/a	–	–	–	–	n/a	n/a	n/a	n/a
Electricity: Consumption		n/a	n/a	–	–	–	–	n/a	n/a	n/a	n/a
Water: Basic levy		14.70	14.70	100.00	100.00	100.00	100.00	n/a	n/a	n/a	n/a
Water: Consumption		41.30	41.30	150.00	150.00	150.00	150.00	n/a	n/a	n/a	n/a
Sanitation		12.19	12.19	100.00	100.00	100.00	100.00	n/a	n/a	n/a	n/a
Refuse removal		27.91	27.91	40.00	40.00	40.00	40.00	4.5%	41.80	44.06	46.48
Other		–	–								
sub-total		153.48	153.48	570.00	570.00	570.00	570.00	(59.7%)	229.90	234.21	247.10
VAT on Services											
Total large household bill:		153.48	153.48	570.00	570.00	570.00	570.00	(59.7%)	229.90	234.21	247.10

% increase/-decrease			-	271.4%	-	-	-		(59.7%)	1.9%	5.5%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		174.38	174.38	250.00	0.06	0.06	0.06	4.5%	261.25	264.11	278.63
Electricity: Basic levy		n/a	n/a	-	-	-	-	n/a	n/a	n/a	n/a
Electricity: Consumption		n/a	n/a	-	-	-	-	n/a	n/a	n/a	n/a
Water: Basic levy		18.37	18.37	100.00	0.06	0.06	0.06	n/a	n/a	n/a	n/a
Water: Consumption		102.11	102.11	230.00	0.06	0.06	0.06	n/a	n/a	n/a	n/a
Sanitation		55.80	55.80	50.00	0.06	0.06	0.06	n/a	n/a	n/a	n/a
Refuse removal		36.73	36.73	40.00	0.06	0.06	0.06	4.5%	41.80	44.06	46.48
Other											
sub-total		387.39	387.39	670.00	0.29	0.29	0.29	103,684.2%	303.05	308.16	325.11
VAT on Services											
Total small household bill:		387.39	387.39	670.00	0.29	0.29	0.29	103,684.2%	303.05	308.16	325.11
% increase/-decrease			-	73.0%	(100.0%)	-	-		103,684.2%	1.7%	5.5%
				-	2.37	1.00	-				
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		57.38	57.38	130.00	0.06	0.06	0.06	4.5%	135.85	137.34	144.89

Electricity: Basic levy	n/a	n/a	–				n/a	n/a	n/a	n/a
Electricity: Consumption	n/a	n/a	–				n/a	n/a	n/a	n/a
Water: Basic levy	14.70	14.70	100.00	0.06	0.06	0.06	n/a	n/a	n/a	n/a
Water: Consumption	41.30	41.30	25.00	0.06	0.06	0.06	n/a	n/a	n/a	n/a
Sanitation	12.19	12.19	50.00	0.06	0.06	0.06	n/a	n/a	n/a	n/a
Refuse removal Other	27.91	27.91	40.00	0.06	0.06	0.06	4.5%	41.80	44.06	46.48
sub-total	153.48	153.48	345.00	0.30	0.30	0.30	59,116.7%	177.65	181.39	191.37
VAT on Services										
Total small household bill:	153.48	153.48	345.00	0.30	0.30	0.30	59,116.7%	177.65	181.39	191.37
% increase/-decrease		–	124.8%	(99.9%)	–	–		59,116.7%	2.1%	5.5%